NORTH WEST: MORETELE (NW371)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**646 995**	**649 514**	**237 802**	**36.8%**	**212 920**	**32.9%**	**161 057**	**24.8%**	**45 358**	**7.0%**	**657 137**	**101.2%**	**17 101**	**97.4%**	**165.2%**
Exchange Revenue															
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	40 300	40 300	7 845	19.5%	25 556	63.4%	(3 016)	(7.5%)	4 828	12.0%	35 212	87.4%	(7 726)	93.1%	(162.5%)
Service charges - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	29 710	29 710	6 735	22.7%	6 477	21.8%	22 170	74.6%	8 786	29.6%	44 168	148.7%	(14 318)	22.0%	(161.4%)
Sale of Goods and Rendering of Services	515	515	97	18.9%	2	.4%	240	46.6%	177	34.3%	515	100.1%	83	56.8%	113.1%
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	16 499	16 499	3 374	20.5%	4 281	25.9%	5 194	31.5%	4 584	27.8%	17 433	105.7%	3 927	100.7%	16.7%
Interest earned from Current and Non Current Assets	33 008	33 008	5 185	15.7%	4 888	14.8%	3 832	11.6%	5 214	15.8%	19 119	57.9%	7 245	96.5%	(28.0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	191	191	21	11.2%	58	30.2%	42	21.9%	44	23.1%	165	86.4%	44	96.3%	(.7%)
Licences or permits	1 200	1 200	129	10.8%	-	-	-	-	-	-	129	10.8%	258	70.1%	(100.0%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	120	550	5	4.1%	108	90.2%	308	56.0%	430	78.1%	851	154.7%	124	87.4%	246.6%
Non-Exchange Revenue															
Property rates	23 091	23 091	4 617	20.0%	4 450	19.3%	11 261	48.8%	16 923	73.3%	37 250	161.3%	23 938	165.9%	(29.3%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	1 000	3 000	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	497 914	498 003	204 499	41.1%	165 954	33.3%	124 001	24.9%	3 116	.6%	497 571	99.9%	2 146	99.5%	45.2%
Interest Receivables	3 447	3 447	1 918	55.6%	1 147	33.3%	401	11.6%	1 256	36.4%	4 723	137.0%	1 380	128.4%	(9.0%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	3 376	-	-	-	(3 376)	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**706 266**	**725 587**	**132 125**	**18.7%**	**148 253**	**21.0%**	**141 442**	**19.5%**	**139 363**	**19.2%**	**561 182**	**77.3%**	**127 916**	**67.1%**	**8.9%**
Employee related costs	188 080	188 080	33 679	17.9%	43 399	23.1%	50 379	26.8%	49 865	26.5%	177 322	94.3%	32 204	72.5%	54.8%
Remuneration of councillors	24 618	25 079	6 720	27.3%	6 052	24.6%	6 288	25.1%	6 316	25.2%	25 376	101.2%	6 682	118.0%	(5.5%)
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed	60 273	59 162	13 365	22.2%	19 428	32.2%	10 756	18.2%	9 564	16.2%	53 113	89.8%	11 024	88.9%	(13.2%)
Debt impairment	75 841	83 792	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	68 351	68 351	-	-	-	-	-	-	893	1.3%	893	1.3%	-	-	(100.0%)
Interest,Dividends and Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	205 177	216 364	58 994	28.8%	59 780	29.1%	52 333	24.2%	52 563	24.3%	223 669	103.4%	55 443	95.3%	(5.2%)
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	5	-	30	-	28	-	49	-	112	-	-	-	(100.0%)
Operational Cost and Other Cost	83 926	84 760	19 361	23.1%	19 564	23.3%	21 658	25.6%	20 114	23.7%	80 697	95.2%	22 564	101.1%	(10.9%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(59 271)**	**(76 073)**	**105 677**		**64 668**		**19 615**		**(94 005)**		**95 955**		**(110 815)**		
Transfers and subsidies - capital (monetary allocations)	175 391	210 391	63 426	36.2%	55 804	31.8%	27 878	13.3%	55 480	26.4%	202 589	96.3%	48 659	86.4%	14.0%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**116 120**	**134 318**	**169 103**		**120 472**		**47 493**		**(38 524)**		**298 544**		**(62 156)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**116 120**	**134 318**	**169 103**		**120 472**		**47 493**		**(38 524)**		**298 544**		**(62 156)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**116 120**	**134 318**	**169 103**		**120 472**		**47 493**		**(38 524)**		**298 544**		**(62 156)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**116 120**	**134 318**	**169 103**		**120 472**		**47 493**		**(38 524)**		**298 544**		**(62 156)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**196 472**	**227 472**	**56 566**	**28.8%**	**51 815**	**26.4%**	**28 120**	**12.4%**	**56 730**	**24.9%**	**193 231**	**84.9%**	**62 667**	**87.6%**	**(9.5%)**
National Government	175 391	210 391	56 213	32.1%	49 839	28.4%	25 533	12.1%	51 952	24.7%	183 537	87.2%	44 417	90.4%	17.0%
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**175 391**	**210 391**	**56 213**	**32.1%**	**49 839**	**28.4%**	**25 533**	**12.1%**	**51 952**	**24.7%**	**183 537**	**87.2%**	**44 417**	**90.4%**	**17.0%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	21 081	17 081	353	1.7%	1 976	9.4%	2 587	15.1%	4 779	28.0%	9 694	56.8%	18 250	78.3%	(73.8%)
Capital Expenditure Functional	**196 472**	**227 472**	**56 566**	**28.8%**	**51 815**	**26.4%**	**28 120**	**12.4%**	**56 730**	**24.9%**	**193 231**	**84.9%**	**62 667**	**87.6%**	**(9.5%)**
Municipal governance and administration	**4 200**	**3 600**	**267**	**6.4%**	**1 637**	**39.0%**	**-**	**-**	**1 450**	**40.3%**	**3 354**	**93.2%**	**1 139**	**70.9%**	**27.2%**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	4 200	3 600	267	6.4%	1 637	39.0%	-	-	1 450	40.3%	3 354	93.2%	1 139	70.9%	27.2%
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**13 450**	**12 500**	**572**	**4.3%**	**1 755**	**13.0%**	**4 354**	**34.8%**	**4 293**	**34.3%**	**10 974**	**87.8%**	**4 989**	**75.5%**	**(13.9%)**
Community and Social Services	11 250	10 300	572	5.1%	1 755	15.6%	3 967	38.5%	2 682	26.0%	8 976	87.1%	4 989	75.5%	(46.2%)
Sport And Recreation	2 200	2 200	-	-	-	-	387	17.6%	1 611	73.2%	1 998	90.8%	-	-	(100.0%)
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**52 642**	**84 472**	**13 418**	**25.5%**	**18 451**	**35.1%**	**8 239**	**9.8%**	**24 138**	**28.6%**	**64 246**	**76.1%**	**22 416**	**89.1%**	**7.7%**
Planning and Development	13 611	8 761	86	.6%	46	.3%	2 200	25.1%	591	6.7%	2 922	33.3%	1 290	71.2%	(54.2%)
Road Transport	39 031	75 710	13 333	34.2%	18 406	47.2%	6 039	8.0%	23 547	31.1%	61 324	81.0%	21 126	90.3%	11.5%
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**126 180**	**126 900**	**42 308**	**33.5%**	**29 971**	**23.8%**	**15 527**	**12.2%**	**26 850**	**21.2%**	**114 656**	**90.4%**	**34 123**	**87.6%**	**(21.3%)**
Energy sources	5 500	7 017	422	7.7%	2 235	40.6%	316	4.5%	1 943	27.7%	4 916	70.1%	6 466	81.2%	(69.9%)
Water Management	89 098	88 952	28 547	32.0%	15 879	17.8%	13 616	15.3%	24 698	27.8%	82 740	93.0%	26 482	87.7%	(6.7%)
Waste Water Management	31 582	30 931	13 339	42.2%	11 858	37.5%	1 596	5.2%	208	.7%	27 000	87.3%	1 175	91.9%	(82.3%)
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**718 226**	**774 654**	**258 839**	**36.0%**	**242 284**	**33.7%**	**183 772**	**23.7%**	**1 272**	**.2%**	**686 167**	**88.6%**	**36 050**	**111.4%**	**(96.5%)**
Property rates	12 023	22 414	4 965	41.3%	2	-	60	.3%	39	.2%	5 066	22.6%	341	105.4%	(88.5%)
Service charges	7 712	7 712	173	2.2%	124	1.6%	231	3.0%	179	2.3%	707	9.2%	138	7.6%	30.2%
Other revenue	3 026	5 456	(32 752)	(1 082.4%)	237	7.8%	6 592	120.8%	(1 241)	(22.7%)	(27 164)	(497.9%)	509	1 215.6%	(343.9%)
Transfers and Subsidies - Operational	497 914	498 003	204 682	41.1%	162 480	32.6%	121 516	24.4%	1 296	.3%	489 975	98.4%	51	98.6%	2 429.9%
Transfers and Subsidies - Capital	175 391	190 391	81 249	46.3%	78 867	45.0%	54 996	28.9%	-	-	215 112	113.0%	35 000	99.2%	(100.0%)
Interest	22 161	50 679	522	2.4%	574	2.6%	377	.7%	999	2.0%	2 471	4.9%	11	.1%	8 962.5%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(562 074)**	**(573 444)**	**(235 271)**	**41.9%**	**(65 686)**	**11.7%**	**(52 203)**	**9.1%**	**(70 054)**	**12.2%**	**(423 213)**	**73.8%**	**(55 617)**	**38.1%**	**26.0%**
Suppliers and employees	(562 074)	(573 444)	(235 271)	41.9%	(65 686)	11.7%	(52 203)	9.1%	(70 054)	12.2%	(423 213)	73.8%	(55 617)	38.1%	26.0%

Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**156 152**	**201 211**	**23 568**	**15.1%**	**176 598**	**113.1%**	**131 569**	**65.4%**	**(68 782)**	**(34.2%)**	**262 954**	**130.7%**	**(19 567)**	**321.8%**	**251.5%**
Cash Flow from Investing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(196 472)**	**(227 472)**	**(80 286)**	**40.9%**	**(53 499)**	**27.2%**	**(27 976)**	**12.3%**	**(54 700)**	**24.0%**	**(216 461)**	**95.2%**	**(46 526)**	**85.0%**	**17.6%**
Capital assets	(196 472)	(227 472)	(80 286)	40.9%	(53 499)	27.2%	(27 976)	12.3%	(54 700)	24.0%	(216 461)	95.2%	(46 526)	85.0%	17.6%
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(196 472)**	**(227 472)**	**(80 286)**	**40.9%**	**(53 499)**	**27.2%**	**(27 976)**	**12.3%**	**(54 700)**	**24.0%**	**(216 461)**	**95.2%**	**(46 526)**	**85.0%**	**17.6%**
Cash Flow from Financing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in cash held	**(40 319)**	**(26 261)**	**(56 718)**	**140.7%**	**123 099**	**(305.3%)**	**103 593**	**(394.5%)**	**(123 482)**	**470.2%**	**46 493**	**(177.0%)**	**(66 092)**	**(529.8%)**	**86.8%**
Cash/cash equivalents at the year begin:	210 031	253 093	253 093	120.5%	196 375	93.5%	319 474	126.2%	423 067	167.2%	253 093	100.0%	755 812	98.0%	(44.0%)
Cash/cash equivalents at the year end:	**169 712**	**226 831**	**196 375**	**115.7%**	**319 474**	**188.2%**	**423 067**	**186.5%**	**299 586**	**132.1%**	**299 586**	**132.1%**	**689 720**	**329.1%**	**(56.6%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	2 591	.7%	3 547	1.0%	3 521	1.0%	355 756	97.4%	365 416	40.4%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	(1 063)	(.6%)	1 333	.8%	1 385	.8%	168 904	99.0%	170 558	18.9%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	2 435	1.0%	2 485	1.0%	2 467	1.0%	248 653	97.1%	256 041	28.3%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	1 953	1.3%	1 952	1.3%	1 933	1.3%	143 605	96.1%	149 443	16.5%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(40 034)	106.7%	-	-	0	-	2 516	(6.7%)	(37 518)	(4.2%)	-	-	-	-
Total By Income Source	**(34 118)**	**(3.8%)**	**9 317**	**1.0%**	**9 306**	**1.0%**	**919 433**	**101.7%**	**903 939**	**100.0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	(36 468)	(46.0%)	986	1.2%	944	1.2%	113 776	143.6%	79 239	8.8%	-	-	-	-
Commercial	298	1.0%	356	1.2%	469	1.6%	28 081	96.2%	29 203	3.2%	-	-	-	-
Households	2 680	.3%	7 921	1.0%	7 839	1.0%	768 892	97.7%	787 332	87.1%	-	-	-	-
Other	(628)	(7.7%)	54	.7%	54	.7%	8 684	106.4%	8 165	.9%	-	-	-	-
Total By Customer Group	**(34 118)**	**(3.8%)**	**9 317**	**1.0%**	**9 306**	**1.0%**	**919 433**	**101.7%**	**903 939**	**100.0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	7 783	97.6%	80	1.0%	-	-	114	1.4%	7 976	68.7%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	2 545	70.0%	-	-	-	-	1 088	30.0%	3 633	31.3%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**10 328**	**89.0%**	**80**	**.7%**	**-**	**-**	**1 202**	**10.4%**	**11 609**	**100.0%**

Contact Details

Municipal Manager	Mr Sipho Ngwenya	014 555 1332
Chief Financial Officer	Ms Boitumelo Sathekge	012 716 1000

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MADIBENG (NW372)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**2 873 017**	**3 090 103**	**960 237**	**33.4%**	**840 013**	**29.2%**	**760 486**	**24.6%**	**446 629**	**14.5%**	**3 007 366**	**97.3%**	**437 134**	**98.2%**	**2.2%**
Exchange Revenue															
Service charges - Electricity	758 091	801 500	199 317	26.3%	174 143	23.0%	179 601	22.4%	168 636	21.0%	721 696	90.0%	178 708	96.7%	(5.6%)
Service charges - Water	197 266	174 892	43 816	22.2%	43 755	22.2%	45 984	26.3%	43 662	25.0%	177 216	101.3%	37 322	92.2%	17.0%
Service charges - Waste Water Management	63 864	54 082	12 555	19.7%	14 754	23.1%	14 102	26.1%	13 371	24.7%	54 782	101.3%	12 065	91.8%	10.8%
Service charges - Waste Management	71 045	68 245	16 570	23.3%	18 008	25.3%	17 370	25.5%	18 646	27.3%	70 595	103.4%	16 154	99.1%	15.4%
Sale of Goods and Rendering of Services	5 015	8 956	2 374	47.3%	2 046	40.8%	1 059	11.8%	2 437	27.2%	7 916	88.4%	1 780	115.3%	36.9%
Agency services	17 000	17 000	3 530	20.8%	3 502	20.6%	4 591	27.0%	2 446	14.4%	14 069	82.8%	3 916	93.2%	(37.5%)
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	90 265	174 809	43 023	47.7%	44 381	49.2%	45 948	26.3%	47 525	27.2%	180 878	103.5%	47 030	114.7%	1.1%
Interest earned from Current and Non Current Assets	15 896	15 896	4 271	26.9%	3 111	19.6%	4 129	26.0%	4 065	25.6%	15 576	98.0%	2 930	83.8%	38.7%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	30	45	15	50.1%	8	25.1%	11	25.3%	8	17.3%	42	92.6%	8	133.0%	3.6%
Rental from Fixed Assets	3 150	5 629	2 760	87.6%	9	.3%	610	10.8%	1 029	18.3%	4 408	78.3%	1 821	149.2%	(43.5%)
Licences or permits	6 071	6 071	1 639	27.0%	1 358	22.4%	4 312	71.0%	(2 779)	(45.8%)	4 531	74.6%	1 999	105.1%	(239.0%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	41	172	86	212.0%	-	-	-	-	75	43.8%	161	93.8%	-	25.9%	(100.0%)
Operational Revenue	345	436	77	22.2%	93	27.0%	87	19.9%	93	21.4%	350	80.2%	87	59.6%	7.8%
Non-Exchange Revenue															
Property rates	395 379	455 926	114 194	28.9%	113 837	28.8%	110 703	24.3%	113 363	24.9%	452 098	99.2%	107 365	95.6%	5.6%
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2 831	2 831	(0)	-	7	.2%	2 510	88.7%	-	-	2 516	88.9%	1 027	73.3%	(100.0%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	1 196 011	1 198 610	493 031	41.2%	391 462	32.7%	298 702	24.9%	6 650	.6%	1 189 845	99.3%	839	99.3%	692.4%
Interest Receivables	50 719	94 887	22 338	44.0%	25 122	49.5%	26 625	28.1%	26 575	28.0%	100 660	106.1%	23 175	109.0%	14.7%
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	2 543	640	-	632	-	624	24.6%	623	24.5%	2 519	99.0%	-	-	(100.0%)
Gains on Disposal of Fixed and Intangible Assets	-	7 471	-	-	3 736	-	-	-	-	-	3 736	50.0%	-	-	-
Other Gains	-	-	-	-	-	-	3 517	-	204	-	3 721	-	908	-	(77.5%)
Discontinued Operations	0	101	-	-	51	50 594.0%	-	-	-	-	51	50.0%	-	100.0%	-
Operating Expenditure	**2 818 588**	**2 838 380**	**726 821**	**25.8%**	**891 939**	**31.6%**	**848 870**	**29.9%**	**1 542 505**	**54.3%**	**4 010 134**	**141.3%**	**802 729**	**95.5%**	**92.2%**
Employee related costs	738 467	738 467	196 530	26.6%	207 094	28.0%	193 867	26.3%	194 106	26.3%	791 597	107.2%	187 843	102.6%	3.3%
Remuneration of councillors	39 691	39 691	8 909	22.4%	8 912	22.5%	10 188	25.7%	9 076	22.9%	37 086	93.4%	8 912	94.0%	1.8%
Bulk purchases - electricity	711 000	711 000	192 328	27.1%	130 195	18.3%	96 779	13.6%	466 566	65.6%	885 867	124.6%	149 548	107.1%	212.0%
Inventory consumed	108 770	108 770	28 747	26.4%	53 845	49.5%	37 190	34.2%	183 115	168.4%	302 896	278.5%	61 966	90.0%	195.5%
Debt impairment	429 728	429 728	107 432	25.0%	107 432	25.0%	107 432	25.0%	107 432	25.0%	429 728	100.0%	-	-	(100.0%)
Depreciation, Amortisation and Impairment	317 075	317 075	79 269	25.0%	79 269	25.0%	84 061	26.5%	79 344	25.0%	321 942	101.5%	-	-	(100.0%)
Interest,Dividends and Rent on Land	23 181	42 973	13 655	58.9%	16 065	69.3%	2	-	146 635	341.2%	176 356	410.4%	18 912	128.5%	675.4%
Contracted services	262 981	262 981	66 311	25.2%	161 983	61.6%	194 962	74.1%	155 434	59.1%	578 690	220.1%	195 558	138.9%	(20.5%)
Transfers and subsidies	7 700	7 700	7 659	99.5%	-	-	-	-	-	-	7 659	99.5%	-	.2%	-
Irrecoverable debts written off	-	-	7 808	-	-	-	-	-	-	-	7 808	-	38 174	-	(100.0%)
Operational Cost and Other Cost	179 996	179 996	18 175	10.1%	127 144	70.6%	120 875	67.2%	199 652	110.9%	465 846	258.8%	141 380	151.6%	41.2%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	3 514	-	1 145	-	4 659	-	436	-	162.5%
Surplus/(Deficit)	**54 429**	**251 723**	**233 416**		**(51 926)**		**(88 383)**		**(1 095 876)**		**(1 002 769)**		**(365 596)**		
Transfers and subsidies - capital (monetary allocations)	373 906	380 677	-	-	134 796	36.1%	75 246	19.8%	178 276	46.8%	388 319	102.0%	49 159	69.3%	262.7%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**428 335**	**632 399**	**233 416**		**82 870**		**(13 137)**		**(917 599)**		**(614 450)**		**(316 437)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**428 335**	**632 399**	**233 416**		**82 870**		**(13 137)**		**(917 599)**		**(614 450)**		**(316 437)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**428 335**	**632 399**	**233 416**		**82 870**		**(13 137)**		**(917 599)**		**(614 450)**		**(316 437)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**428 335**	**632 399**	**233 416**		**82 870**		**(13 137)**		**(917 599)**		**(614 450)**		**(316 437)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**373 906**	**461 434**	**45 947**	**12.3%**	**109 603**	**29.3%**	**26 967**	**5.8%**	**169 984**	**36.8%**	**352 501**	**76.4%**	**124 593**	**94.9%**	**36.4%**
National Government	373 906	382 775	45 947	12.3%	107 799	28.8%	23 620	6.2%	163 197	42.6%	340 563	89.0%	105 955	92.1%	54.0%
Provincial Government	-	576	-	-	-	-	498	86.5%	-	-	498	86.5%	297	115.2%	(100.0%)
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**373 906**	**383 351**	**45 947**	**12.3%**	**107 799**	**28.8%**	**24 118**	**6.3%**	**163 197**	**42.6%**	**341 061**	**89.0%**	**106 252**	**92.1%**	**53.6%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	78 083	-	-	1 803	-	2 849	3.6%	6 787	8.7%	11 439	14.7%	18 341	108.0%	(63.0%)
Capital Expenditure Functional	**373 906**	**461 434**	**45 947**	**12.3%**	**109 603**	**29.3%**	**26 967**	**5.8%**	**169 984**	**36.8%**	**352 501**	**76.4%**	**124 593**	**94.9%**	**36.4%**
Municipal governance and administration	**-**	**2 500**	**-**	**-**	**649**	**-**	**-**	**-**	**-**	**-**	**649**	**25.9%**	**1 346**	**106.2%**	**(100.0%)**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	89.4%	-
Finance and administration	-	2 500	-	-	649	-	-	-	-	-	649	25.9%	1 316	106.6%	(100.0%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	29	99.1%	(100.0%)
Community and Public Safety	**34 206**	**33 641**	**732**	**2.1%**	**54 241**	**158.6%**	**7 623**	**22.7%**	**(42 964)**	**(127.7%)**	**19 632**	**58.4%**	**20 036**	**175.6%**	**(314.4%)**
Community and Social Services	28 206	11 976	-	-	990	3.5%	3 347	28.0%	4 425	37.0%	8 762	73.2%	17 500	325.4%	(74.7%)
Sport And Recreation	6 000	19 434	-	-	53 087	884.8%	4 276	22.0%	(47 390)	(243.8%)	9 972	51.3%	34	-	(137 901.5%)
Public Safety	-	2 220	732	-	165	-	-	-	-	-	897	40.4%	2 502	63.5%	(100.0%)
Housing	-	11	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**101 533**	**175 917**	**19 356**	**19.1%**	**30 913**	**30.4%**	**10 671**	**6.1%**	**116 399**	**66.2%**	**177 340**	**100.8%**	**53 008**	**86.1%**	**119.6%**
Planning and Development	2 000	709	-	-	-	-	-	-	-	-	-	-	-	67.2%	-
Road Transport	99 533	175 207	19 356	19.4%	30 913	31.1%	10 671	6.1%	116 399	66.4%	177 340	101.2%	53 008	86.5%	119.6%
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**238 167**	**249 376**	**25 858**	**10.9%**	**23 799**	**10.0%**	**8 673**	**3.5%**	**96 549**	**38.7%**	**154 880**	**62.1%**	**50 202**	**93.9%**	**92.3%**
Energy sources	109 537	132 735	4 908	4.5%	7 734	7.1%	976	.7%	51 813	39.0%	65 430	49.3%	23 194	122.4%	123.4%
Water Management	72 000	52 750	8 412	11.7%	3 292	4.6%	3 580	6.8%	25 248	47.9%	40 532	76.8%	13 025	69.1%	93.8%
Waste Water Management	31 000	62 369	12 538	40.4%	12 774	41.2%	4 117	6.6%	19 489	31.2%	48 918	78.4%	12 368	97.6%	57.6%
Waste Management	25 630	1 522	-	-	-	-	-	-	-	-	-	-	1 615	105.4%	(100.0%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**2 769 274**	**3 131 318**	**1 317 966**	**47.6%**	**1 179 484**	**42.6%**	**1 104 601**	**35.3%**	**600 365**	**19.2%**	**4 202 416**	**134.2%**	**683 615**	**147.6%**	**(12.2%)**
Property rates	300 488	486 280	55 309	18.4%	56 669	18.9%	62 179	12.8%	78 071	16.1%	252 227	51.9%	54 679	62.5%	42.8%
Service charges	756 293	929 947	227 932	30.1%	224 915	29.7%	218 255	23.5%	232 191	25.0%	903 293	97.1%	195 582	89.4%	18.7%
Other revenue	34 480	34 480	401 147	1 163.4%	367 880	1 066.9%	387 155	1 122.8%	278 412	807.5%	1 434 594	4 160.7%	426 400	5 185.8%	(34.7%)
Transfers and Subsidies - Operational	1 196 011	1 198 610	495 700	41.4%	390 638	32.7%	299 909	25.0%	432	-	1 186 679	99.0%	225	99.7%	91.4%
Transfers and Subsidies - Capital	373 906	373 906	130 512	34.9%	132 885	35.5%	128 088	34.3%	-	-	391 485	104.7%	-	106.0%	-
Interest	108 096	108 096	7 366	6.8%	6 498	6.0%	9 015	8.3%	11 259	10.4%	34 138	31.6%	6 729	26.0%	67.3%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(2 121 850)**	**(2 219 610)**	**(877 881)**	**41.4%**	**(927 206)**	**43.7%**	**(668 937)**	**30.1%**	**(736 264)**	**33.2%**	**(3 210 289)**	**144.6%**	**(550 104)**	**105.4%**	**33.8%**
Suppliers and employees	(2 121 850)	(2 219 610)	(877 881)	41.4%	(927 206)	43.7%	(668 937)	30.1%	(736 264)	33.2%	(3 210 289)	144.6%	(550 104)	105.4%	33.8%

Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**647 424**	**911 709**	**440 085**	**68.0%**	**252 278**	**39.0%**	**435 663**	**47.8%**	**(135 899)**	**(14.9%)**	**992 128**	**108.8%**	**133 511**	**547.2%**	**(201.8%)**
Cash Flow from Investing Activities															
Receipts	**-**	**7 487**	**-**	**-**	**3 625**	**-**	**(45)**	**(.6%)**	**(25)**	**(.3%)**	**3 555**	**47.5%**	**(21)**	**-**	**24.1%**
Proceeds on disposal of PPE	-	7 487	-	-	3 743	-	-	-	-	-	3 743	50.0%	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	(118)	-	(45)	-	(25)	-	(189)	-	(21)	-	24.1%
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(373 906)**	**(461 434)**	**(45 947)**	**12.3%**	**(109 603)**	**29.3%**	**(25 152)**	**5.5%**	**(169 984)**	**36.8%**	**(350 685)**	**76.0%**	**(124 593)**	**94.9%**	**36.4%**
Capital assets	(373 906)	(461 434)	(45 947)	12.3%	(109 603)	29.3%	(25 152)	5.5%	(169 984)	36.8%	(350 685)	76.0%	(124 593)	94.9%	36.4%
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(373 906)**	**(453 947)**	**(45 947)**	**12.3%**	**(105 978)**	**28.3%**	**(25 196)**	**5.6%**	**(170 009)**	**37.5%**	**(347 130)**	**76.5%**	**(124 613)**	**94.9%**	**36.4%**
Cash Flow from Financing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(187 228)**	**(187 228)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	(187 228)	(187 228)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**(187 228)**	**(187 228)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**86 290**	**270 533**	**394 138**	**456.8%**	**146 301**	**169.5%**	**410 467**	**151.7%**	**(305 908)**	**(113.1%)**	**644 997**	**238.4%**	**8 897**	**(553.6%)**	**(3 538.2%)**
Cash/cash equivalents at the year begin:	10 278	10 278	92 480	899.8%	486 476	4 733.0%	632 776	6 156.4%	1 043 243	10 150.0%	92 480	899.8%	1 167 538	(195.2%)	(10.6%)
Cash/cash equivalents at the year end:	**96 568**	**280 812**	**486 476**	**503.8%**	**632 776**	**655.3%**	**1 043 243**	**371.5%**	**737 335**	**262.6%**	**737 335**	**262.6%**	**1 176 435**	**(1 221.0%)**	**(37.3%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	18 786	1.7%	14 930	1.4%	16 261	1.5%	1 044 094	95.4%	1 094 071	23.4%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	69 127	18.8%	15 122	4.1%	11 381	3.1%	272 672	74.0%	368 302	7.9%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	33 469	3.0%	22 623	2.0%	19 951	1.8%	1 034 703	93.2%	1 110 745	23.8%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	6 008	1.7%	4 889	1.4%	5 216	1.5%	334 062	95.4%	350 175	7.5%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	5 591	1.5%	4 556	1.2%	4 304	1.1%	363 416	96.2%	377 866	8.1%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	48	100.0%	48	-	-	-	-	-
Interest on Arrear Debtor Accounts	25 352	2.0%	25 303	2.0%	24 766	2.0%	1 185 597	94.0%	1 261 019	27.0%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	1 264	1.2%	918	.9%	1 982	1.9%	100 763	96.0%	104 927	2.2%	-	-	-	-
Total By Income Source	**159 596**	**3.4%**	**88 343**	**1.9%**	**83 861**	**1.8%**	**4 335 354**	**92.9%**	**4 667 153**	**100.0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	9 522	3.4%	5 256	1.9%	5 164	1.8%	260 566	92.9%	280 508	6.0%	-	-	-	-
Commercial	69 501	11.5%	19 866	3.3%	16 112	2.7%	500 548	82.6%	606 027	13.0%	-	-	-	-
Households	80 335	2.1%	63 192	1.7%	62 525	1.7%	3 570 139	94.5%	3 776 191	80.9%	-	-	-	-
Other	238	5.4%	29	.6%	60	1.3%	4 101	92.6%	4 427	.1%	-	-	-	-
Total By Customer Group	**159 596**	**3.4%**	**88 343**	**1.9%**	**83 861**	**1.8%**	**4 335 354**	**92.9%**	**4 667 153**	**100.0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	140 568	4.6%	111 811	3.7%	105 217	3.5%	2 673 219	88.2%	3 030 815	87.7%
Bulk Water	11 032	4.2%	25 783	9.9%	18 921	7.2%	205 798	78.7%	261 534	7.6%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	38 929	24.2%	19 750	12.3%	16 292	10.1%	86 099	53.5%	161 071	4.7%
Auditor-General	9	.8%	9	.9%	8	.8%	995	97.5%	1 021	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**190 538**	**5.5%**	**157 353**	**4.6%**	**140 438**	**4.1%**	**2 966 112**	**85.9%**	**3 454 441**	**100.0%**

Contact Details

Municipal Manager	Mr Quiet Kgatla	012 318 9220
Chief Financial Officer	Mr Siza Rikhotso	012 318 9223

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: RUSTENBURG (NW373)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Operating Revenue and Expenditure															
Operating Revenue	**6 957 367**	**7 053 590**	**1 819 485**	**26.2%**	**884 138**	**12.7%**	**891 718**	**12.6%**	**1 380 393**	**19.6%**	**4 975 735**	**70.5%**	**1 809 929**	**81.6%**	**(23.7%)**
Exchange Revenue															
Service charges - Electricity	2 513 530	2 466 530	657 663	26.2%	365 299	14.5%	363 018	14.7%	581 881	23.6%	1 967 862	79.8%	549 352	73.4%	5.9%
Service charges - Water	617 929	654 579	171 303	27.7%	112 742	18.2%	119 325	18.2%	171 021	26.1%	574 391	87.7%	139 930	94.8%	22.2%
Service charges - Waste Water Management	527 552	564 095	61 198	11.6%	41 087	7.8%	41 251	7.3%	62 576	11.1%	206 112	36.5%	54 894	46.6%	14.0%
Service charges - Waste Management	199 542	199 542	51 033	25.6%	34 218	17.1%	34 698	17.4%	51 983	26.1%	171 931	86.2%	48 559	101.6%	7.1%
Sale of Goods and Rendering of Services	34 228	34 228	3 122	9.1%	4 042	11.8%	14 037	41.0%	15 232	44.5%	36 433	106.4%	16 810	187.8%	(9.4%)
Agency services	143 375	143 375	7 907	5.5%	16 678	11.6%	38 165	26.6%	57 817	40.3%	120 568	84.1%	51 949	123.6%	11.3%
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	486 728	618 728	139 240	28.6%	176 702	36.3%	102 909	16.6%	160 714	26.0%	579 565	93.7%	147 714	129.5%	8.8%
Interest earned from Current and Non Current Assets	93 352	93 352	-	-	-	-	6 891	7.4%	10 877	11.7%	17 769	19.0%	17 604	90.3%	(38.2%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	12 537	12 537	3 973	31.7%	563	4.5%	2 293	18.3%	4 033	32.2%	10 862	86.6%	3 392	174.0%	18.9%
Licences or permits	13 309	13 309	5	-	35	.3%	51	.4%	3 057	23.0%	3 148	23.7%	14	.7%	21 285.6%
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	788	788	14	1.7%	9	1.2%	7	.9%	10	1.3%	40	5.1%	5	33.2%	117.0%
Operational Revenue	19 739	16 739	604	3.1%	1 354	6.9%	738	4.4%	1 012	6.0%	3 707	22.1%	3 002	33.3%	(66.3%)
Non-Exchange Revenue															
Property rates	600 129	600 347	150 691	25.1%	98 789	16.5%	96 319	16.0%	154 484	25.7%	500 284	83.3%	141 366	95.9%	9.3%
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	16 794	16 794	958	5.7%	791	4.7%	881	5.2%	688	4.1%	3 319	19.8%	29 703	1 061.1%	(97.7%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	1 469 034	1 469 846	541 705	36.9%	-	-	55 531	3.8%	79 530	5.4%	676 766	46.0%	583 473	72.9%	(86.4%)
Interest Receivables	208 800	148 800	30 025	14.4%	25 638	12.3%	15 602	10.5%	25 477	17.1%	96 742	65.0%	21 993	47.7%	15.8%
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	44	-	6 192	-	-	-	-	-	6 236	-	168	(22.0%)	(100.0%)
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**6 732 718**	**6 768 710**	**802 358**	**11.9%**	**938 096**	**13.9%**	**1 841 336**	**27.2%**	**1 870 074**	**27.6%**	**5 451 863**	**80.5%**	**1 306 683**	**65.1%**	**43.1%**
Employee related costs	1 034 790	1 040 171	17	-	147	-	650 299	62.5%	258 629	24.9%	909 091	87.4%	237 458	87.8%	8.9%
Remuneration of councillors	77 587	77 587	-	-	-	-	44 420	57.3%	20 334	26.2%	64 754	83.5%	10 207	84.4%	99.2%
Bulk purchases - electricity	2 423 181	2 393 286	491 068	20.3%	490 097	20.2%	314 182	13.1%	554 944	23.2%	1 850 291	77.3%	300 705	66.6%	84.5%
Inventory consumed	658 033	630 456	106 528	16.2%	148 818	22.6%	98 944	15.7%	181 308	28.8%	535 598	85.0%	90 933	68.1%	99.4%
Debt impairment	752 019	752 019	-	-	-	-	501 346	66.7%	188 005	25.0%	689 351	91.7%	-	-	(100.0%)
Depreciation, Amortisation and Impairment	491 025	491 025	30 909	6.3%	61 818	12.6%	61 818	12.6%	92 727	18.9%	247 272	50.4%	92 727	70.9%	-
Interest,Dividends and Rent on Land	66 725	66 725	-	-	10 083	15.1%	2 664	4.0%	8 976	13.5%	21 724	32.6%	10 825	39.8%	(17.1%)
Contracted services	892 108	950 973	116 007	13.0%	162 867	18.3%	124 415	13.1%	277 920	29.2%	681 208	71.6%	449 487	76.8%	(38.2%)
Transfers and subsidies	20 967	21 779	260	1.2%	99	.5%	262	1.2%	355	1.6%	976	4.5%	51	2.4%	589.7%
Irrecoverable debts written off	-	-	-	-	-	-	-	-	179 990	-	179 990	-	-	-	(100.0%)
Operational Cost and Other Cost	316 282	344 689	57 569	18.2%	64 167	20.3%	42 986	12.5%	106 886	31.0%	271 608	78.8%	114 289	93.2%	(6.5%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**224 649**	**284 880**	**1 017 127**		**(53 958)**		**(949 617)**		**(489 680)**		**(476 128)**		**503 247**		
Transfers and subsidies - capital (monetary allocations)	381 155	407 955	49 570	13.0%	-	-	14 464	3.5%	98 592	24.2%	162 626	39.9%	86 471	60.7%	14.0%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**605 804**	**692 834**	**1 066 697**		**(53 958)**		**(935 153)**		**(391 089)**		**(313 502)**		**589 718**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**605 804**	**692 834**	**1 066 697**		**(53 958)**		**(935 153)**		**(391 089)**		**(313 502)**		**589 718**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**605 804**	**692 834**	**1 066 697**		**(53 958)**		**(935 153)**		**(391 089)**		**(313 502)**		**589 718**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**605 804**	**692 834**	**1 066 697**		**(53 958)**		**(935 153)**		**(391 089)**		**(313 502)**		**589 718**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Capital Revenue and Expenditure															
Source of Finance	**482 704**	**512 287**	**43 324**	**9.0%**	**90 483**	**18.7%**	**13 444**	**2.6%**	**95 180**	**18.6%**	**242 431**	**47.3%**	**80 765**	**50.6%**	**17.8%**
National Government	380 673	407 473	43 324	11.4%	88 813	23.3%	12 698	3.1%	81 418	20.0%	226 253	55.5%	77 146	69.0%	5.5%
Provincial Government	482	482	-	-	-	-	-	-	323	67.1%	323	67.1%	320	70.3%	1.0%
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**381 155**	**407 955**	**43 324**	**11.4%**	**88 813**	**23.3%**	**12 698**	**3.1%**	**81 741**	**20.0%**	**226 576**	**55.5%**	**77 466**	**69.1%**	**5.5%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	101 550	104 333	-	-	1 670	1.6%	746	.7%	13 439	12.9%	15 854	15.2%	3 299	18.5%	307.3%
Capital Expenditure Functional	**482 704**	**512 287**	**43 324**	**9.0%**	**90 483**	**18.7%**	**13 444**	**2.6%**	**95 180**	**18.6%**	**242 431**	**47.3%**	**80 765**	**50.6%**	**17.8%**
Municipal governance and administration	**22 645**	**30 725**	**-**	**-**	**1 249**	**5.5%**	**385**	**1.3%**	**5 330**	**17.3%**	**6 963**	**22.7%**	**2 407**	**37.8%**	**121.4%**
Executive and Council	3 643	3 643	-	-	28	.8%	10	.3%	(988)	(27.1%)	(950)	(26.1%)	260	38.4%	(479.4%)
Finance and administration	18 910	26 990	-	-	1 220	6.5%	375	1.4%	6 318	23.4%	7 913	29.3%	2 147	37.9%	194.2%
Internal audit	91	91	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**20 804**	**18 244**	**-**	**-**	**421**	**2.0%**	**342**	**1.9%**	**1 027**	**5.6%**	**1 790**	**9.8%**	**(756)**	**7.8%**	**(236.0%)**
Community and Social Services	7 987	8 427	-	-	421	5.3%	342	4.1%	1 034	12.3%	1 797	21.3%	745	13.4%	38.8%
Sport And Recreation	503	503	-	-	-	-	-	-	-	-	-	-	(1 523)	46.8%	(100.0%)
Public Safety	11 815	8 815	-	-	-	-	-	-	(7)	(.1%)	(7)	(.1%)	22	.1%	(129.4%)
Housing	500	500	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**323 713**	**316 361**	**35 195**	**10.9%**	**75 476**	**23.3%**	**9 172**	**2.9%**	**61 803**	**19.5%**	**181 646**	**57.4%**	**66 875**	**31.7%**	**(7.6%)**
Planning and Development	291 712	306 967	34 576	11.9%	75 476	25.9%	9 172	3.0%	61 803	20.1%	181 027	59.0%	66 810	28.8%	(7.5%)
Road Transport	32 001	9 394	619	1.9%	-	-	-	-	-	-	619	6.6%	65	51.5%	(100.0%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**115 542**	**146 957**	**8 128**	**7.0%**	**13 338**	**11.5%**	**3 545**	**2.4%**	**27 020**	**18.4%**	**52 030**	**35.4%**	**12 239**	**116.9%**	**120.8%**
Energy sources	46 917	46 917	-	-	-	-	-	-	4 120	8.8%	4 120	8.8%	1 281	18.8%	221.6%
Water Management	48 800	88 215	8 128	16.7%	13 338	27.3%	3 545	4.0%	22 539	25.6%	47 550	53.9%	10 972	92.4%	105.4%
Waste Water Management	19 275	11 275	-	-	-	-	-	-	-	-	-	-	(14)	945.3%	(100.0%)
Waste Management	550	550	-	-	-	-	-	-	360	65.5%	360	65.5%	-	-	(100.0%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Cash Flow from Operating Activities															
Receipts	**5 825 116**	**5 861 506**	**-**	**-**	**-**	**-**	**2 160 900**	**36.9%**	**2 858 209**	**48.8%**	**5 019 109**	**85.6%**	**2 808 272**	**150.4%**	**1.8%**
Property rates	524 420	524 595	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges	3 116 273	3 128 106	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue	232 482	229 252	-	-	-	-	2 160 900	942.6%	2 858 209	1 246.8%	5 019 109	2 189.3%	2 808 272	4 614.1%	1.8%
Transfers and Subsidies - Operational	1 477 434	1 478 246	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Capital	381 155	407 955	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest	93 352	93 352	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(5 374 965)**	**(5 525 408)**	**(78 470)**	**1.5%**	**(78 500)**	**1.5%**	**(54 598)**	**1.0%**	**(83 765)**	**1.5%**	**(295 333)**	**5.3%**	**(25 830)**	**.4%**	**224.3%**
Suppliers and employees	(5 326 998)	(5 476 629)	(78 470)	1.5%	(78 500)	1.5%	(54 598)	1.0%	(83 765)	1.5%	(295 333)	5.4%	(25 830)	.5%	224.3%

Finance charges	(27 000)	(27 000)	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	(20 967)	(21 779)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**450 151**	**336 098**	**(78 470)**	**(17.4%)**	**(78 500)**	**(17.4%)**	**2 106 302**	**626.7%**	**2 774 445**	**825.5%**	**4 723 776**	**1 405.5%**	**2 782 441**	**5 066.6%**	**(.3%)**
Cash Flow from Investing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(558 409)**	**(611 218)**	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital assets	(558 409)	(611 218)	-	-	-	-	-	-	-	-	-	-	-	-	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(558 409)**	**(611 218)**	-	-	-	-	-	-	-	-	-	-	-	-	-
Cash Flow from Financing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in cash held	**(108 258)**	**(275 120)**	**(78 470)**	**72.5%**	**(78 500)**	**72.5%**	**2 106 302**	**(765.6%)**	**2 774 445**	**(1 008.4%)**	**4 723 776**	**(1 717.0%)**	**2 782 441**	**(1 514.4%)**	**(.3%)**
Cash/cash equivalents at the year begin:	542 172	542 172	-	-	(78 470)	(14.5%)	(156 779)	(28.9%)	1 979 523	365.1%	-	-	6 354 710	-	(68.8%)
Cash/cash equivalents at the year end:	**433 914**	**267 052**	**(78 470)**	**(18.1%)**	**(156 970)**	**(36.2%)**	**1 949 523**	**730.0%**	**4 753 968**	**1 780.2%**	**4 753 968**	**1 780.2%**	**9 137 152**	**(5 767.9%)**	**(48.0%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	67 296	3.0%	(1 174)	(.1%)	46 498	2.0%	2 163 202	95.1%	2 275 822	22.1%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	169 958	19.5%	34 520	4.0%	36 098	4.1%	629 688	72.4%	870 263	8.4%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	48 177	5.3%	18 373	2.0%	21 691	2.4%	829 364	90.4%	917 604	8.9%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	23 088	3.2%	3 806	.5%	15 015	2.1%	682 421	94.2%	724 330	7.0%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	19 310	2.5%	2 157	.3%	13 081	1.7%	731 114	95.5%	765 662	7.4%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	658	1.3%	668	1.3%	664	1.3%	50 523	96.2%	52 513	.5%	-	-	-	-
Interest on Arrear Debtor Accounts	122 333	3.1%	(5 234)	(.1%)	61 107	1.6%	3 721 450	95.4%	3 899 656	37.8%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	29 206	3.6%	8 099	1.0%	17 580	2.2%	751 934	93.2%	806 819	7.8%	-	-	-	-
Total By Income Source	**480 025**	**4.7%**	**61 215**	**.6%**	**211 735**	**2.1%**	**9 559 694**	**92.7%**	**10 312 669**	**100.0%**	-	-	-	-
Debtors Age Analysis By Customer Group														
Organs of State	16 098	9.9%	8 470	5.2%	6 424	4.0%	130 869	80.9%	161 861	1.6%	-	-	-	-
Commercial	157 315	22.8%	38 334	5.6%	34 533	5.0%	458 641	66.6%	688 823	6.7%	-	-	-	-
Households	245 263	3.0%	(16 289)	(.2%)	135 912	1.7%	7 699 472	95.5%	8 064 358	78.2%	-	-	-	-
Other	61 349	4.4%	30 700	2.2%	34 865	2.5%	1 270 713	90.9%	1 397 627	13.6%	-	-	-	-
Total By Customer Group	**480 025**	**4.7%**	**61 215**	**.6%**	**211 735**	**2.1%**	**9 559 694**	**92.7%**	**10 312 669**	**100.0%**	-	-	-	-

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	40	376.1%	(0)	(.3%)	(0)	(.3%)	(29)	(275.4%)	11	-
Bulk Water	78 821	28.4%	-	-	57 113	20.6%	141 281	51.0%	277 215	32.1%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	643	100.0%	643	.1%
Trade Creditors	419 584	74.3%	13 316	2.4%	11 212	2.0%	120 241	21.3%	564 353	65.3%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	(193)	(.9%)	-	-	-	-	22 670	100.9%	22 478	2.6%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**498 252**	**57.6%**	**13 316**	**1.5%**	**68 325**	**7.9%**	**284 806**	**32.9%**	**864 699**	**100.0%**

Contact Details

Municipal Manager	Adv Ashmar Khuduge	014 590 3551
Chief Financial Officer	Mr Godfrey Ditsele	014 590 3312

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: KGETLENGRIVIER (NW374)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**302 233**	**315 039**	**9 278**	**3.1%**	**91 148**	**30.2%**	**64 616**	**20.5%**	**23 873**	**7.6%**	**188 915**	**60.0%**	**40 069**	**89.5%**	**(40.4%)**
Exchange Revenue															
Service charges - Electricity	77 685	77 685	1 295	1.7%	28 342	36.5%	8 312	10.7%	17 312	22.3%	55 261	71.1%	21 728	65.8%	(20.3%)
Service charges - Water	5 654	5 654	635	11.2%	1 933	34.2%	1 627	28.8%	1 538	27.2%	5 734	101.4%	1 590	117.9%	(3.2%)
Service charges - Waste Water Management	7 483	7 483	482	6.4%	1 594	21.3%	1 699	22.7%	1 311	17.5%	5 085	68.0%	1 484	80.6%	(11.7%)
Service charges - Waste Management	2 070	2 070	481	23.2%	1 470	71.0%	1 427	68.9%	1 286	62.1%	4 664	225.3%	1 360	268.9%	(5.4%)
Sale of Goods and Rendering of Services	854	1 308	52	6.1%	111	13.0%	109	8.3%	107	8.2%	379	29.0%	147	65.0%	(27.1%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	14 500	14 500	2 078	14.3%	3 928	27.1%	3 980	27.5%	4 047	27.9%	14 033	96.8%	4 769	130.0%	(15.1%)
Interest earned from Current and Non Current Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	343	343	151	44.1%	47	13.7%	29	8.5%	9	2.6%	236	68.9%	107	72.9%	(91.7%)
Licences or permits	11 806	11 806	332	2.8%	1 012	8.6%	1 073	9.1%	937	7.9%	3 354	28.4%	2 235	46.1%	(58.1%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	18 014	18 014	1 652	9.2%	731	4.1%	243	1.4%	3 161	17.5%	5 788	32.1%	-	-	(100.0%)
Non-Exchange Revenue															
Property rates	10 637	22 971	638	6.0%	9 384	88.2%	4 574	19.9%	(9 204)	(40.1%)	5 392	23.5%	3 338	127.7%	(375.7%)
Surcharges and Taxes	-	6	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	1 000	1 000	940	94.0%	-	-	2 376	237.6%	-	-	3 315	331.5%	2 403	804.5%	(100.0%)
Licences or permits	506	519	-	-	3	.6%	-	-	1	.2%	4	.8%	-	5.4%	(100.0%)
Transfer and subsidies - Operational	151 681	151 681	241	.2%	41 776	27.5%	38 178	25.2%	2 750	1.8%	82 946	54.7%	906	94.9%	203.4%
Interest Receivables	-	-	271	-	803	-	946	-	604	-	2 624	-	-	-	(100.0%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	30	-	13	-	43	-	14	-	100	-	(0)	-	(3 701.6%)
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**280 764**	**279 536**	**11 813**	**4.2%**	**77 989**	**27.8%**	**40 926**	**14.6%**	**32 799**	**11.7%**	**163 528**	**58.5%**	**80 067**	**82.4%**	**(59.0%)**
Employee related costs	88 063	94 959	66	.1%	32 966	37.4%	24 711	26.0%	15 881	16.7%	73 624	77.5%	25 087	94.8%	(36.7%)
Remuneration of councillors	7 801	7 801	-	-	1 988	25.5%	2 612	33.5%	1 112	14.3%	5 713	73.2%	3 633	78.1%	(69.4%)
Bulk purchases - electricity	49 074	49 074	5 539	11.3%	16 012	32.6%	-	-	7 870	16.0%	29 421	60.0%	139	80.3%	5 553.9%
Inventory consumed	15 086	19 052	162	1.1%	5 040	33.4%	3 255	17.1%	783	4.1%	9 239	48.5%	4 845	79.9%	(83.8%)
Debt impairment	4 537	4 537	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	18 738	18 738	630	3.4%	631	3.4%	-	-	-	-	1 261	6.7%	-	-	-
Interest,Dividends and Rent on Land	8 010	9 010	2 169	27.1%	5	.1%	926	10.3%	126	1.4%	3 226	35.8%	215	55.7%	(41.6%)
Contracted services	49 985	44 072	1 645	3.3%	15 182	30.4%	5 211	11.8%	3 709	8.4%	25 746	58.4%	27 260	146.2%	(86.4%)
Transfers and subsidies	1 559	1 284	176	11.3%	656	42.1%	6	.4%	74	5.8%	912	71.1%	-	100.0%	(100.0%)
Irrecoverable debts written off	9 000	9 000	-	-	-	-	-	-	-	-	-	-	13 126	145.8%	(100.0%)
Operational Cost and Other Cost	28 911	22 010	1 427	4.9%	5 509	19.1%	4 207	19.1%	3 243	14.7%	14 385	65.4%	5 762	83.1%	(43.7%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**21 469**	**35 504**	**(2 536)**		**13 159**		**23 690**		**(8 925)**		**25 387**		**(39 998)**		
Transfers and subsidies - capital (monetary allocations)	49 179	64 919	-	-	15 746	32.0%	4 859	7.5%	29 447	45.4%	50 052	77.1%	24 292	86.6%	21.2%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**70 648**	**100 423**	**(2 536)**		**28 905**		**28 549**		**20 521**		**75 439**		**(15 707)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**70 648**	**100 423**	**(2 536)**		**28 905**		**28 549**		**20 521**		**75 439**		**(15 707)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**70 648**	**100 423**	**(2 536)**		**28 905**		**28 549**		**20 521**		**75 439**		**(15 707)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**70 648**	**100 423**	**(2 536)**		**28 905**		**28 549**		**20 521**		**75 439**		**(15 707)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**55 009**	**68 915**	**2 708**	**4.9%**	**4 398**	**8.0%**	**24 538**	**35.6%**	**51**	**.1%**	**31 695**	**46.0%**	**14 023**	**77.3%**	**(99.6%)**
National Government	49 179	65 099	2 708	5.5%	4 361	8.9%	24 342	37.4%	22	-	31 433	48.3%	14 023	77.6%	(99.8%)
Provincial Government	80	80	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**49 259**	**65 179**	**2 708**	**5.5%**	**4 361**	**8.9%**	**24 342**	**37.3%**	**22**	**-**	**31 433**	**48.2%**	**14 023**	**77.6%**	**(99.8%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	5 750	3 736	-	-	36	.6%	196	5.2%	29	.8%	261	7.0%	-	-	(100.0%)
Capital Expenditure Functional	**55 009**	**68 915**	**2 708**	**4.9%**	**4 398**	**8.0%**	**24 538**	**35.6%**	**51**	**.1%**	**31 695**	**46.0%**	**14 023**	**77.3%**	**(99.6%)**
Municipal governance and administration	**3 200**	**1 236**	**-**	**-**	**36**	**1.1%**	**196**	**15.8%**	**(179)**	**(14.5%)**	**53**	**4.3%**	**-**	**-**	**(100.0%)**
Executive and Council	50	36	-	-	36	72.9%	-	-	-	-	36	100.0%	-	-	-
Finance and administration	3 150	1 200	-	-	-	-	196	16.3%	(179)	(14.9%)	17	1.4%	-	-	(100.0%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**9 568**	**13 433**	**-**	**-**	**1 479**	**15.5%**	**704**	**5.2%**	**-**	**-**	**2 183**	**16.3%**	**1 851**	**91.7%**	**(100.0%)**
Community and Social Services	80	80	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport And Recreation	9 488	13 353	-	-	1 479	15.6%	704	5.3%	-	-	2 183	16.3%	1 851	93.2%	(100.0%)
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**10 106**	**19 356**	**-**	**-**	**967**	**9.6%**	**8 946**	**46.2%**	**-**	**-**	**9 913**	**51.2%**	**2 294**	**54.7%**	**(100.0%)**
Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road Transport	10 106	19 356	-	-	967	9.6%	8 946	46.2%	-	-	9 913	51.2%	2 294	54.7%	(100.0%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**32 135**	**34 890**	**2 708**	**8.4%**	**1 915**	**6.0%**	**14 693**	**42.1%**	**230**	**.7%**	**19 545**	**56.0%**	**9 878**	**77.8%**	**(97.7%)**
Energy sources	2 000	2 000	-	-	-	-	-	-	208	10.4%	208	10.4%	-	-	(100.0%)
Water Management	30 135	29 523	2 708	9.0%	1 915	6.4%	13 717	46.5%	22	.1%	18 361	62.2%	9 539	80.0%	(99.8%)
Waste Water Management	-	3 367	-	-	-	-	976	29.0%	-	-	976	29.0%	339	70.7%	(100.0%)
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**300 355**	**322 726**	**32 842**	**10.9%**	**86 173**	**28.7%**	**98 175**	**30.4%**	**30 308**	**9.4%**	**247 498**	**76.7%**	**46 648**	**101.1%**	**(35.0%)**
Property rates	4 906	11 073	136	2.8%	374	7.6%	591	5.3%	280	2.5%	1 380	12.5%	817	38.3%	(65.7%)
Service charges	79 226	79 226	170	.2%	463	.6%	634	.8%	656	.8%	1 923	2.4%	803	2.7%	(18.3%)
Other revenue	13 913	14 043	27 181	195.4%	84 903	610.3%	90 717	646.0%	28 816	205.2%	231 616	1 649.4%	44 917	2 471.6%	(35.8%)
Transfers and Subsidies - Operational	151 681	151 681	5 312	3.5%	329	.2%	6 112	4.0%	410	.3%	12 162	8.0%	24	2.8%	1 621.7%
Transfers and Subsidies - Capital	49 179	64 919	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest	1 450	1 784	43	3.0%	105	7.2%	122	6.8%	146	8.2%	415	23.3%	87	20.7%	67.1%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(228 571)**	**(226 975)**	**(8 082)**	**3.5%**	**(25 661)**	**11.2%**	**(23 121)**	**10.2%**	**(18 934)**	**8.3%**	**(75 798)**	**33.4%**	**(34 848)**	**43.1%**	**(45.7%)**
Suppliers and employees	(228 571)	(226 975)	(8 082)	3.5%	(25 661)	11.2%	(23 121)	10.2%	(18 934)	8.3%	(75 798)	33.4%	(34 848)	43.1%	(45.7%)

Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**71 785**	**95 751**	**24 760**	**34.5%**	**60 512**	**84.3%**	**75 054**	**78.4%**	**11 374**	**11.9%**	**171 700**	**179.3%**	**11 800**	**205.9%**	**(3.6%)**
Cash Flow from Investing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	**0**	-	**(100.0%)**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	0	-	(100.0%)
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(55 009)**	**(68 915)**	**(10 649)**	**19.4%**	**(960)**	**1.7%**	**(24 083)**	**34.9%**	**(37)**	**.1%**	**(35 730)**	**51.8%**	**(17 071)**	**79.7%**	**(99.8%)**
Capital assets	(55 009)	(68 915)	(10 649)	19.4%	(960)	1.7%	(24 083)	34.9%	(37)	.1%	(35 730)	51.8%	(17 071)	79.7%	(99.8%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(55 009)**	**(68 915)**	**(10 649)**	**19.4%**	**(960)**	**1.7%**	**(24 083)**	**34.9%**	**(37)**	**.1%**	**(35 730)**	**51.8%**	**(17 071)**	**79.7%**	**(99.8%)**
Cash Flow from Financing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in cash held	**16 776**	**26 836**	**14 111**	**84.1%**	**59 552**	**355.0%**	**50 971**	**189.9%**	**11 337**	**42.2%**	**135 970**	**506.7%**	**(5 272)**	**417.7%**	**(315.0%)**
Cash/cash equivalents at the year begin:	26 064	4 844	22 718	87.2%	18 981	72.8%	78 572	1 622.0%	129 543	2 674.2%	22 718	469.0%	222 809	1 559.3%	(41.9%)
Cash/cash equivalents at the year end:	**42 839**	**31 680**	**18 973**	**44.3%**	**78 534**	**183.3%**	**129 543**	**408.9%**	**140 874**	**444.7%**	**140 874**	**444.7%**	**217 603**	**473.1%**	**(35.3%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	13	-	29	-	248	-	528 678	99.9%	528 969	66.6%
Bulk Water	-	-	-	-	-	-	18 848	100.0%	18 848	2.4%
PAYE deductions	11 732	39.0%	5 049	16.8%	2 627	8.7%	10 637	35.4%	30 045	3.8%
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	377	6.7%	3 924	69.5%	-	-	1 346	23.8%	5 647	.7%
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	6 138	3.5%	645	.4%	524	.3%	170 260	95.9%	177 567	22.4%
Auditor-General	-	-	-	-	-	-	5 588	100.0%	5 588	.7%
Other	6 049	22.4%	66	.2%	705	2.6%	20 197	74.8%	27 018	3.4%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**24 309**	**3.1%**	**9 715**	**1.2%**	**4 104**	**.5%**	**755 553**	**95.2%**	**793 681**	**100.0%**

Contact Details

Municipal Manager	Mr Andrew Elliot Pholose	014 403 5006
Chief Financial Officer	Ms Tebogo Zelda Mogapi	082 426 1873

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MOSES KOTANE (NW375)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**1 136 908**	**1 133 342**	**395 465**	**34.8%**	**303 753**	**26.7%**	**207 088**	**18.3%**	**86 659**	**7.6%**	**992 964**	**87.6%**	**122 162**	**101.3%**	**(29.1%)**
Exchange Revenue															
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	198 188	198 188	65 772	33.2%	25 923	13.1%	(17 667)	(8.9%)	38 331	19.3%	112 359	56.7%	43 942	92.4%	(12.8%)
Service charges - Waste Water Management	5 180	5 180	541	10.4%	1 250	24.1%	1 091	21.1%	1 402	27.1%	4 285	82.7%	1 305	95.6%	7.4%
Service charges - Waste Management	14 109	14 109	3 515	24.9%	3 430	24.3%	3 424	24.3%	3 419	24.2%	13 789	97.7%	3 320	101.9%	3.0%
Sale of Goods and Rendering of Services	1 418	1 418	191	13.4%	94	6.6%	348	24.6%	248	17.5%	881	62.1%	111	131.9%	123.0%
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	60 358	60 358	9 801	16.2%	10 176	16.9%	310	.5%	10 012	16.6%	30 299	50.2%	16 147	106.8%	(38.0%)
Interest earned from Current and Non Current Assets	13 097	8 727	2 623	20.0%	1 741	13.3%	2 060	23.6%	1 685	19.3%	8 108	92.9%	2 875	105.9%	(41.4%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	101	31	8	8.4%	7	6.7%	15	48.1%	16	50.2%	46	147.6%	2	5.9%	691.0%
Licences or permits	3 328	3 328	128	3.8%	136	4.1%	1 357	40.8%	113	3.4%	1 734	52.1%	458	185.3%	(75.2%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	2 014	2 014	481	23.9%	619	30.7%	394	19.5%	171	8.5%	1 665	82.7%	102	87.6%	66.6%
Non-Exchange Revenue															
Property rates	174 056	174 056	43 294	24.9%	43 259	24.9%	43 298	24.9%	4 329	2.5%	134 181	77.1%	40 060	114.2%	(89.2%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	1 899	1 899	-	-	-	-	2 759	145.3%	-	-	2 759	145.3%	588	101.4%	(100.0%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	627 463	628 337	258 441	41.2%	205 988	32.8%	157 997	25.1%	17 332	2.8%	639 757	101.8%	2 597	99.8%	567.4%
Interest Receivables	35 698	35 698	10 670	29.9%	11 130	31.2%	11 448	32.1%	9 602	26.9%	42 850	120.0%	10 201	110.2%	(5.9%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	253	-	-	-	253	-	452	-	(100.0%)
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**1 453 744**	**1 450 634**	**194 494**	**13.4%**	**337 212**	**23.2%**	**240 643**	**16.6%**	**214 033**	**14.8%**	**986 382**	**68.0%**	**289 456**	**86.6%**	**(26.1%)**
Employee related costs	373 102	373 456	87 002	23.3%	57 925	15.5%	116 236	31.1%	88 385	23.7%	349 548	93.6%	85 063	79.3%	3.9%
Remuneration of councillors	32 329	32 329	6 438	19.9%	8 406	26.0%	4 996	15.5%	10 579	32.7%	30 419	94.1%	9 344	87.9%	13.2%
Bulk purchases - electricity	46 620	46 620	8 713	18.7%	10 850	23.3%	9 394	20.1%	10 407	22.3%	39 364	84.4%	7 544	79.7%	37.9%
Inventory consumed	189 153	189 153	(2 441)	(1.3%)	96 415	51.0%	(76 110)	(40.2%)	278	.1%	18 143	9.6%	(1 808)	54.8%	(115.4%)
Debt impairment	309 909	309 909	-	-	51 220	16.5%	100 360	32.4%	21 644	7.0%	173 225	55.9%	-	96.3%	(100.0%)
Depreciation, Amortisation and Impairment	186 561	186 561	31 506	16.9%	36 002	19.3%	32 425	17.4%	17 764	9.5%	117 697	63.1%	43 561	104.4%	(59.2%)
Interest,Dividends and Rent on Land	2 597	2 597	233	9.0%	287	11.1%	49	1.9%	564	21.7%	1 133	43.6%	489	96.9%	15.4%
Contracted services	204 518	195 035	42 337	20.7%	48 554	23.7%	32 521	16.7%	35 310	18.1%	158 721	81.4%	43 825	89.7%	(19.4%)
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	2 340	1 106	-	75	-	835	35.7%	16 589	708.8%	18 606	795.0%	72 940	-	(77.3%)
Operational Cost and Other Cost	108 955	112 633	19 599	18.0%	26 912	24.7%	19 515	17.3%	12 057	10.7%	78 083	69.3%	28 194	80.8%	(57.2%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	422	-	-	-	422	-	-	-	-
Other Losses	-	-	-	-	566	-	-	-	456	-	1 022	-	304	-	50.1%
Surplus/(Deficit)	**(316 836)**	**(317 292)**	**200 971**		**(33 459)**		**(33 555)**		**(127 374)**		**6 583**		**(167 294)**		
Transfers and subsidies - capital (monetary allocations)	225 068	232 220	19 005	8.4%	64 256	28.5%	17 962	7.7%	73 905	31.8%	175 128	75.4%	49 081	73.3%	50.6%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(91 768)**	**(85 072)**	**219 975**		**30 796**		**(15 593)**		**(53 468)**		**181 710**		**(118 212)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(91 768)**	**(85 072)**	**219 975**		**30 796**		**(15 593)**		**(53 468)**		**181 710**		**(118 212)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(91 768)**	**(85 072)**	**219 975**		**30 796**		**(15 593)**		**(53 468)**		**181 710**		**(118 212)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(91 768)**	**(85 072)**	**219 975**		**30 796**		**(15 593)**		**(53 468)**		**181 710**		**(118 212)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**225 068**	**235 890**	**16 486**	**7.3%**	**57 587**	**25.6%**	**19 219**	**8.1%**	**61 821**	**26.2%**	**155 113**	**65.8%**	**71 299**	**79.0%**	**(13.3%)**
National Government	225 068	232 220	16 486	7.3%	57 379	25.5%	19 048	8.2%	61 828	26.6%	154 742	66.6%	70 854	80.6%	(12.7%)
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Ag	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**225 068**	**232 220**	**16 486**	**7.3%**	**57 379**	**25.5%**	**19 048**	**8.2%**	**61 828**	**26.6%**	**154 742**	**66.6%**	**70 854**	**80.6%**	**(12.7%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	3 670	-	-	209	-	170	4.6%	(7)	(.2%)	372	10.1%	445	19.5%	(101.6%)
Capital Expenditure Functional	**225 068**	**235 890**	**16 486**	**7.3%**	**57 587**	**25.6%**	**19 219**	**8.1%**	**61 821**	**26.2%**	**155 113**	**65.8%**	**71 299**	**79.0%**	**(13.3%)**
Municipal governance and administration	**-**	**1 200**	**-**	**-**	**209**	**-**	**170**	**14.2%**	**(7)**	**(.6%)**	**372**	**31.0%**	**109**	**15.6%**	**(106.5%)**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	-	1 200	-	-	209	-	170	14.2%	(7)	(.6%)	372	31.0%	109	15.6%	(106.5%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**16 000**	**12 970**	**-**	**-**	**2 731**	**17.1%**	**-**	**-**	**5 691**	**43.9%**	**8 421**	**64.9%**	**336**	**46.6%**	**1 595.8%**
Community and Social Services	16 000	12 000	-	-	2 731	17.1%	-	-	5 691	47.4%	8 421	70.2%	336	46.6%	1 595.8%
Sport And Recreation	-	500	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	470	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**85 000**	**137 004**	**6 578**	**7.7%**	**29 442**	**34.6%**	**11 345**	**8.3%**	**42 559**	**31.1%**	**89 924**	**65.6%**	**24 732**	**86.2%**	**72.1%**
Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road Transport	85 000	137 004	6 578	7.7%	29 442	34.6%	11 345	8.3%	42 559	31.1%	89 924	65.6%	24 732	86.2%	72.1%
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**124 068**	**84 715**	**9 908**	**8.0%**	**25 206**	**20.3%**	**7 703**	**9.1%**	**13 579**	**16.0%**	**56 396**	**66.6%**	**46 122**	**78.4%**	**(70.6%)**
Energy sources	7 000	14 562	328	4.7%	-	-	822	5.6%	952	6.5%	2 103	14.4%	1 212	54.1%	(21.4%)
Water Management	88 068	50 304	4 726	5.4%	12 869	14.6%	9 699	19.3%	7 623	15.2%	34 918	69.4%	44 184	79.3%	(82.7%)
Waste Water Management	27 000	19 849	4 854	18.0%	12 337	45.7%	(2 818)	(14.2%)	5 004	25.2%	19 376	97.6%	726	86.9%	589.6%
Waste Management	2 000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**1 122 302**	**1 122 302**	**41 630**	**3.7%**	**426 995**	**38.0%**	**425 521**	**37.9%**	**205 346**	**18.3%**	**1 099 492**	**98.0%**	**143 798**	**55.9%**	**42.8%**
Property rates	90 509	90 509	23 078	25.5%	6 820	7.5%	21 991	24.3%	20 380	22.5%	72 269	79.8%	14 906	84.5%	36.7%
Service charges	82 666	82 666	(49 012)	(59.3%)	108 400	131.1%	8 115	9.8%	23 492	28.4%	90 995	110.1%	(23 260)	30.9%	(201.0%)
Other revenue	76 918	76 918	(256 203)	(333.1%)	41 782	54.3%	164 302	213.6%	158 676	206.3%	108 556	141.1%	147 017	(7 277.0%)	7.9%
Transfers and Subsidies - Operational	627 463	627 463	258 895	41.3%	205 433	32.7%	156 134	24.9%	-	-	620 462	98.9%	-	98.8%	-
Transfers and Subsidies - Capital	225 068	225 068	60 434	26.9%	61 844	27.5%	70 790	31.5%	-	-	193 068	85.8%	-	92.3%	-
Interest	19 678	19 678	4 438	22.6%	2 716	13.8%	4 189	21.3%	2 799	14.2%	14 141	71.9%	5 134	59.3%	(45.5%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(957 274)**	**(957 274)**	**94 990**	**(9.9%)**	**(137 872)**	**14.4%**	**(82 974)**	**8.7%**	**(53 343)**	**5.6%**	**(179 199)**	**18.7%**	**(104 383)**	**(16.8%)**	**(48.9%)**
Suppliers and employees	(957 274)	(957 274)	94 990	(9.9%)	(137 872)	14.4%	(82 974)	8.7%	(53 343)	5.6%	(179 199)	18.7%	(104 383)	(16.8%)	(48.9%)

Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**165 028**	**165 028**	**136 620**	**82.8%**	**289 123**	**175.2%**	**342 547**	**207.6%**	**152 003**	**92.1%**	**920 293**	**557.7%**	**39 415**	**1 043.3%**	**285.6%**
Cash Flow from Investing Activities															
Receipts	**-**	**-**	**-**	**-**	**9**	**-**	**253**	**-**	**-**	**-**	**262**	**-**	**452**	**-**	**(100.0%)**
Proceeds on disposal of PPE	-	-	-	-	9	-	253	-	-	-	262	-	452	-	(100.0%)
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(258 828)**	**(258 828)**	**(16 486)**	**6.4%**	**(57 587)**	**22.2%**	**(19 219)**	**7.4%**	**(61 821)**	**23.9%**	**(155 113)**	**59.9%**	**(71 299)**	**62.7%**	**(13.3%)**
Capital assets	(258 828)	(258 828)	(16 486)	6.4%	(57 587)	22.2%	(19 219)	7.4%	(61 821)	23.9%	(155 113)	59.9%	(71 299)	62.7%	(13.3%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(258 828)**	**(258 828)**	**(16 486)**	**6.4%**	**(57 579)**	**22.2%**	**(18 966)**	**7.3%**	**(61 821)**	**23.9%**	**(154 852)**	**59.8%**	**(70 847)**	**62.5%**	**(12.7%)**
Cash Flow from Financing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(3 513)**	**-**	**(100.0%)**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	(3 513)	-	(100.0%)
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(9 987)**	**(9 987)**	**-**	**-**	**(9 014)**	**90.3%**	**(2 519)**	**25.2%**	**(117)**	**1.2%**	**(11 649)**	**116.6%**	**(457)**	**6.4%**	**(74.5%)**
Repayment of borrowing	(9 987)	(9 987)	-	-	(9 014)	90.3%	(2 519)	25.2%	(117)	1.2%	(11 649)	116.6%	(457)	6.4%	(74.5%)
Net Cash from/(used) Financing Activities	**(9 987)**	**(9 987)**	**-**	**-**	**(9 014)**	**90.3%**	**(2 519)**	**25.2%**	**(117)**	**1.2%**	**(11 649)**	**116.6%**	**(3 970)**	**102.9%**	**(97.1%)**
Net Increase/(Decrease) in cash held	**(103 787)**	**(103 787)**	**120 133**	**(115.7%)**	**222 531**	**(214.4%)**	**321 062**	**(309.3%)**	**90 065**	**(86.8%)**	**753 791**	**(726.3%)**	**(35 402)**	**(242.9%)**	**(354.4%)**
Cash/cash equivalents at the year begin:	468 275	468 275	55 585	11.9%	175 698	37.5%	398 229	85.0%	719 291	153.6%	55 585	11.9%	642 493	229.4%	12.0%
Cash/cash equivalents at the year end:	**364 487**	**364 487**	**120 133**	**33.0%**	**398 229**	**109.3%**	**719 291**	**197.3%**	**809 356**	**222.1%**	**809 356**	**222.1%**	**607 091**	**(282.3%)**	**33.3%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	69 804	8.4%	20 466	2.5%	18 729	2.3%	722 397	86.9%	831 396	46.4%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	23 117	4.4%	10 043	1.9%	7 958	1.5%	481 924	92.1%	523 042	29.2%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	726	4.7%	876	5.7%	343	2.2%	13 352	87.3%	15 296	.9%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	2 607	4.0%	1 291	2.0%	1 290	2.0%	59 276	92.0%	64 464	3.6%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	14 000	4.3%	6 873	2.1%	6 793	2.1%	300 468	91.6%	328 135	18.3%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	535	1.7%	158	.5%	151	.5%	29 768	97.2%	30 612	1.7%	7 221	23.6%	-	-
Total By Income Source	**110 788**	**6.2%**	**39 708**	**2.2%**	**35 264**	**2.0%**	**1 607 184**	**89.6%**	**1 792 945**	**100.0%**	**7 221**	**.4%**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	18 474	4.9%	10 318	2.8%	8 687	2.3%	336 318	90.0%	373 798	20.8%	-	-	-	-
Commercial	26 357	7.0%	10 932	2.9%	8 203	2.2%	328 611	87.8%	374 103	20.9%	-	-	-	-
Households	65 526	6.3%	18 350	1.8%	18 274	1.8%	935 167	90.2%	1 037 317	57.9%	-	-	-	-
Other	431	5.6%	107	1.4%	100	1.3%	7 088	91.7%	7 727	.4%	7 221	93.5%	-	-
Total By Customer Group	**110 788**	**6.2%**	**39 708**	**2.2%**	**35 264**	**2.0%**	**1 607 184**	**89.6%**	**1 792 945**	**100.0%**	**7 221**	**.4%**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	7 224	67.8%	550	5.2%	2 451	23.0%	435	4.1%	10 660	100.0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**7 224**	**67.8%**	**550**	**5.2%**	**2 451**	**23.0%**	**435**	**4.1%**	**10 660**	**100.0%**

Contact Details

Municipal Manager	Mr Mokopane V Letsoalo	014 555 1307
Chief Financial Officer	Mr Mzwandile Mkhize	014 555 1332

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: BOJANALA PLATINUM (DC37)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**463 020**	**463 020**	**182 009**	**39.3%**	**147 012**	**31.8%**	**113 807**	**24.6%**	**10 068**	**2.2%**	**452 896**	**97.8%**	**122 286**	**103.7%**	**(91.8%)**
Exchange Revenue															
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-	-	-	-	-	11	-	(100.0%)
Interest earned from Current and Non Current Assets	35 547	35 547	6 148	17.3%	6 380	17.9%	5 801	16.3%	7 336	20.6%	25 665	72.2%	16 816	249.6%	(56.4%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	873	-	504	-	652	-	88	-	2 117	-	3 655	-	(97.6%)
Non-Exchange Revenue															
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	3 010	3 010	-	-	-	-	931	30.9%	6	.2%	937	31.1%	(790)	-	(100.8%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	424 463	424 463	174 987	41.2%	140 128	33.0%	106 424	25.1%	2 638	.6%	424 178	99.9%	102 594	99.3%	(97.4%)
Interest Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**494 567**	**533 260**	**110 728**	**22.4%**	**126 988**	**25.7%**	**106 624**	**20.0%**	**120 503**	**22.6%**	**464 842**	**87.2%**	**128 352**	**85.9%**	**(6.1%)**
Employee related costs	276 016	263 076	57 031	20.7%	56 791	20.6%	56 177	21.4%	60 618	23.0%	230 617	87.7%	64 203	81.7%	(5.6%)
Remuneration of councillors	24 116	24 116	5 351	22.2%	6 274	26.0%	5 452	22.6%	6 198	25.7%	23 275	96.5%	5 343	86.8%	16.0%
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed	2 739	2 739	401	14.6%	196	7.1%	189	6.9%	322	11.8%	1 108	40.5%	3 488	-	(90.8%)
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	10 000	10 000	-	-	-	-	3 332	33.3%	2 247	22.5%	5 579	55.8%	6 008	60.1%	(62.6%)
Interest,Dividends and Rent on Land	-	-	-	-	-	-	(6)	-	-	-	(6)	-	567	-	(100.0%)
Contracted services	127 514	172 757	30 031	23.6%	47 640	37.4%	24 536	14.2%	40 054	23.2%	142 261	82.3%	36 055	90.2%	11.1%
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	54 181	60 571	17 914	33.1%	16 080	29.7%	16 943	28.0%	11 063	18.3%	62 000	102.4%	12 689	86.4%	(12.8%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	8	-	-	-	-	-	8	-	-	-	-
Surplus/(Deficit)	**(31 547)**	**(70 240)**	**71 281**		**20 024**		**7 184**		**(110 435)**		**(11 946)**		**(6 066)**		
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	511	-	(511)	-	-	-	-	-	1 497	-	(100.0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(31 547)**	**(70 240)**	**71 281**		**20 535**		**6 673**		**(110 435)**		**(11 946)**		**(4 570)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(31 547)**	**(70 240)**	**71 281**		**20 535**		**6 673**		**(110 435)**		**(11 946)**		**(4 570)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(31 547)**	**(70 240)**	**71 281**		**20 535**		**6 673**		**(110 435)**		**(11 946)**		**(4 570)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(31 547)**	**(70 240)**	**71 281**		**20 535**		**6 673**		**(110 435)**		**(11 946)**		**(4 570)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**32 950**	**61 821**	**183 679**	**557.4%**	**19 336**	**58.7%**	**2 434**	**3.9%**	**(126 703)**	**(205.0%)**	**78 747**	**127.4%**	**32 535**	**45.1%**	**(489.4%)**
National Government	-	-	994	-	133	-	-	-	-	-	1 127	-	302	-	(100.0%)
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**-**	**-**	**994**	**-**	**133**	**-**	**-**	**-**	**-**	**-**	**1 127**	**-**	**302**	**-**	**(100.0%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	32 950	61 821	182 685	554.4%	19 204	58.3%	2 434	3.9%	(126 703)	(205.0%)	77 620	125.6%	32 233	44.7%	(493.1%)
Capital Expenditure Functional	**32 950**	**61 821**	**183 679**	**557.4%**	**19 336**	**58.7%**	**2 434**	**3.9%**	**(126 703)**	**(205.0%)**	**78 747**	**127.4%**	**32 535**	**45.1%**	**(489.4%)**
Municipal governance and administration	**3 750**	**3 150**	**133 507**	**3 560.2%**	**231**	**6.2%**	**29**	**.9%**	**(133 114)**	**(4 225.8%)**	**653**	**20.7%**	**24 204**	**41.3%**	**(650.0%)**
Executive and Council	1 950	1 350	379	19.4%	80	4.1%	29	2.1%	-	-	487	36.1%	29	19.6%	(100.0%)
Finance and administration	1 800	1 800	133 129	7 396.0%	151	8.4%	-	-	(133 114)	(7 395.2%)	166	9.2%	24 175	41.4%	(650.6%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**9 350**	**9 200**	**5 923**	**63.3%**	**-**	**-**	**-**	**-**	**988**	**10.7%**	**6 911**	**75.1%**	**248**	**67.1%**	**297.7%**
Community and Social Services	3 550	3 300	2 388	67.3%	-	-	-	-	336	10.2%	2 724	82.6%	(85)	63.2%	(495.4%)
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	5 500	5 900	2 887	52.5%	-	-	-	-	651	11.0%	3 538	60.0%	334	-	95.3%
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	300	-	648	216.1%	-	-	-	-	0	-	648	-	-	23.8%	(100.0%)
Economic and Environmental Services	**7 400**	**20 471**	**38 620**	**521.9%**	**10 138**	**137.0%**	**1 496**	**7.3%**	**2 637**	**12.9%**	**52 891**	**258.4%**	**8 083**	**60.9%**	**(67.4%)**
Planning and Development	200	-	215	107.7%	-	-	-	-	-	-	215	-	-	35.6%	-
Road Transport	7 200	20 471	38 404	533.4%	10 138	140.8%	1 496	7.3%	2 637	12.9%	52 676	257.3%	8 083	61.2%	(67.4%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**12 450**	**29 000**	**5 629**	**45.2%**	**8 968**	**72.0%**	**909**	**3.1%**	**2 786**	**9.6%**	**18 292**	**63.1%**	**-**	**-**	**(100.0%)**
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Management	2 000	2 000	124	6.2%	-	-	-	-	-	-	124	6.2%	-	-	-
Waste Water Management	10 450	27 000	5 505	52.7%	8 968	85.8%	909	3.4%	2 786	10.3%	18 168	67.3%	-	-	(100.0%)
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**463 020**	**536 283**	**-**	**-**	**-**	**-**	**(10 468)**	**(2.0%)**	**(2 117)**	**(.4%)**	**(12 585)**	**(2.3%)**	**-**	**-**	**(100.0%)**
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue	3 010	79 762	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	421 691	420 974	-	-	-	-	(10 468)	(2.5%)	(2 117)	(.5%)	(12 585)	(3.0%)	-	-	(100.0%)
Transfers and Subsidies - Capital	2 772	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest	35 547	35 547	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**(264 021)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Suppliers and employees	-	(264 021)	-	-	-	-	-	-	-	-	-	-	-	-	-

Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**463 020**	**272 262**	**-**	**-**	**-**	**-**	**(10 468)**	**(3.8%)**	**(2 117)**	**(.8%)**	**(12 585)**	**(4.6%)**	**-**	**-**	**(100.0%)**
Cash Flow from Investing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Cash Flow from Financing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**463 020**	**272 262**	**-**	**-**	**-**	**-**	**(10 468)**	**(3.8%)**	**(2 117)**	**(.8%)**	**(12 585)**	**(4.6%)**	**-**	**-**	**(100.0%)**
Cash/cash equivalents at the year begin:	343 996	258 311	314 108	91.3%	-	-	-	-	(10 468)	(4.1%)	314 108	121.6%	-	-	(100.0%)
Cash/cash equivalents at the year end:	**807 016**	**530 574**	**-**	**-**	**-**	**-**	**(10 468)**	**(2.0%)**	**(12 585)**	**(2.4%)**	**(12 585)**	**(2.4%)**	**-**	**-**	**(100.0%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	22 444	79.3%	5 845	20.7%	28 289	100.0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**-**	**-**	**22 444**	**79.3%**	**5 845**	**20.7%**	**28 289**	**100.0%**

Contact Details

Municipal Manager	Ms Edith Tukakgomo	014 590 4502
Chief Financial Officer	Mr Maranatha Khunou	014 590 4501

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: RATLOU (NW381)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**220 940**	**221 270**	**68 730**	**31.1%**	**90 032**	**40.7%**	**45 851**	**20.7%**	**5 164**	**2.3%**	**209 777**	**94.8%**	**4 246**	**98.8%**	**21.6%**
Exchange Revenue															
Service charges - Electricity	680	680	146	21.5%	161	23.6%	172	25.3%	171	25.1%	650	95.5%	133	90.0%	28.7%
Service charges - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	270	-	-	23	-	300	111.2%	54	20.0%	377	139.8%	-	-	(100.0%)
Sale of Goods and Rendering of Services	365	677	100	27.4%	81	22.1%	120	17.7%	107	15.7%	407	60.1%	57	111.4%	85.5%
Agency services	1 112	1 112	313	28.2%	214	19.3%	243	21.8%	210	18.9%	980	88.1%	167	84.9%	25.9%
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	3 405	3 405	-	-	-	-	-	-	1 230	36.1%	1 230	36.1%	-	-	(100.0%)
Interest earned from Current and Non Current Assets	6 210	6 210	1 162	18.7%	899	14.5%	874	14.1%	913	14.7%	3 848	62.0%	1 237	92.2%	(26.2%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	2 163	2 160	553	25.6%	568	26.3%	580	26.8%	582	26.9%	2 283	105.7%	359	101.4%	62.3%
Licences or permits	202	202	80	39.7%	75	37.1%	108	53.4%	80	39.5%	344	169.8%	47	100.6%	69.2%
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	50	14	13	26.6%	(2)	(3.5%)	0	.7%	-	-	12	85.6%	0	-	(100.0%)
Operational Revenue	90	90	(5 821)	(6 468.1%)	-	-	-	-	-	-	(5 821)	(6 468.1%)	-	12.5%	-
Non-Exchange Revenue															
Property rates	29 536	29 322	-	-	29 322	99.3%	-	-	-	-	29 322	100.0%	-	100.0%	-
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	176	176	43	24.6%	37	20.8%	30	16.9%	33	18.9%	143	81.2%	91	141.9%	(63.6%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	176 403	176 403	72 140	40.9%	58 654	33.3%	43 424	24.6%	1 784	1.0%	176 002	99.8%	2 154	100.5%	(17.2%)
Interest Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	550	550	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**256 997**	**262 501**	**64 853**	**25.2%**	**75 516**	**29.4%**	**34 362**	**13.1%**	**61 883**	**23.6%**	**236 614**	**90.1%**	**63 027**	**94.8%**	**(1.8%)**
Employee related costs	112 832	112 152	26 726	23.7%	32 536	28.8%	28 231	25.2%	28 202	25.1%	115 696	103.2%	24 443	99.4%	15.4%
Remuneration of councillors	13 955	13 955	3 286	23.5%	3 269	23.4%	3 636	26.1%	3 389	24.3%	13 581	97.3%	3 304	98.3%	2.6%
Bulk purchases - electricity	4 840	8 170	1 947	40.2%	2 153	44.5%	1 674	20.5%	1 462	17.9%	7 236	88.6%	1 983	145.0%	(26.3%)
Inventory consumed	2 120	1 800	136	6.4%	561	26.5%	297	16.5%	447	24.8%	1 441	80.1%	648	77.2%	(31.1%)
Debt impairment	7 000	9 200	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	33 041	35 998	7 847	23.7%	7 897	23.9%	7 747	21.5%	8 660	24.1%	32 150	89.3%	8 292	92.6%	4.4%
Interest,Dividends and Rent on Land	60	60	22	37.3%	8	13.5%	10	16.5%	7	11.6%	47	78.9%	283	545.8%	(97.5%)
Contracted services	36 470	34 032	12 725	34.9%	14 357	39.4%	4 819	14.2%	9 508	27.9%	41 409	121.7%	13 893	91.9%	(31.6%)
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	980	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	45 659	47 094	12 163	26.6%	14 735	32.3%	(12 053)	(25.6%)	10 208	21.7%	25 054	53.2%	10 179	94.6%	.3%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	40	40	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(36 056)**	**(41 231)**	**3 877**		**14 516**		**11 489**		**(56 719)**		**(26 837)**		**(58 781)**		
Transfers and subsidies - capital (monetary allocations)	33 906	44 906	25 493	75.2%	15 131	44.6%	2 078	4.6%	6 585	14.7%	49 287	109.8%	6 967	100.0%	(5.5%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(2 150)**	**3 676**	**29 370**		**29 647**		**13 567**		**(50 134)**		**22 450**		**(51 814)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(2 150)**	**3 676**	**29 370**		**29 647**		**13 567**		**(50 134)**		**22 450**		**(51 814)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(2 150)**	**3 676**	**29 370**		**29 647**		**13 567**		**(50 134)**		**22 450**		**(51 814)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(2 150)**	**3 676**	**29 370**		**29 647**		**13 567**		**(50 134)**		**22 450**		**(51 814)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**38 596**	**50 309**	**22 334**	**57.9%**	**16 663**	**43.2%**	**18 592**	**37.0%**	**5 670**	**11.3%**	**63 260**	**125.7%**	**22 897**	**110.7%**	**(75.2%)**
National Government	33 906	44 906	22 294	65.8%	14 084	41.5%	17 727	39.5%	5 377	12.0%	59 483	132.5%	17 941	105.5%	(70.0%)
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	30	30	-	-	-	-	2	7.9%	16	53.6%	18	61.5%	45	75.5%	(64.2%)
Transfers recognised - capital	**33 936**	**44 936**	**22 294**	**65.7%**	**14 084**	**41.5%**	**17 730**	**39.5%**	**5 393**	**12.0%**	**59 501**	**132.4%**	**17 986**	**105.4%**	**(70.0%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	4 660	5 372	40	.9%	2 579	55.3%	862	16.1%	277	5.2%	3 759	70.0%	4 910	136.2%	(94.4%)
Capital Expenditure Functional	**38 596**	**50 309**	**22 334**	**57.9%**	**16 663**	**43.2%**	**18 592**	**37.0%**	**5 670**	**11.3%**	**63 260**	**125.7%**	**22 897**	**110.6%**	**(75.2%)**
Municipal governance and administration	**960**	**1 812**	**30**	**3.1%**	**1 402**	**146.1%**	**300**	**16.6%**	**72**	**3.9%**	**1 804**	**99.6%**	**694**	**56.0%**	**(89.7%)**
Executive and Council	170	170	-	-	-	-	-	-	72	42.1%	72	42.1%	337	110.3%	(78.8%)
Finance and administration	790	1 642	30	3.8%	1 402	177.5%	300	18.3%	-	-	1 733	105.5%	357	25.8%	(100.0%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**60**	**60**	**10**	**16.7%**	**-**	**-**	**273**	**455.7%**	**45**	**75.6%**	**329**	**548.0%**	**1 088**	**74.9%**	**(95.8%)**
Community and Social Services	30	30	-	-	-	-	2	7.9%	16	53.6%	18	61.5%	45	84.4%	(64.2%)
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	30	30	10	33.3%	-	-	271	903.6%	29	97.7%	310	1 034.6%	1 043	74.0%	(97.2%)
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**37 576**	**48 436**	**22 294**	**59.3%**	**15 261**	**40.6%**	**18 018**	**37.2%**	**5 553**	**11.5%**	**61 127**	**126.2%**	**21 114**	**116.5%**	**(73.7%)**
Planning and Development	37 576	48 436	22 294	59.3%	15 261	40.6%	18 018	37.2%	5 553	11.5%	61 127	126.2%	21 114	116.5%	(73.7%)
Road Transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**256 519**	**267 619**	**172 440**	**67.2%**	**147 306**	**57.4%**	**142 162**	**53.1%**	**78 896**	**29.5%**	**540 804**	**202.1%**	**5 829**	**104.6%**	**1 253.5%**
Property rates	26 582	26 582	35	.1%	-	-	-	-	-	-	35	.1%	551	71.2%	(100.0%)
Service charges	612	712	28	4.6%	57	9.4%	39	5.5%	58	8.2%	183	25.7%	60	109.9%	(3.2%)
Other revenue	10 866	10 866	1 485	13.7%	16 827	154.9%	1 166	10.7%	17 367	159.8%	36 845	339.1%	3 949	2 596.9%	339.8%
Transfers and Subsidies - Operational	176 403	187 403	146 512	83.1%	124 559	70.6%	120 293	64.2%	61 471	32.8%	452 834	241.6%	32	97.9%	194 083.0%
Transfers and Subsidies - Capital	35 691	35 691	24 380	68.3%	5 863	16.4%	20 663	57.9%	-	-	50 906	142.6%	-	105.3%	-
Interest	6 364	6 364	-	-	-	-	-	-	-	-	-	-	1 237	88.8%	(100.0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(224 756)**	**(224 906)**	**(23 756)**	**10.6%**	**(24 976)**	**11.1%**	**(7 720)**	**3.4%**	**(19 325)**	**8.6%**	**(75 777)**	**33.7%**	**(59 371)**	**97.5%**	**(67.5%)**
Suppliers and employees	(224 696)	(224 846)	(23 756)	10.6%	(24 976)	11.1%	(7 720)	3.4%	(19 325)	8.6%	(75 777)	33.7%	(59 371)	97.5%	(67.5%)

Finance charges	(60)	(60)	-	-	-	-	-	-	-	-	-	-	-	58.3%	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**31 763**	**42 713**	**148 684**	**468.1%**	**122 330**	**385.1%**	**134 441**	**314.8%**	**59 571**	**139.5%**	**465 026**	**1 088.7%**	**(53 542)**	**207.6%**	**(211.3%)**
Cash Flow from Investing Activities															
Receipts	**1**	**1**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	1	1	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(39 596)**	**(42 796)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(9 886)**	**87.9%**	**(100.0%)**
Capital assets	(39 596)	(42 796)	-	-	-	-	-	-	-	-	-	-	(9 886)	87.9%	(100.0%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(39 595)**	**(42 795)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(9 886)**	**(12.0%)**	**(100.0%)**
Cash Flow from Financing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(7 833)**	**(83)**	**148 684**	**(1 898.3%)**	**122 330**	**(1 561.8%)**	**134 441**	**(162 913.7%)**	**59 571**	**(72 187.2%)**	**465 026**	**(563 510.9%)**	**(63 428)**	**(109.2%)**	**(193.9%)**
Cash/cash equivalents at the year begin:	54 830	54 830	-	-	148 684	271.2%	271 014	494.3%	405 455	739.5%	-	-	65 700	-	517.1%
Cash/cash equivalents at the year end:	**46 998**	**54 748**	**148 684**	**316.4%**	**271 014**	**576.7%**	**405 455**	**740.6%**	**465 026**	**849.4%**	**465 026**	**849.4%**	**2 272**	**15.2%**	**20 370.0%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	91	.3%	182	.7%	26 184	99.0%	26 457	28.9%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	(894)	(3.8%)	247	1.0%	24 336	102.7%	23 690	25.9%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	288	.7%	382	.9%	40 680	98.4%	41 351	45.2%	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	**-**	**-**	**(514)**	**(.6%)**	**812**	**.9%**	**91 200**	**99.7%**	**91 498**	**100.0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	91	.3%	182	.7%	26 184	99.0%	26 457	28.9%	-	-	-	-
Commercial	-	-	(894)	(3.8%)	247	1.0%	24 336	102.7%	23 690	25.9%	-	-	-	-
Households	-	-	288	.7%	382	.9%	40 680	98.4%	41 351	45.2%	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**-**	**-**	**(514)**	**(.6%)**	**812**	**.9%**	**91 200**	**99.7%**	**91 498**	**100.0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	(170)	100.0%	(170)	100.0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**-**	**-**	**-**	**-**	**(170)**	**100.0%**	**(170)**	**100.0%**

Contact Details

Municipal Manager	Mr Lloyd Leoko	018 330 7000
Chief Financial Officer	Mr Lloyd Leoko	018 330 7000

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: TSWAING (NW382)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**351 091**	**405 568**	**126 116**	**35.9%**	**97 034**	**27.6%**	**92 173**	**22.7%**	**29 223**	**7.2%**	**344 545**	**85.0%**	**48 099**	**91.1%**	**(39.2%)**
Exchange Revenue															
Service charges - Electricity	94 719	86 619	21 558	22.8%	18 873	19.9%	26 753	30.9%	12 625	14.6%	79 809	92.1%	20 479	77.6%	(38.4%)
Service charges - Water	10 126	10 005	2 605	25.7%	847	8.4%	4 656	46.5%	997	10.0%	9 106	91.0%	3 598	60.8%	(72.3%)
Service charges - Waste Water Management	15 607	25 059	6 189	39.7%	6 255	40.1%	6 290	25.1%	4 199	16.8%	22 933	91.5%	5 903	81.9%	(28.9%)
Service charges - Waste Management	13 533	15 916	3 927	29.0%	4 063	30.0%	4 015	25.2%	2 716	17.1%	14 722	92.5%	3 919	163.3%	(30.7%)
Sale of Goods and Rendering of Services	440	239	63	14.4%	45	10.2%	58	24.3%	41	17.3%	208	86.8%	47	82.2%	(11.1%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	37 780	-	-	-	-	-	-	6 849	18.1%	6 849	18.1%	-	-	(100.0%)
Interest earned from Current and Non Current Assets	2 866	3 397	244	8.5%	145	5.1%	53	1.6%	39	1.1%	482	14.2%	236	88.6%	(83.4%)
Dividends	29	32	-	-	-	-	-	-	-	-	-	-	24	116.1%	(100.0%)
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	23	323	3	11.0%	13	57.7%	7	2.3%	4	1.4%	28	8.5%	150	61.9%	(97.0%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	4 500	100	54	1.2%	-	-	-	-	4 348	4 347.8%	4 402	4 401.7%	1 916	42.6%	126.9%
Non-Exchange Revenue															
Property rates	39 830	39 830	23 523	59.1%	9 484	23.8%	9 314	23.4%	(7 822)	(19.6%)	34 499	86.6%	8 187	97.9%	(195.5%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	383	383	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	3 148	4 896	676	21.5%	598	19.0%	487	10.0%	282	5.8%	2 043	41.7%	700	99.6%	(59.7%)
Transfer and subsidies - Operational	165 888	165 888	67 273	40.6%	56 710	34.2%	40 538	24.4%	2 443	1.5%	166 964	100.6%	2 862	101.0%	(14.7%)
Interest Receivables	-	15 101	-	-	-	-	-	-	2 503	16.6%	2 503	16.6%	-	-	(100.0%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	76	-	(100.0%)
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**345 449**	**407 057**	**63 368**	**18.3%**	**91 810**	**26.6%**	**73 452**	**18.0%**	**38 963**	**9.6%**	**267 593**	**65.7%**	**90 872**	**94.0%**	**(57.1%)**
Employee related costs	100 565	131 889	31 561	31.4%	32 527	32.3%	33 832	25.7%	13 650	10.3%	111 570	84.6%	28 611	113.9%	(52.3%)
Remuneration of councillors	13 994	13 320	3 497	25.0%	3 169	22.6%	2 997	22.5%	1 076	8.1%	10 740	80.6%	3 070	93.2%	(64.9%)
Bulk purchases - electricity	74 703	74 703	15 842	21.2%	19 800	26.5%	12 206	16.3%	10 334	13.8%	58 182	77.9%	19 420	106.7%	(46.8%)
Inventory consumed	3 095	2 568	47	1.5%	76	2.5%	402	15.7%	369	14.4%	894	34.8%	2 096	210.1%	(82.4%)
Debt impairment	46 083	46 083	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	30 701	30 701	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest,Dividends and Rent on Land	18 475	18 475	2 832	15.3%	6 854	37.1%	4 154	22.5%	4 499	24.4%	18 339	99.3%	4 351	109.0%	3.4%
Contracted services	36 329	66 454	6 855	18.9%	23 965	66.0%	15 490	23.3%	5 472	8.2%	51 781	77.9%	26 628	144.3%	(79.5%)
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	21 505	22 864	2 733	12.7%	5 419	25.2%	4 371	19.1%	3 563	15.6%	16 087	70.4%	6 613	100.4%	(46.1%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	83	-	(100.0%)
Surplus/(Deficit)	**5 641**	**(1 489)**	**62 747**		**5 223**		**18 721**		**(9 740)**		**76 952**		**(42 773)**		
Transfers and subsidies - capital (monetary allocations)	35 544	35 544	-	-	5 393	15.2%	14 704	41.4%	-	-	20 097	56.5%	11 226	96.4%	(100.0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**41 185**	**34 055**	**62 747**		**10 616**		**33 425**		**(9 740)**		**97 049**		**(31 547)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**41 185**	**34 055**	**62 747**		**10 616**		**33 425**		**(9 740)**		**97 049**		**(31 547)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**41 185**	**34 055**	**62 747**		**10 616**		**33 425**		**(9 740)**		**97 049**		**(31 547)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**41 185**	**34 055**	**62 747**		**10 616**		**33 425**		**(9 740)**		**97 049**		**(31 547)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**35 353**	**35 353**	**548**	**1.5%**	**-**	**-**	**-**	**-**	**-**	**-**	**548**	**1.5%**	**-**	**207.3%**	**-**
National Government	35 353	35 353	548	1.5%	-	-	-	-	-	-	548	1.5%	-	207.3%	-
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**35 353**	**35 353**	**548**	**1.5%**	**-**	**-**	**-**	**-**	**-**	**-**	**548**	**1.5%**	**-**	**207.3%**	**-**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Functional	**35 353**	**35 353**	**548**	**1.5%**	**-**	**-**	**-**	**-**	**-**	**-**	**548**	**1.5%**	**-**	**207.3%**	**-**
Municipal governance and administration	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road Transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**35 353**	**35 353**	**548**	**1.5%**	**-**	**-**	**-**	**-**	**-**	**-**	**548**	**1.5%**	**-**	**207.3%**	**-**
Energy sources	35 353	35 353	548	1.5%	-	-	-	-	-	-	548	1.5%	-	207.3%	-
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**367 597**	**304 607**	**(174 789)**	**(47.5%)**	**(153 275)**	**(41.7%)**	**(111 516)**	**(36.6%)**	**(24 133)**	**(7.9%)**	**(463 713)**	**(152.2%)**	**(43 103)**	**(73.6%)**	**(44.0%)**
Property rates	12 386	7 745	1 911	15.4%	3 597	29.0%	2 566	33.1%	1 399	18.1%	9 474	122.3%	2 419	78.0%	(42.2%)
Service charges	56 613	60 496	13 093	23.1%	9 971	17.6%	15 889	26.3%	9 652	16.0%	48 606	80.3%	11 102	103.6%	(13.1%)
Other revenue	81 947	34 232	(271 358)	(331.1%)	(238 229)	(290.7%)	(171 444)	(500.8%)	(35 241)	(102.9%)	(716 271)	(2 092.4%)	(56 828)	(357.5%)	(38.0%)
Transfers and Subsidies - Operational	165 888	165 888	70 636	42.6%	54 321	32.7%	40 792	24.6%	-	-	165 749	99.9%	-	100.0%	-
Transfers and Subsidies - Capital	50 085	35 544	10 694	21.4%	16 924	33.8%	600	1.7%	-	-	28 218	79.4%	-	94.1%	-
Interest	650	669	234	35.9%	141	21.7%	81	12.1%	56	8.4%	511	76.4%	180	175.3%	(68.9%)
Dividends	29	32	-	-	-	-	-	-	-	-	-	-	24	116.1%	(100.0%)
Payments	**(408 190)**	**(288 708)**	**98 972**	**(24.2%)**	**71 452**	**(17.5%)**	**50 291**	**(17.4%)**	**4 130**	**(1.4%)**	**224 845**	**(77.9%)**	**19 915**	**109.6%**	**(79.3%)**
Suppliers and employees	(408 190)	(288 708)	98 972	(24.2%)	71 452	(17.5%)	50 291	(17.4%)	4 130	(1.4%)	224 845	(77.9%)	19 915	109.6%	(79.3%)

Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(40 593)**	**15 898**	**(75 817)**	**186.8%**	**(81 823)**	**201.6%**	**(61 225)**	**(385.1%)**	**(20 003)**	**(125.8%)**	**(238 868)**	**(1 502.5%)**	**(23 187)**	**(30.1%)**	**(13.7%)**
Cash Flow from Investing Activities															
Receipts	**4 258**	**46**	**(956)**	**(22.5%)**	**(589)**	**(13.8%)**	**(4 086)**	**(8 816.9%)**	**(650)**	**(1 403.6%)**	**(6 282)**	**(13 555.4%)**	**162**	**145.6%**	**(500.5%)**
Proceeds on disposal of PPE	4 500	100	54	1.2%	-	-	-	-	-	-	54	53.9%	-	-	-
Decrease (increase) in non-current receivables	(89)	-	(1 010)	1 137.2%	(589)	662.9%	(4 086)	-	(650)	-	(6 336)	-	216	336.6%	(401.1%)
Decrease (increase) in non-current investments	(153)	(54)	-	-	-	-	-	-	-	-	-	-	(54)	35.0%	(100.0%)
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(40 656)**	**(40 656)**	**(548)**	**1.3%**	**-**	**-**	**-**	**-**	**-**	**-**	**(548)**	**1.3%**	**-**	**207.3%**	**-**
Capital assets	(40 656)	(40 656)	(548)	1.3%	-	-	-	-	-	-	(548)	1.3%	-	207.3%	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(36 398)**	**(40 610)**	**(1 504)**	**4.1%**	**(589)**	**1.6%**	**(4 086)**	**10.1%**	**(650)**	**1.6%**	**(6 830)**	**16.8%**	**162**	**205.0%**	**(500.5%)**
Cash Flow from Financing Activities															
Receipts	**8 778**	**55**	**18**	**.2%**	**5**	**.1%**	**15**	**26.4%**	**-**	**-**	**37**	**67.8%**	**-**	**-**	**-**
Short term loans	8 723	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	55	55	18	31.7%	5	9.6%	15	26.4%	-	-	37	67.8%	-	-	-
Payments	**(8 723)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	(8 723)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**55**	**55**	**18**	**31.7%**	**5**	**9.6%**	**15**	**26.4%**	**-**	**-**	**37**	**67.8%**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(76 936)**	**(24 656)**	**(77 304)**	**100.5%**	**(82 407)**	**107.1%**	**(65 296)**	**264.8%**	**(20 654)**	**83.8%**	**(245 660)**	**996.3%**	**(23 025)**	**(32.7%)**	**(10.3%)**
Cash/cash equivalents at the year begin:	-	846	(4 472)	-	(77 509)	-	(158 709)	(18 760.6%)	(224 005)	(26 479.1%)	(4 472)	(528.6%)	(161 233)	-	38.9%
Cash/cash equivalents at the year end:	**(76 936)**	**(23 810)**	**(77 509)**	**100.7%**	**(158 709)**	**206.3%**	**(224 005)**	**940.8%**	**(244 658)**	**1 027.5%**	**(244 658)**	**1 027.5%**	**(184 258)**	**(32.5%)**	**32.8%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	-	-	-	-
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Contact Details

Municipal Manager	Mr Boorman Phutiyagae	053 948 9413
Chief Financial Officer	Mr Johannes Lentikile Mogoemang	053 948 9400

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MAFIKENG (NW383)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Operating Revenue and Expenditure															
Operating Revenue	**1 358 652**	**1 366 320**	**260 597**	**19.2%**	**107 416**	**7.9%**	**362 251**	**26.5%**	**125 505**	**9.2%**	**855 769**	**62.6%**	**159 951**	**85.3%**	**(21.5%)**
Exchange Revenue															
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	236 948	236 948	24 046	10.1%	22 748	9.6%	23 862	10.1%	26 877	11.3%	97 533	41.2%	22 804	75.7%	17.9%
Service charges - Waste Water Management	60 912	60 912	11 997	19.7%	11 909	19.6%	12 661	20.8%	13 918	22.8%	50 485	82.9%	11 955	91.1%	16.4%
Service charges - Waste Management	57 461	57 461	9 668	16.8%	10 043	17.5%	10 753	18.7%	8 614	15.0%	39 079	68.0%	10 375	88.3%	(17.0%)
Sale of Goods and Rendering of Services	9 601	9 601	1 233	12.8%	1 078	11.2%	896	9.3%	893	9.3%	4 100	42.7%	1 100	41.4%	(18.8%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	99 876	99 876	9 947	10.0%	7 646	7.7%	10 823	10.8%	10 466	10.5%	38 882	38.9%	10 688	60.2%	(2.1%)
Interest earned from Current and Non Current Assets	24 731	24 731	-	-	-	-	7 884	31.9%	2 045	8.3%	9 929	40.1%	12 978	291.1%	(84.2%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	750	750	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	15 469	15 469	2 894	18.7%	2 732	17.7%	2 747	17.8%	2 954	19.1%	11 328	73.2%	2 683	70.5%	10.1%
Licences or permits	9 029	9 029	543	6.0%	497	5.5%	518	5.7%	526	5.8%	2 083	23.1%	537	28.7%	(2.0%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	28	28	(12)	(43.5%)	-	-	380	1 349.1%	51	179.6%	418	1 485.2%	53	367.5%	(5.5%)
Operational Revenue	17 778	17 778	960	5.4%	688	3.9%	761	4.3%	831	4.7%	3 240	18.2%	871	91.3%	(4.6%)
Non-Exchange Revenue															
Property rates	351 370	351 370	28 453	8.1%	36 867	10.5%	45 314	12.9%	44 297	12.6%	154 930	44.1%	64 578	76.9%	(31.4%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2 712	2 712	168	6.2%	184	6.8%	48	1.8%	109	4.0%	510	18.8%	52	6.2%	109.3%
Licences or permits	-	-	646	-	733	-	683	-	613	-	2 674	-	471	-	30.2%
Transfer and subsidies - Operational	404 479	412 147	160 134	39.6%	-	-	230 693	56.0%	-	-	390 827	94.8%	6 405	96.7%	(100.0%)
Interest Receivables	67 508	67 508	9 921	14.7%	12 291	18.2%	14 229	21.1%	13 002	19.3%	49 443	73.2%	14 201	121.1%	(8.4%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	0	-	0	-	-	-	(100.0%)
Other Gains	-	-	-	-	-	-	-	-	308	-	308	-	201	-	53.6%
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**1 186 416**	**1 263 927**	**147 055**	**12.4%**	**262 041**	**22.1%**	**218 947**	**17.3%**	**626 351**	**49.6%**	**1 254 394**	**99.2%**	**(454 660)**	**63.8%**	**(237.8%)**
Employee related costs	445 994	451 354	78 774	17.7%	149 390	33.5%	116 607	25.8%	111 155	24.6%	455 925	101.0%	108 417	91.7%	2.5%
Remuneration of councillors	34 535	38 235	5 058	14.6%	9 903	28.7%	8 188	21.4%	7 647	20.0%	30 795	80.5%	8 526	99.4%	(10.3%)
Bulk purchases - electricity	20 500	31 200	8 862	43.2%	6 419	31.3%	9 678	31.0%	6 703	21.5%	31 662	101.5%	3 333	96.4%	101.1%
Inventory consumed	99 687	100 684	4 713	4.7%	6 557	6.6%	8 477	8.4%	8 301	8.2%	28 047	27.9%	55 523	123.5%	(85.0%)
Debt impairment	321 061	236 896	-	-	-	-	-	-	-	-	-	-	(721 409)	161.9%	(100.0%)
Depreciation, Amortisation and Impairment	82 176	77 176	-	-	-	-	25 578	33.1%	136 068	176.3%	161 646	209.5%	-	-	(100.0%)
Interest,Dividends and Rent on Land	740	740	38	5.2%	27	3.7%	84	11.4%	10	1.4%	160	21.6%	8	12.3%	35.2%
Contracted services	119 561	177 602	30 197	25.3%	66 336	55.5%	10 725	6.0%	70 409	39.6%	177 668	100.0%	66 491	89.1%	5.9%
Transfers and subsidies	4 000	-	-	-	-	-	-	-	-	-	-	-	-	92.1%	-
Irrecoverable debts written off	-	79 030	(92)	-	(242)	-	20 932	26.5%	265 651	336.1%	286 248	362.2%	(1 032)	91.1%	(25 833.4%)
Operational Cost and Other Cost	58 162	71 010	19 506	33.5%	23 651	40.7%	18 679	26.3%	19 692	27.7%	81 528	114.8%	23 685	83.2%	(16.9%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	489	-	489	-	-	-	(100.0%)
Other Losses	-	-	-	-	-	-	-	-	227	-	227	-	1 800	-	(87.4%)
Surplus/(Deficit)	**172 236**	**102 393**	**113 542**		**(154 624)**		**143 304**		**(500 846)**		**(398 625)**		**614 612**		
Transfers and subsidies - capital (monetary allocations)	110 658	110 658	-	-	-	-	8 000	7.2%	-	-	8 000	7.2%	(1 043)	-	(100.0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**282 894**	**213 052**	**113 542**		**(154 624)**		**151 304**		**(500 846)**		**(390 625)**		**613 568**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**282 894**	**213 052**	**113 542**		**(154 624)**		**151 304**		**(500 846)**		**(390 625)**		**613 568**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**282 894**	**213 052**	**113 542**		**(154 624)**		**151 304**		**(500 846)**		**(390 625)**		**613 568**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**282 894**	**213 052**	**113 542**		**(154 624)**		**151 304**		**(500 846)**		**(390 625)**		**613 568**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Capital Revenue and Expenditure															
Source of Finance	**133 520**	**145 041**	**35 430**	**26.5%**	**26 287**	**19.7%**	**29 363**	**20.2%**	**38 752**	**26.7%**	**129 832**	**89.5%**	**47 965**	**80.6%**	**(19.2%)**
National Government	110 658	110 658	32 697	29.5%	20 775	18.8%	8 144	7.4%	36 022	32.6%	97 637	88.2%	39 988	95.0%	(9.9%)
Provincial Government	87	87	73	84.2%	12	13.6%	-	-	-	-	85	97.8%	-	-	-
District Municipality	-	-	-	-	-	-	(217)	-	217	-	-	-	1 269	77.3%	(82.9%)
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**110 745**	**110 745**	**32 770**	**29.6%**	**20 787**	**18.8%**	**7 927**	**7.2%**	**36 239**	**32.7%**	**97 722**	**88.2%**	**41 257**	**88.3%**	**(12.2%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	22 775	34 295	2 660	11.7%	5 500	24.2%	21 436	62.5%	2 514	7.3%	32 110	93.6%	6 708	43.9%	(62.5%)
Capital Expenditure Functional	**133 520**	**145 041**	**35 430**	**26.5%**	**26 287**	**19.7%**	**30 812**	**21.2%**	**38 782**	**26.7%**	**131 311**	**90.5%**	**47 965**	**80.6%**	**(19.1%)**
Municipal governance and administration	**11 669**	**14 319**	**272**	**2.3%**	**2 487**	**21.3%**	**4 019**	**28.1%**	**378**	**2.6%**	**7 155**	**50.0%**	**1 738**	**45.3%**	**(78.3%)**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	1 291	99.1%	(100.0%)
Finance and administration	11 669	14 319	272	2.3%	2 487	21.3%	4 019	28.1%	378	2.6%	7 155	50.0%	447	31.7%	(15.5%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**7 723**	**7 723**	**73**	**.9%**	**1 899**	**24.6%**	**5 300**	**68.6%**	**217**	**2.8%**	**7 489**	**97.0%**	**1 796**	**63.1%**	**(87.9%)**
Community and Social Services	333	333	73	22.0%	12	3.5%	-	-	-	-	85	25.5%	167	9.1%	(100.0%)
Sport And Recreation	6 307	6 307	-	-	1 888	29.9%	5 517	87.5%	-	-	7 404	117.4%	179	66.3%	(100.0%)
Public Safety	1 082	1 082	-	-	-	-	-	-	-	-	-	-	181	25.8%	(100.0%)
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	(217)	-	217	-	-	-	1 269	73.3%	(82.9%)
Economic and Environmental Services	**111 245**	**116 245**	**32 697**	**29.4%**	**20 775**	**18.7%**	**19 823**	**17.1%**	**36 078**	**31.0%**	**109 373**	**94.1%**	**39 832**	**89.9%**	**(9.4%)**
Planning and Development	110 658	115 658	32 697	29.5%	20 775	18.8%	5 677	4.9%	36 022	31.1%	95 171	82.3%	38 266	94.1%	(5.9%)
Road Transport	587	587	-	-	-	-	14 146	2 409.8%	56	9.5%	14 202	2 419.3%	1 566	31.3%	(96.4%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**2 883**	**6 753**	**2 388**	**82.8%**	**1 126**	**39.0%**	**1 670**	**24.7%**	**2 110**	**31.2%**	**7 293**	**108.0%**	**4 599**	**77.1%**	**(54.1%)**
Energy sources	2 883	2 883	318	11.0%	1 126	39.0%	221	7.7%	763	26.4%	2 427	84.2%	1 201	76.6%	(36.5%)
Water Management	-	-	-	-	-	-	1 449	-	-	-	1 449	-	-	-	-
Waste Water Management	-	3 870	2 070	-	-	-	-	-	1 347	34.8%	3 417	88.3%	3 399	77.2%	(60.4%)
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Cash Flow from Operating Activities															
Receipts	**1 202 375**	**1 210 044**	**329 588**	**27.4%**	**134 118**	**11.2%**	**368 063**	**30.4%**	**84 877**	**7.0%**	**916 646**	**75.8%**	**114 206**	**87.5%**	**(25.7%)**
Property rates	236 029	236 029	43 285	18.3%	47 877	20.3%	34 764	14.7%	30 969	13.1%	156 895	66.5%	51 413	74.3%	(39.8%)
Service charges	249 792	249 792	50 336	20.2%	44 254	17.7%	40 228	16.1%	42 281	16.9%	177 099	70.9%	41 178	70.0%	2.7%
Other revenue	68 014	68 014	3 174	4.7%	28 774	42.3%	908	1.3%	6 230	9.2%	39 085	57.5%	(3 665)	149.1%	(270.0%)
Transfers and Subsidies - Operational	401 479	412 147	176 580	44.0%	7 213	1.8%	229 443	55.7%	3 420	.8%	416 656	101.1%	12 458	110.4%	(72.5%)
Transfers and Subsidies - Capital	113 658	110 658	56 213	49.5%	6 000	5.3%	55 019	49.7%	-	-	117 232	105.9%	-	57.5%	-
Interest	133 403	133 403	-	-	-	-	7 701	5.8%	1 978	1.5%	9 679	7.3%	12 822	386.6%	(84.6%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(781 679)**	**(861 950)**	**(158 255)**	**20.2%**	**(39 902)**	**5.1%**	**(122 522)**	**14.2%**	**(88 566)**	**10.3%**	**(409 245)**	**47.5%**	**(7 766)**	**5.1%**	**1 040.5%**
Suppliers and employees	(780 939)	(862 210)	(158 255)	20.3%	(39 902)	5.1%	(122 522)	14.2%	(88 566)	10.3%	(409 245)	47.5%	(7 766)	5.1%	1 040.5%

Finance charges	(740)	(740)	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	1 000	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**420 696**	**348 094**	**171 334**	**40.7%**	**94 216**	**22.4%**	**245 541**	**70.5%**	**(3 689)**	**(1.1%)**	**507 401**	**145.8%**	**106 440**	**552.3%**	**(103.5%)**
Cash Flow from Investing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(133 520)**	**(145 041)**	**(45 006)**	**33.7%**	**(30 137)**	**22.6%**	**(23 711)**	**16.3%**	**(43 465)**	**30.0%**	**(142 319)**	**98.1%**	**(49 004)**	**317.7%**	**(11.3%)**
Capital assets	(133 520)	(145 041)	(45 006)	33.7%	(30 137)	22.6%	(23 711)	16.3%	(43 465)	30.0%	(142 319)	98.1%	(49 004)	317.7%	(11.3%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(133 520)**	**(145 041)**	**(45 006)**	**33.7%**	**(30 137)**	**22.6%**	**(23 711)**	**16.3%**	**(43 465)**	**30.0%**	**(142 319)**	**98.1%**	**(49 004)**	**317.7%**	**(11.3%)**
Cash Flow from Financing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in cash held	**287 176**	**203 053**	**126 328**	**44.0%**	**64 079**	**22.3%**	**221 830**	**109.2%**	**(47 154)**	**(23.2%)**	**365 083**	**179.8%**	**57 436**	**636.0%**	**(182.1%)**
Cash/cash equivalents at the year begin:	(9 610)	92 391	162 142	(1 687.2%)	288 435	(3 001.4%)	352 514	381.5%	574 344	621.6%	162 142	175.5%	957 382	95.0%	(40.0%)
Cash/cash equivalents at the year end:	**277 566**	**295 445**	**288 435**	**103.9%**	**352 514**	**127.0%**	**574 344**	**194.4%**	**527 190**	**178.4%**	**527 190**	**178.4%**	**1 005 467**	**315.5%**	**(47.6%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	13 351	2.5%	6 464	1.2%	5 683	1.1%	513 626	95.3%	539 124	23.8%	(40 755)	(7.6%)	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	13 161	2.0%	7 514	1.1%	6 730	1.0%	647 223	95.9%	674 628	29.8%	(188 673)	(28.0%)	-	-
Receivables from Exchange Transactions - Waste Water Management	5 232	3.1%	3 103	1.9%	2 800	1.7%	155 694	93.3%	166 829	7.4%	(25 731)	(15.4%)	-	-
Receivables from Exchange Transactions - Waste Management	4 447	2.7%	3 157	1.9%	2 925	1.8%	152 699	93.5%	163 228	7.2%	(8 060)	(4.9%)	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	9 146	1.4%	8 451	1.3%	8 347	1.3%	626 944	96.0%	652 888	28.8%	6	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	38	.1%	15	-	11	-	69 414	99.9%	69 478	3.1%	(19 913)	(28.7%)	-	-
Total By Income Source	**45 376**	**2.0%**	**28 703**	**1.3%**	**26 496**	**1.2%**	**2 165 599**	**95.6%**	**2 266 174**	**100.0%**	**(283 126)**	**(12.5%)**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	16 054	1.8%	9 429	1.1%	8 949	1.0%	853 899	96.1%	888 331	39.2%	(168 880)	(19.0%)	-	-
Commercial	10 411	3.6%	3 953	1.4%	3 423	1.2%	273 739	93.9%	291 525	12.9%	(28 876)	(9.9%)	-	-
Households	18 910	1.7%	15 322	1.4%	14 124	1.3%	1 037 962	95.5%	1 086 318	47.9%	(85 371)	(7.9%)	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**45 376**	**2.0%**	**28 703**	**1.3%**	**26 496**	**1.2%**	**2 165 599**	**95.6%**	**2 266 174**	**100.0%**	**(283 126)**	**(12.5%)**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	29 301	17.2%	11 232	6.6%	3 409	2.0%	126 713	74.3%	170 655	100.0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**29 301**	**17.2%**	**11 232**	**6.6%**	**3 409**	**2.0%**	**126 713**	**74.3%**	**170 655**	**100.0%**

Contact Details

Municipal Manager	Adv Dineo Innocentia Mongwaaketse	018 389 0212
Chief Financial Officer	Mr Eric Khesa	018 389 0260

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: DITSOBOTLA (NW384)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**888 110**	**722 954**	**45 047**	**5.1%**	**182 711**	**20.6%**	**171 811**	**23.8%**	**156 963**	**21.7%**	**556 532**	**77.0%**	**21 372**	**112.2%**	**634.4%**
Exchange Revenue															
Service charges - Electricity	134 690	176 524	12 011	8.9%	50 290	37.3%	44 874	25.4%	51 559	29.2%	158 733	89.9%	9 162	66.7%	462.7%
Service charges - Water	13 943	70 574	10 116	72.6%	13 170	94.5%	17 933	25.4%	21 323	30.2%	62 542	88.6%	830	22.1%	2 468.2%
Service charges - Waste Water Management	23 949	53 612	5 602	23.4%	12 648	52.8%	10 298	19.2%	10 191	19.0%	38 739	72.3%	1 846	49.1%	452.0%
Service charges - Waste Management	20 536	33 870	2 904	14.1%	8 646	42.1%	8 678	25.6%	5 109	15.1%	25 337	74.8%	1 652	89.5%	209.3%
Sale of Goods and Rendering of Services	1 107	836	203	18.3%	97	8.7%	35	4.2%	101	12.0%	435	52.0%	130	-	(22.4%)
Agency services	2 500	8 099	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	271	-	344	-	615	-	-	-	(100.0%)
Interest earned from Receivables	1 000	25 875	204	20.4%	766	76.6%	466	1.8%	28 577	110.4%	30 013	116.0%	1	15 984.5%	1 954 521.2%
Interest earned from Current and Non Current Assets	200	500	-	-	-	-	61	12.2%	300	60.1%	362	72.3%	-	25.2%	(100.0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	4	32	7	180.7%	7	179.2%	(13)	(41.4%)	77	240.4%	78	243.0%	2	1.7%	4 479.5%
Licences or permits	6	6	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	500	500	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Exchange Revenue															
Property rates	92 750	161 300	13 395	14.4%	40 579	43.8%	41 035	25.4%	32 822	20.3%	127 832	79.3%	7 451	3 972.5%	340.5%
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	3 000	3 000	1	-	1	-	7	.2%	4	.1%	13	.4%	27	2.3%	(86.6%)
Licences or permits	2 500	2 500	237	9.5%	548	21.9%	486	19.4%	491	19.6%	1 761	70.4%	271	34.6%	81.4%
Transfer and subsidies - Operational	194 595	185 726	367	.2%	55 960	28.8%	47 680	25.7%	564	.3%	104 571	56.3%	-	109.3%	(100.0%)
Interest Receivables	-	-	-	-	-	-	-	-	5 503	-	5 503	-	-	-	(100.0%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	396 830	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**635 600**	**811 076**	**25 768**	**4.1%**	**190 709**	**30.0%**	**127 835**	**15.8%**	**153 923**	**19.0%**	**498 236**	**61.4%**	**67 381**	**48.0%**	**128.4%**
Employee related costs	300 000	300 000	18 651	6.2%	60 107	20.0%	40 275	13.4%	75 141	25.0%	194 174	64.7%	17 288	79.3%	334.7%
Remuneration of councillors	18 000	18 500	78	.4%	4 645	25.8%	2 792	15.1%	4 401	23.8%	11 916	64.4%	-	55.1%	(100.0%)
Bulk purchases - electricity	200 000	210 000	96	-	104 798	52.4%	60 731	28.9%	42 672	20.3%	208 297	99.2%	38 290	31.5%	11.4%
Inventory consumed	3 000	3 000	-	-	4	.1%	-	-	-	-	4	.1%	1 144	18.1%	(100.0%)
Debt impairment	53 000	53 000	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	32 000	32 000	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest,Dividends and Rent on Land	-	35 100	24	-	17 407	-	19 039	54.2%	12 702	36.2%	49 170	140.1%	8 252	-	53.9%
Contracted services	27 600	44 476	6 752	24.5%	676	2.4%	723	1.6%	2 346	5.3%	10 496	23.6%	1 354	40.6%	73.2%
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	100 000	-	-	-	-	2 267	2.3%	9 693	9.7%	11 960	12.0%	-	-	(100.0%)
Operational Cost and Other Cost	2 000	15 000	168	8.4%	3 072	153.6%	2 008	13.4%	6 970	46.5%	12 218	81.5%	1 054	172.0%	561.4%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**252 510**	**(88 122)**	**19 278**		**(7 998)**		**43 976**		**3 040**		**58 296**		**(46 009)**		
Transfers and subsidies - capital (monetary allocations)	42 709	42 709	6 554	15.3%	26 096	61.1%	42 059	98.5%	118 095	276.5%	192 804	451.4%	-	58.7%	(100.0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**295 219**	**(45 413)**	**25 832**		**18 098**		**86 035**		**121 135**		**251 100**		**(46 009)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**295 219**	**(45 413)**	**25 832**		**18 098**		**86 035**		**121 135**		**251 100**		**(46 009)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**295 219**	**(45 413)**	**25 832**		**18 098**		**86 035**		**121 135**		**251 100**		**(46 009)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**295 219**	**(45 413)**	**25 832**		**18 098**		**86 035**		**121 135**		**251 100**		**(46 009)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**42 460**	**-**	**1 420**	**3.3%**	**2 615**	**6.2%**	**2 536**	**-**	**2 725**	**-**	**9 297**	**-**	**36**	**2.9%**	**7 541.5%**
National Government	42 460	-	1 420	3.3%	2 615	6.2%	2 535	-	2 715	-	9 286	-	36	4.1%	7 515.4%
Provincial Government	-	-	-	-	-	-	1	-	9	-	10	-	-	-	(100.0%)
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Ag	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**42 460**	**-**	**1 420**	**3.3%**	**2 615**	**6.2%**	**2 536**	**-**	**2 725**	**-**	**9 297**	**-**	**36**	**4.1%**	**7 541.5%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Functional	**42 460**	**5 500**	**1 420**	**3.3%**	**2 615**	**6.2%**	**2 536**	**46.1%**	**2 725**	**49.5%**	**9 297**	**169.0%**	**36**	**2.9%**	**7 541.5%**
Municipal governance and administration	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**2 018**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	2 018	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**34 396**	**-**	**730**	**2.1%**	**2 615**	**7.6%**	**2 156**	**-**	**2 725**	**-**	**8 226**	**-**	**36**	**3.6%**	**7 541.5%**
Planning and Development	31 791	-	730	2.3%	2 615	8.2%	2 156	-	829	-	6 330	-	36	5.5%	2 225.4%
Road Transport	2 605	-	-	-	-	-	-	-	1 896	-	1 896	-	-	-	(100.0%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**6 046**	**5 500**	**690**	**11.4%**	**-**	**-**	**381**	**6.9%**	**-**	**-**	**1 071**	**19.5%**	**-**	**-**	**-**
Energy sources	6 046	-	690	11.4%	-	-	381	-	-	-	1 071	-	-	-	-
Water Management	-	5 500	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**462 713**	**558 935**	**57 098**	**12.3%**	**339 407**	**73.4%**	**300 916**	**53.8%**	**122 710**	**22.0%**	**820 131**	**146.7%**	**86 462**	**134.4%**	**41.9%**
Property rates	51 939	47 889	-	-	-	-	-	-	(4 878)	(10.2%)	(4 878)	(10.2%)	-	-	(100.0%)
Service charges	154 494	267 658	-	-	-	-	-	-	(18 539)	(6.9%)	(18 539)	(6.9%)	-	-	(100.0%)
Other revenue	14 178	14 954	(2)	-	-	-	-	-	547	3.7%	545	3.6%	2	.1%	27 233.2%
Transfers and Subsidies - Operational	199 641	185 726	57 100	28.6%	339 407	170.0%	300 916	162.0%	185 046	99.6%	882 469	475.1%	86 460	362.9%	114.0%
Transfers and Subsidies - Capital	42 460	42 709	-	-	-	-	-	-	(36 515)	(85.5%)	(36 515)	(85.5%)	-	-	(100.0%)
Interest	-	-	-	-	-	-	-	-	(2 951)	-	(2 951)	-	-	-	(100.0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(588 826)**	**(669 289)**	**9 162**	**(1.6%)**	**35 222**	**(6.0%)**	**25 861**	**(3.9%)**	**48 714**	**(7.3%)**	**118 958**	**(17.8%)**	**(44)**	**-**	**(110 234.8%)**
Suppliers and employees	(588 826)	(634 189)	9 162	(1.6%)	35 222	(6.0%)	25 861	(4.1%)	48 714	(7.7%)	118 958	(18.8%)	(44)	-	(110 234.8%)

Finance charges	-	(35 100)	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(126 113)**	**(110 353)**	**66 261**	**(52.5%)**	**374 628**	**(297.1%)**	**326 776**	**(296.1%)**	**171 424**	**(155.3%)**	**939 089**	**(851.0%)**	**86 417**	**(495.9%)**	**98.4%**
Cash Flow from Investing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(48 829)**	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital assets	(48 829)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(48 829)**	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cash Flow from Financing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in cash held	**(174 942)**	**(110 353)**	**66 261**	**(37.9%)**	**374 628**	**(214.1%)**	**326 776**	**(296.1%)**	**171 424**	**(155.3%)**	**939 089**	**(851.0%)**	**86 417**	**(356.7%)**	**98.4%**
Cash/cash equivalents at the year begin:	-	-	-	-	66 261	-	440 889	-	767 665	-	-	-	403 856	-	90.1%
Cash/cash equivalents at the year end:	**(174 942)**	**(110 353)**	**66 261**	**(37.9%)**	**440 889**	**(252.0%)**	**767 665**	**(695.6%)**	**939 089**	**(851.0%)**	**939 089**	**(851.0%)**	**490 274**	**(281.9%)**	**91.5%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	17 883	4.8%	-	-	8 106	2.2%	344 499	93.0%	370 488	23.4%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	16 358	7.5%	-	-	11 696	5.4%	189 685	87.1%	217 739	13.8%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	17 944	5.6%	(2 333)	(.7%)	7 425	2.3%	298 261	92.8%	321 297	20.3%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	6 875	3.2%	-	-	4 135	1.9%	206 891	94.9%	217 900	13.8%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	1 833	1.7%	-	-	923	.9%	102 397	97.4%	105 154	6.7%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	11 218	34.9%	-	-	73	.2%	20 815	64.8%	32 105	2.0%	-	-	-	-
Interest on Arrear Debtor Accounts	23 261	8.8%	-	-	10 928	4.1%	230 299	87.1%	264 488	16.7%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	526	1.0%	1	-	1 067	2.1%	50 256	96.9%	51 850	3.3%	-	-	-	-
Total By Income Source	**95 897**	**6.1%**	**(2 331)**	**(.1%)**	**44 353**	**2.8%**	**1 443 102**	**91.3%**	**1 581 021**	**100.0%**	-	-	-	-
Debtors Age Analysis By Customer Group														
Organs of State	55	1.4%	-	-	27	.7%	3 995	98.0%	4 077	.3%	-	-	-	-
Commercial	19 888	8.0%	(1 345)	(.5%)	7 693	3.1%	223 633	89.5%	249 869	15.8%	-	-	-	-
Households	55 976	5.4%	(364)	-	26 711	2.6%	952 739	92.0%	1 035 062	65.5%	-	-	-	-
Other	19 978	6.8%	(623)	(.2%)	9 922	3.4%	262 735	90.0%	292 012	18.5%	-	-	-	-
Total By Customer Group	**95 897**	**6.1%**	**(2 331)**	**(.1%)**	**44 353**	**2.8%**	**1 443 102**	**91.3%**	**1 581 021**	**100.0%**	-	-	-	-

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	122 716	100.0%	122 716	6.7%
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	219	3.5%	636	10.3%	(559)	(9.0%)	5 885	95.2%	6 181	.3%
Auditor-General	-	-	-	-	227	4.9%	4 452	95.1%	4 679	.3%
Other	33 311	2.0%	27 720	1.6%	27 146	1.6%	1 612 566	94.8%	1 700 742	92.7%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**33 530**	**1.8%**	**28 355**	**1.5%**	**26 814**	**1.5%**	**1 745 619**	**95.2%**	**1 834 318**	**100.0%**

Contact Details

Municipal Manager	Mr O.T. Bojosinyane	018 633 3800
Chief Financial Officer	Ms Lacreevy Moagi	018 633 3800

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: RAMOTSHERE MOILOA (NW385)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**503 426**	**507 838**	**170 436**	**33.9%**	**135 473**	**26.9%**	**38 988**	**7.7%**	**59 691**	**11.8%**	**404 589**	**79.7%**	**52 620**	**52.5%**	**13.4%**
Exchange Revenue															
Service charges - Electricity	110 762	110 762	25 679	23.2%	26 590	24.0%	18 784	17.0%	30 344	27.4%	101 397	91.5%	21 568	63.5%	40.7%
Service charges - Water	21 059	21 142	4 480	21.3%	2 271	10.8%	2 743	13.0%	4 769	22.6%	14 263	67.5%	2 867	102.1%	66.4%
Service charges - Waste Water Management	3 663	3 663	940	25.7%	939	25.6%	623	17.0%	915	25.0%	3 417	93.3%	901	61.0%	1.5%
Service charges - Waste Management	9 775	9 775	2 868	29.3%	2 863	29.3%	1 907	19.5%	2 861	29.3%	10 499	107.4%	2 766	72.8%	3.4%
Sale of Goods and Rendering of Services	963	1 339	2 751	285.6%	448	46.5%	444	33.1%	327	24.4%	3 970	296.4%	3 305	889.6%	(90.1%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	.5%	-
Interest earned from Current and Non Current Assets	4 184	6 755	988	23.6%	344	8.2%	443	6.6%	562	8.3%	2 337	34.6%	649	47.2%	(13.5%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	1 371	1 382	5	.4%	5	.4%	2	.2%	7	.5%	20	1.4%	6	57.4%	27.7%
Licences or permits	-	-	13	-	-	-	-	-	25	-	38	-	225	2 303.5%	(89.0%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	10 500	10 500	71	.7%	293	2.8%	110	1.0%	393	3.7%	868	8.3%	880	10.9%	(55.3%)
Non-Exchange Revenue															
Property rates	72 808	73 895	28 705	39.4%	18 030	24.8%	12 098	16.4%	17 993	24.3%	76 826	104.0%	18 109	18.7%	(.6%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	5 871	5 872	250	4.3%	254	4.3%	598	10.2%	705	12.0%	1 807	30.8%	292	19.6%	141.8%
Licences or permits	6 360	6 375	423	6.6%	408	6.4%	245	3.8%	389	6.1%	1 463	23.0%	126	6.9%	208.3%
Transfer and subsidies - Operational	250 608	250 876	103 263	41.2%	83 029	33.1%	990	.4%	402	.2%	187 683	74.8%	928	58.1%	(56.7%)
Interest Receivables	5 500	5 500	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**497 637**	**496 617**	**105 977**	**21.3%**	**74 027**	**14.9%**	**70 726**	**14.2%**	**99 703**	**20.1%**	**350 433**	**70.6%**	**114 767**	**57.2%**	**(13.1%)**
Employee related costs	176 663	181 048	47 622	27.0%	46 483	26.3%	33 512	18.5%	49 170	27.2%	176 788	97.6%	57 540	84.2%	(14.5%)
Remuneration of councillors	15 308	15 308	3 581	23.4%	3 621	23.7%	2 994	19.6%	4 027	26.3%	14 223	92.9%	3 140	73.1%	28.2%
Bulk purchases - electricity	100 000	100 015	38 547	38.5%	2 572	2.6%	17 105	17.1%	27 561	27.6%	85 785	85.8%	24 651	74.5%	11.8%
Inventory consumed	5 900	5 770	2 270	38.5%	2 645	44.8%	1 342	23.3%	4 417	76.6%	10 674	185.0%	3 347	67.2%	32.0%
Debt impairment	41 000	41 000	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	30 392	30 392	-	-	4 570	15.0%	4 440	14.6%	4 316	14.2%	13 326	43.8%	2 356	49.6%	83.2%
Interest,Dividends and Rent on Land	3 049	3 049	115	3.8%	(5 425)	(177.9%)	62	2.0%	0	-	(5 248)	(172.1%)	186	(9.5%)	(99.9%)
Contracted services	74 560	75 318	9 966	13.4%	13 010	17.4%	8 367	11.1%	5 973	7.9%	37 315	49.5%	15 246	49.2%	(60.8%)
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	50 765	44 717	3 875	7.6%	6 551	12.9%	2 905	6.5%	4 238	9.5%	17 570	39.3%	8 300	45.4%	(48.9%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**5 789**	**11 221**	**64 460**		**61 446**		**(31 738)**		**(40 011)**		**54 157**		**(62 147)**		
Transfers and subsidies - capital (monetary allocations)	43 188	43 188	8 154	18.9%	9 779	22.6%	-	-	-	-	17 933	41.5%	9 699	121.1%	(100.0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**48 977**	**54 409**	**72 614**		**71 225**		**(31 738)**		**(40 011)**		**72 089**		**(52 448)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**48 977**	**54 409**	**72 614**		**71 225**		**(31 738)**		**(40 011)**		**72 089**		**(52 448)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**48 977**	**54 409**	**72 614**		**71 225**		**(31 738)**		**(40 011)**		**72 089**		**(52 448)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**48 977**	**54 409**	**72 614**		**71 225**		**(31 738)**		**(40 011)**		**72 089**		**(52 448)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**51 355**	**58 123**	**4 388**	**8.5%**	**8 503**	**16.6%**	**6 115**	**10.5%**	**15 146**	**26.1%**	**34 152**	**58.8%**	**13 470**	**27.6%**	**12.4%**
National Government	37 755	37 700	4 388	11.6%	8 503	22.5%	3 865	10.3%	9 116	24.2%	25 873	68.6%	11 652	31.8%	(21.8%)
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**37 755**	**37 700**	**4 388**	**11.6%**	**8 503**	**22.5%**	**3 865**	**10.3%**	**9 116**	**24.2%**	**25 873**	**68.6%**	**11 652**	**31.8%**	**(21.8%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	13 600	20 423	-	-	-	-	2 250	11.0%	6 030	29.5%	8 279	40.5%	1 818	17.5%	231.7%
Capital Expenditure Functional	**51 355**	**58 123**	**4 388**	**8.5%**	**8 503**	**16.6%**	**6 115**	**10.5%**	**15 146**	**26.1%**	**34 152**	**58.8%**	**13 470**	**27.6%**	**12.4%**
Municipal governance and administration	**3 100**	**1 268**	**-**	**-**	**-**	**-**	**135**	**10.6%**	**285**	**22.4%**	**419**	**33.1%**	**1 443**	**23.6%**	**(80.3%)**
Executive and Council	60	20	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	3 000	1 128	-	-	-	-	135	11.9%	285	25.2%	419	37.2%	1 443	24.2%	(80.3%)
Internal audit	40	120	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**6 000**	**4 304**	**-**	**-**	**-**	**-**	**-**	**-**	**2 950**	**68.5%**	**2 950**	**68.5%**	**-**	**-**	**(100.0%)**
Community and Social Services	6 000	4 304	-	-	-	-	-	-	2 950	68.5%	2 950	68.5%	-	-	(100.0%)
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**40 755**	**51 600**	**4 388**	**10.8%**	**8 503**	**20.9%**	**5 980**	**11.6%**	**11 719**	**22.7%**	**30 590**	**59.3%**	**11 065**	**28.6%**	**5.9%**
Planning and Development	37 755	37 700	4 388	11.6%	8 503	22.5%	3 865	10.3%	9 116	24.2%	25 873	68.6%	10 990	31.2%	(17.0%)
Road Transport	3 000	13 900	-	-	-	-	2 115	15.2%	2 602	18.7%	4 717	33.9%	75	15.1%	3 364.3%
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**1 500**	**950**	**-**	**-**	**-**	**-**	**-**	**-**	**193**	**20.3%**	**193**	**20.3%**	**962**	**52.6%**	**(79.9%)**
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	662	53.6%	(100.0%)
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	1 500	950	-	-	-	-	-	-	193	20.3%	193	20.3%	300	50.0%	(35.6%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**528 696**	**530 304**	**367 637**	**69.5%**	**256 818**	**48.6%**	**72 903**	**13.7%**	**107 612**	**20.3%**	**804 970**	**151.8%**	**66 638**	**113.5%**	**61.5%**
Property rates	69 712	70 581	-	-	-	-	-	-	-	-	-	-	-	(2.4%)	-
Service charges	135 941	136 007	-	-	-	-	-	-	-	-	-	-	-	(.8%)	-
Other revenue	25 064	25 468	566	2.3%	(3)	-	(1)	-	1 587	6.2%	2 148	8.4%	-	(5.6%)	(100.0%)
Transfers and Subsidies - Operational	250 608	250 876	367 072	146.5%	256 821	102.5%	72 905	29.1%	106 025	42.3%	802 823	320.0%	66 638	265.2%	59.1%
Transfers and Subsidies - Capital	43 188	43 188	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest	4 184	4 184	-	-	-	-	-	-	-	-	-	-	-	(8.7%)	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(463 309)**	**(463 748)**	**(119 362)**	**25.8%**	**(97 458)**	**21.0%**	**(59 593)**	**12.9%**	**(68 904)**	**14.9%**	**(345 316)**	**74.5%**	**(96 841)**	**63.3%**	**(28.8%)**
Suppliers and employees	(460 260)	(460 748)	(119 362)	25.9%	(97 458)	21.2%	(59 593)	12.9%	(68 904)	15.0%	(345 316)	74.9%	(96 841)	64.1%	(28.8%)

Finance charges	(3 049)	(3 000)	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**65 387**	**66 556**	**248 275**	**379.7%**	**159 360**	**243.7%**	**13 311**	**20.0%**	**38 709**	**58.2%**	**459 654**	**690.6%**	**(30 203)**	**506.8%**	**(228.2%)**
Cash Flow from Investing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(65 033)**	**(73 937)**	**-**	**-**	**-**	**-**	**(14)**	**-**	**-**	**-**	**(14)**	**-**	**938**	**(1.1%)**	**(100.0%)**
Capital assets	(65 033)	(73 937)	-	-	-	-	(14)	-	-	-	(14)	-	938	(1.1%)	(100.0%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(65 033)**	**(73 937)**	**-**	**-**	**-**	**-**	**(14)**	**-**	**-**	**-**	**(14)**	**-**	**938**	**(1.1%)**	**(100.0%)**
Cash Flow from Financing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(359)**	**(359)**	**(119)**	**33.2%**	**-**	**-**	**(50)**	**13.9%**	**(120)**	**33.3%**	**(288)**	**80.4%**	**(240)**	**-**	**(50.2%)**
Repayment of borrowing	(359)	(359)	(119)	33.2%	-	-	(50)	13.9%	(120)	33.3%	(288)	80.4%	(240)	-	(50.2%)
Net Cash from/(used) Financing Activities	**(359)**	**(359)**	**(119)**	**33.2%**	**-**	**-**	**(50)**	**13.9%**	**(120)**	**33.3%**	**(288)**	**80.4%**	**(240)**	**-**	**(50.2%)**
Net Increase/(Decrease) in cash held	**(4)**	**(7 739)**	**248 156**	**(5 883 266.5%)**	**159 360**	**(3 778 085.9%)**	**13 247**	**(171.2%)**	**38 589**	**(498.6%)**	**459 352**	**(5 935.2%)**	**(29 505)**	**(1 896.2%)**	**(230.8%)**
Cash/cash equivalents at the year begin:	15 234	15 234	-	-	248 156	1 629.0%	407 516	2 675.1%	420 763	2 762.0%	-	-	371 510	-	13.3%
Cash/cash equivalents at the year end:	**15 230**	**7 494**	**248 156**	**1 629.4%**	**407 516**	**2 675.8%**	**420 763**	**5 614.4%**	**459 352**	**6 129.3%**	**459 352**	**6 129.3%**	**342 006**	**(14 763.9%)**	**34.3%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	3 092	18.5%	(2)	-	1 231	7.4%	12 407	74.2%	16 727	4.4%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	8 256	49.5%	(6)	-	1 934	11.6%	6 482	38.9%	16 665	4.4%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	10 848	9.8%	(35)	-	4 395	4.0%	94 934	86.2%	110 142	29.2%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	693	11.6%	0	-	318	5.3%	4 944	83.0%	5 956	1.6%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	2 175	11.7%	(0)	-	1 010	5.4%	15 444	82.9%	18 629	4.9%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	516	100.0%	516	.1%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(467)	(.2%)	(254)	(.1%)	(269)	(.1%)	208 936	100.5%	207 945	55.2%	-	-	-	-
Total By Income Source	**24 597**	**6.5%**	**(297)**	**(.1%)**	**8 619**	**2.3%**	**343 662**	**91.3%**	**376 581**	**100.0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	24 597	6.5%	(297)	(.1%)	8 619	2.3%	343 662	91.3%	376 581	100.0%	-	-	-	-
Total By Customer Group	**24 597**	**6.5%**	**(297)**	**(.1%)**	**8 619**	**2.3%**	**343 662**	**91.3%**	**376 581**	**100.0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	-	-	-	-
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	24 019	23.8%	14 398	14.2%	4 652	4.6%	58 041	57.4%	101 110	100.0%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**24 019**	**23.8%**	**14 398**	**14.2%**	**4 652**	**4.6%**	**58 041**	**57.4%**	**101 110**	**100.0%**

Contact Details

Municipal Manager	Mr L.I Mokgatlhe	018 642 1081
Chief Financial Officer	Mr B.K.S Noke	018 642 1081

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: NGAKA MODIRI MOLEMA (DC38)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**1 313 514**	**1 314 035**	**520 482**	**39.6%**	**368 206**	**28.0%**	**320 602**	**24.4%**	**44 536**	**3.4%**	**1 253 826**	**95.4%**	**4 046**	**98.8%**	**1 000.8%**
Exchange Revenue															
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	95 000	95 000	18 371	19.3%	49 347	51.9%	13 346	14.0%	30 210	31.8%	111 274	117.1%	-	-	(100.0%)
Service charges - Waste Water Management	87	87	29	33.5%	8	9.2%	16	18.8%	15	17.5%	69	78.9%	17	102.0%	(10.4%)
Service charges - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	351	351	102	29.1%	-	-	-	-	127	36.2%	229	65.3%	120	102.3%	6.2%
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	13 600	13 600	8 036	59.1%	8 877	65.3%	8 219	60.4%	10 110	74.3%	35 241	259.1%	3 753	90.8%	169.4%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	-	-	44	-	43	-	63	-	37	-	187	-	53	17 900.2%	(29.8%)
Licences or permits	425	425	73	17.3%	46	10.8%	52	12.3%	48	11.4%	220	51.8%	98	130.1%	(50.7%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	59	-	-	-	379	-	25	-	463	-	5	-	393.0%
Non-Exchange Revenue															
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	1 204 050	1 204 571	493 768	41.0%	309 885	25.7%	298 526	24.8%	3 963	.3%	1 106 143	91.8%	-	98.8%	(100.0%)
Interest Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**1 284 023**	**1 259 972**	**179 205**	**14.0%**	**307 412**	**23.9%**	**180 620**	**14.3%**	**285 126**	**22.6%**	**952 363**	**75.6%**	**187 947**	**65.2%**	**51.7%**
Employee related costs	490 837	491 359	108 826	22.2%	130 087	26.5%	109 868	22.4%	109 693	22.3%	458 475	93.3%	69 996	84.0%	56.7%
Remuneration of councillors	15 836	15 836	3 818	24.1%	3 594	22.7%	4 063	25.7%	3 799	24.0%	15 274	96.5%	2 514	72.4%	51.1%
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed	52 000	61 000	(103)	(.2%)	27 332	52.6%	5 450	8.9%	63 719	104.5%	96 398	158.0%	1 172	6.1%	5 335.8%
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	216 795	216 795	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest,Dividends and Rent on Land	-	-	18	-	31	-	19	-	59	-	127	-	0	-	24 354.1%
Contracted services	377 995	337 302	50 402	13.3%	111 074	29.4%	40 012	11.9%	81 361	24.1%	282 849	83.9%	96 708	68.9%	(15.9%)
Transfers and subsidies	25 000	25 000	-	-	3 681	14.7%	-	-	4 348	17.4%	8 029	32.1%	-	-	(100.0%)
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	105 560	112 681	16 545	15.7%	32 815	31.1%	20 282	18.0%	23 919	21.2%	93 560	83.0%	17 685	67.4%	35.2%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	(301)	-	(1 203)	-	926	-	(1 771)	-	(2 349)	-	(128)	-	1 282.9%
Surplus/(Deficit)	**29 490**	**54 063**	**341 277**		**60 794**		**139 982**		**(240 590)**		**301 463**		**(183 901)**		
Transfers and subsidies - capital (monetary allocations)	343 577	343 577	42 759	12.4%	106 223	30.9%	35 732	10.4%	71 339	20.8%	256 053	74.5%	-	19.1%	(100.0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**373 067**	**397 639**	**384 036**		**167 018**		**175 714**		**(169 252)**		**557 516**		**(183 901)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**373 067**	**397 639**	**384 036**		**167 018**		**175 714**		**(169 252)**		**557 516**		**(183 901)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**373 067**	**397 639**	**384 036**		**167 018**		**175 714**		**(169 252)**		**557 516**		**(183 901)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**373 067**	**397 639**	**384 036**		**167 018**		**175 714**		**(169 252)**		**557 516**		**(183 901)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**316 663**	**358 677**	**38 157**	**12.0%**	**95 247**	**30.1%**	**43 432**	**12.1%**	**110 181**	**30.7%**	**287 017**	**80.0%**	**77 915**	**(2 130.2%)**	**41.4%**
National Government	300 985	340 599	37 659	12.5%	92 368	30.7%	40 476	11.9%	106 632	31.3%	277 134	81.4%	62 838	(317.3%)	69.7%
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**300 985**	**340 599**	**37 659**	**12.5%**	**92 368**	**30.7%**	**40 476**	**11.9%**	**106 632**	**31.3%**	**277 134**	**81.4%**	**62 838**	**(317.9%)**	**69.7%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	15 678	18 078	498	3.2%	2 879	18.4%	2 956	16.3%	3 549	19.6%	9 882	54.7%	15 078	(5 652.5%)	(76.5%)
Capital Expenditure Functional	**316 663**	**358 677**	**38 157**	**12.0%**	**95 247**	**30.1%**	**43 432**	**12.1%**	**110 181**	**30.7%**	**287 017**	**80.0%**	**77 915**	**(2 130.2%)**	**41.4%**
Municipal governance and administration	**3 000**	**4 800**	**594**	**19.8%**	**2 629**	**87.6%**	**-**	**-**	**2 946**	**61.4%**	**6 168**	**128.5%**	**2 651**	**(182 588.8%)**	**11.1%**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	3 000	4 800	594	19.8%	2 629	87.6%	-	-	2 946	61.4%	6 168	128.5%	2 651	(3 380.7%)	11.1%
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**5 000**	**5 900**	**382**	**7.6%**	**-**	**-**	**-**	**-**	**693**	**11.8%**	**1 075**	**18.2%**	**2 608**	**(168.4%)**	**(73.4%)**
Community and Social Services	-	900	-	-	-	-	-	-	693	77.1%	693	77.1%	-	(1 591.1%)	(100.0%)
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	5 000	5 000	382	7.6%	-	-	-	-	-	-	382	7.6%	2 608	(60.2%)	(100.0%)
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**33 567**	**6 523**	**-**	**-**	**250**	**.7%**	**1 052**	**16.1%**	**-**	**-**	**1 302**	**20.0%**	**-**	**(31 710.8%)**	**-**
Planning and Development	33 567	6 523	-	-	250	.7%	1 052	16.1%	-	-	1 302	20.0%	-	-	-
Road Transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	25.8%	-
Trading Services	**275 097**	**341 454**	**37 182**	**13.5%**	**92 368**	**33.6%**	**42 380**	**12.4%**	**106 542**	**31.2%**	**278 471**	**81.6%**	**72 656**	**(248.1%)**	**46.6%**
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Management	199 254	276 398	26 395	13.2%	76 003	38.1%	31 996	11.6%	74 312	26.9%	208 707	75.5%	65 377	(165.5%)	13.7%
Waste Water Management	75 843	65 056	10 786	14.2%	16 365	21.6%	10 384	16.0%	32 230	49.5%	69 764	107.2%	7 280	(442.2%)	342.7%
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**1 649 600**	**1 650 121**	**(481 432)**	**(29.2%)**	**(8 966)**	**(.5%)**	**(8 713)**	**(.5%)**	**(237)**	**-**	**(499 349)**	**(30.3%)**	**248 380**	**144.6%**	**(100.1%)**
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges	87 480	87 480	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue	892	892	(279)	(31.2%)	(89)	(10.0%)	(495)	(55.4%)	(237)	(26.6%)	(1 100)	(123.3%)	(276)	78 376.5%	(14.0%)
Transfers and Subsidies - Operational	1 204 050	1 204 571	(382 908)	(31.8%)	-	-	-	-	-	-	(382 908)	(31.8%)	252 409	131.0%	(100.0%)
Transfers and Subsidies - Capital	343 577	343 577	(90 210)	(26.3%)	-	-	-	-	-	-	(90 210)	(26.3%)	-	(27.2%)	-
Interest	13 600	13 600	(8 036)	(59.1%)	(8 877)	(65.3%)	(8 219)	(60.4%)	-	-	(25 131)	(184.8%)	(3 753)	-	(100.0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(1 115 323)**	**(1 058 532)**	**1 398**	**(.1%)**	**(438)**	**-**	**1 715**	**(.2%)**	**(18 212)**	**1.7%**	**(15 536)**	**1.5%**	**633**	**(7.7%)**	**(2 977.4%)**
Suppliers and employees	(1 090 323)	(1 033 532)	1 398	(.1%)	(438)	-	1 715	(.2%)	(18 212)	1.8%	(15 536)	1.5%	633	(7.7%)	(2 977.4%)

Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	(25 000)	(25 000)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**534 277**	**591 589**	**(480 034)**	**(89.8%)**	**(9 405)**	**(1.8%)**	**(6 998)**	**(1.2%)**	**(18 449)**	**(3.1%)**	**(514 886)**	**(87.0%)**	**249 013**	**426.6%**	**(107.4%)**
Cash Flow from Investing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(16)**	**-**	**(100.0%)**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	(16)	-	(100.0%)
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(482 070)**	**(575 754)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	(482 070)	(575 754)	-	-	-	-	-	-	-	-	-	-	-	-	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(482 070)**	**(575 754)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(16)**	**(.1%)**	**(100.0%)**
Cash Flow from Financing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**52 207**	**15 835**	**(480 034)**	**(919.5%)**	**(9 405)**	**(18.0%)**	**(6 998)**	**(44.2%)**	**(18 449)**	**(116.5%)**	**(514 886)**	**(3 251.6%)**	**248 997**	**(3 220.4%)**	**(107.4%)**
Cash/cash equivalents at the year begin:	134 966	134 966	-	-	(480 034)	(355.7%)	(215 887)	(160.0%)	(222 885)	(165.1%)	-	-	1 710 957	-	(113.0%)
Cash/cash equivalents at the year end:	**187 173**	**150 800**	**(480 034)**	**(256.5%)**	**(215 887)**	**(115.3%)**	**(222 885)**	**(147.8%)**	**(241 334)**	**(160.0%)**	**(241 334)**	**(160.0%)**	**1 959 954**	**2 956.3%**	**(112.3%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	2 957	100.0%	2 957	99.0%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	31	100.0%	31	1.0%	-	-	-	-
Total By Income Source	**-**	**-**	**-**	**-**	**-**	**-**	**2 988**	**100.0%**	**2 988**	**100.0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	2 988	100.0%	2 988	100.0%	-	-	-	-
Total By Customer Group	**-**	**-**	**-**	**-**	**-**	**-**	**2 988**	**100.0%**	**2 988**	**100.0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	45 921	101.4%	78	.2%	49	.1%	(762)	(1.7%)	45 286	8.4%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	104 255	21.1%	4	-	118	-	390 424	78.9%	494 801	91.6%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**150 176**	**27.8%**	**82**	**-**	**167**	**-**	**389 661**	**72.1%**	**540 087**	**100.0%**

Contact Details

Municipal Manager	Mr Olehile Allan Losaba	018 381 9404
Chief Financial Officer	Ms G Moroane	018 381 9441

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: NALEDI (NW) (NW392)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**618 785**	**585 320**	**89 305**	**14.4%**	**134 891**	**21.8%**	**108 624**	**18.6%**	**108 676**	**18.6%**	**441 497**	**75.4%**	**94 225**	**62.2%**	**15.3%**
Exchange Revenue															
Service charges - Electricity	277 771	239 690	39 277	14.1%	44 537	16.0%	58 292	24.3%	52 315	21.8%	194 421	81.1%	44 637	94.3%	17.2%
Service charges - Water	38 920	39 755	8 927	22.9%	10 524	27.0%	6 328	15.9%	9 531	24.0%	35 309	88.8%	7 863	106.5%	21.2%
Service charges - Waste Water Management	25 097	28 127	7 168	28.6%	6 622	26.4%	4 605	16.4%	6 532	23.2%	24 927	88.6%	6 956	134.0%	(6.1%)
Service charges - Waste Management	22 068	24 960	6 486	29.4%	6 095	27.6%	4 119	16.5%	5 660	22.7%	22 360	89.6%	6 362	132.4%	(11.0%)
Sale of Goods and Rendering of Services	3 198	2 066	504	15.8%	417	13.0%	354	17.1%	702	34.0%	1 976	95.7%	530	60.2%	32.4%
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	29 024	29 024	3 593	12.4%	9 784	33.7%	5 103	17.6%	8 998	31.0%	27 478	94.7%	5 849	100.8%	53.8%
Interest earned from Current and Non Current Assets	2 634	2 634	93	3.5%	-	-	-	-	652	24.8%	745	28.3%	107	19.3%	507.0%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	2 393	2 351	588	24.6%	581	24.3%	395	16.8%	705	30.0%	2 268	96.5%	633	101.9%	11.3%
Licences or permits	9 449	6 902	1 556	16.5%	2 954	31.3%	1 263	18.3%	1 758	25.5%	7 532	109.1%	834	62.4%	110.8%
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	42	72	-	-	-	-	-	-	-	-	-	-	-	49.7%	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	1 398	2 068	953	68.2%	458	32.8%	419	20.2%	439	21.2%	2 268	109.7%	1 438	91.4%	(69.5%)
Non-Exchange Revenue															
Property rates	97 706	97 706	15 125	15.5%	10 556	10.8%	9 602	9.8%	15 005	15.4%	50 289	51.5%	12 832	76.9%	16.9%
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	15 000	14 650	2 064	13.8%	6 697	44.6%	2 186	14.9%	3 724	25.4%	14 671	100.1%	649	33.8%	473.8%
Licences or permits	150	150	-	-	30	20.2%	63	42.3%	44	29.5%	138	92.0%	-	24.8%	(100.0%)
Transfer and subsidies - Operational	84 454	84 754	1 519	1.8%	32 970	39.0%	14 527	17.1%	1 867	2.2%	50 883	60.0%	3 363	89.6%	(44.5%)
Interest Receivables	9 483	9 483	1 452	15.3%	2 657	28.0%	1 368	14.4%	745	7.9%	6 222	65.6%	2 173	109.2%	(65.7%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	10	-	-	-	-	-	10	-	-	-	-
Other Gains	-	930	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**864 469**	**914 647**	**168 323**	**19.5%**	**183 583**	**21.2%**	**143 510**	**15.7%**	**153 929**	**16.8%**	**649 344**	**71.0%**	**161 096**	**75.0%**	**(4.4%)**
Employee related costs	325 634	325 634	69 525	21.4%	71 207	21.9%	69 006	21.2%	72 997	22.4%	282 735	86.8%	66 248	79.6%	10.2%
Remuneration of councillors	9 267	9 267	2 147	23.2%	2 206	23.8%	2 771	29.9%	2 378	25.7%	9 502	102.5%	2 125	89.9%	11.9%
Bulk purchases - electricity	219 597	219 597	45 663	20.8%	40 718	18.5%	27 542	12.5%	59 840	27.2%	173 762	79.1%	35 812	85.5%	67.1%
Inventory consumed	4 177	8 320	-	-	417	10.0%	(417)	(5.0%)	2 990	35.9%	2 990	35.9%	(726)	21.4%	(512.2%)
Debt impairment	144 034	130 079	-	-	-	-	-	-	(60 126)	(46.2%)	(60 126)	(46.2%)	-	-	(100.0%)
Depreciation, Amortisation and Impairment	34 650	40 265	16 257	46.9%	20 158	58.2%	3 330	8.3%	16 777	41.7%	56 522	140.4%	16 257	82.8%	3.2%
Interest,Dividends and Rent on Land	38 602	57 858	11 874	30.8%	14 794	38.3%	10 152	17.5%	24 046	41.6%	60 866	105.2%	10 973	105.2%	119.1%
Contracted services	40 314	62 821	14 668	36.4%	21 275	52.8%	25 482	40.6%	22 736	36.2%	84 160	134.0%	20 497	85.5%	10.9%
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	48 195	54 795	8 188	17.0%	12 807	26.6%	5 645	10.3%	12 290	22.4%	38 931	71.0%	9 909	65.2%	24.0%
Disposal of Fixed and Intangible Assets	-	5 880	-	-	0	-	-	-	-	-	0	-	-	-	-
Other Losses	-	130	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(245 685)**	**(329 326)**	**(79 018)**		**(48 691)**		**(34 886)**		**(45 253)**		**(207 847)**		**(66 870)**		
Transfers and subsidies - capital (monetary allocations)	63 850	70 850	35 139	55.0%	18 718	29.3%	(1 261)	(1.8%)	33 066	46.7%	85 662	120.9%	18 809	120.3%	75.8%
Transfers and subsidies - capital (in-kind)	-	14 000	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(181 835)**	**(244 476)**	**(43 879)**		**(29 973)**		**(36 147)**		**(12 187)**		**(122 186)**		**(48 061)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(181 835)**	**(244 476)**	**(43 879)**		**(29 973)**		**(36 147)**		**(12 187)**		**(122 186)**		**(48 061)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(181 835)**	**(244 476)**	**(43 879)**		**(29 973)**		**(36 147)**		**(12 187)**		**(122 186)**		**(48 061)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(181 835)**	**(244 476)**	**(43 879)**		**(29 973)**		**(36 147)**		**(12 187)**		**(122 186)**		**(48 061)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**83 914**	**91 232**	**45 179**	**53.8%**	**10 885**	**13.0%**	**7 041**	**7.7%**	**19 579**	**21.5%**	**82 685**	**90.6%**	**19 913**	**84.6%**	**(1.7%)**
National Government	63 850	70 850	42 252	66.2%	9 820	15.4%	5 300	7.5%	10 605	15.0%	67 977	95.9%	17 221	94.5%	(38.4%)
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**63 850**	**70 850**	**42 252**	**66.2%**	**9 820**	**15.4%**	**5 300**	**7.5%**	**10 605**	**15.0%**	**67 977**	**95.9%**	**17 221**	**94.5%**	**(38.4%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	20 064	20 382	2 927	14.6%	1 065	5.3%	1 741	8.5%	8 974	44.0%	14 708	72.2%	2 692	37.7%	233.4%
Capital Expenditure Functional	**83 914**	**105 232**	**45 179**	**53.8%**	**10 885**	**13.0%**	**7 041**	**6.7%**	**19 579**	**18.6%**	**82 685**	**78.6%**	**19 913**	**84.6%**	**(1.7%)**
Municipal governance and administration	**10 181**	**9 696**	**238**	**2.3%**	**144**	**1.4%**	**(13)**	**(.1%)**	**3 057**	**31.5%**	**3 426**	**35.3%**	**1 660**	**37.9%**	**84.2%**
Executive and Council	279	279	-	-	50	18.1%	-	-	18	6.6%	69	24.7%	966	99.1%	(98.1%)
Finance and administration	9 902	9 417	238	2.4%	94	.9%	(13)	(.1%)	3 039	32.3%	3 357	35.7%	694	20.6%	337.7%
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**5 140**	**5 140**	**4 139**	**80.5%**	**(6)**	**(.1%)**	**29**	**.6%**	**(552)**	**(10.7%)**	**3 610**	**70.2%**	**14**	**11.9%**	**(4 099.6%)**
Community and Social Services	100	100	29	29.3%	(6)	(6.4%)	29	29.0%	(16)	(15.5%)	36	36.4%	14	48.9%	(212.4%)
Sport And Recreation	5 000	5 000	4 108	82.2%	-	-	-	-	(536)	(10.7%)	3 572	71.4%	-	-	(100.0%)
Public Safety	40	40	2	5.0%	-	-	-	-	(0)	(.7%)	2	4.3%	-	2.7%	(100.0%)
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**27 441**	**34 144**	**22 908**	**83.5%**	**4 224**	**15.4%**	**2 185**	**6.4%**	**5 747**	**16.8%**	**35 064**	**102.7%**	**17 199**	**71.7%**	**(66.6%)**
Planning and Development	347	8 866	16 220	4 667.9%	-	-	-	-	550	6.2%	16 770	189.1%	17 248	76.8%	(96.8%)
Road Transport	27 094	25 278	6 688	24.7%	4 224	15.6%	2 185	8.6%	5 197	20.6%	18 294	72.4%	(49)	-	(10 695.3%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**41 152**	**56 252**	**17 894**	**43.5%**	**6 524**	**15.9%**	**4 840**	**8.6%**	**11 326**	**20.1%**	**40 584**	**72.1%**	**1 041**	**116.8%**	**988.5%**
Energy sources	39 952	55 152	17 869	44.7%	6 538	16.4%	4 840	8.8%	11 307	20.5%	40 553	73.5%	1 041	117.2%	986.6%
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	1 200	1 100	25	2.1%	(14)	(1.2%)	-	-	20	1.8%	31	2.8%	-	-	(100.0%)
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**848 284**	**872 745**	**2 659**	**.3%**	**2 673**	**.3%**	**1 744**	**.2%**	**2 882**	**.3%**	**9 958**	**1.1%**	**2 620**	**1.1%**	**10.0%**
Property rates	88 064	80 877	2 659	3.0%	2 673	3.0%	1 744	2.2%	2 882	3.6%	9 958	12.3%	2 620	15.8%	10.0%
Service charges	318 809	336 156	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue	283 472	297 474	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	84 454	84 754	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Capital	70 850	70 850	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest	2 634	2 634	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(756 753)**	**(751 036)**	**(56 792)**	**7.5%**	**(72 015)**	**9.5%**	**(47 510)**	**6.3%**	**(244 019)**	**32.5%**	**(420 336)**	**56.0%**	**(62 366)**	**32.6%**	**291.3%**
Suppliers and employees	(718 526)	(712 809)	(56 792)	7.9%	(72 015)	10.0%	(47 510)	6.7%	(244 019)	34.2%	(420 336)	59.0%	(62 366)	34.2%	291.3%

Finance charges	(38 227)	(38 227)	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**91 531**	**121 710**	**(54 133)**	**(59.1%)**	**(69 342)**	**(75.8%)**	**(45 766)**	**(37.6%)**	**(241 137)**	**(198.1%)**	**(410 378)**	**(337.2%)**	**(59 746)**	**(312.8%)**	**303.6%**
Cash Flow from Investing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(83 914)**	**(91 232)**	**(15 170)**	**18.1%**	**(15 386)**	**18.3%**	**(1 796)**	**2.0%**	**(6 413)**	**7.0%**	**(38 764)**	**42.5%**	**(1 437)**	**41.1%**	**346.2%**
Capital assets	(83 914)	(91 232)	(15 170)	18.1%	(15 386)	18.3%	(1 796)	2.0%	(6 413)	7.0%	(38 764)	42.5%	(1 437)	41.1%	346.2%
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(83 914)**	**(91 232)**	**(15 170)**	**18.1%**	**(15 386)**	**18.3%**	**(1 796)**	**2.0%**	**(6 413)**	**7.0%**	**(38 764)**	**42.5%**	**(1 437)**	**41.1%**	**346.2%**
Cash Flow from Financing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in cash held	**7 617**	**30 478**	**(69 303)**	**(909.9%)**	**(84 728)**	**(1 112.4%)**	**(47 562)**	**(156.1%)**	**(247 550)**	**(812.2%)**	**(449 142)**	**(1 473.7%)**	**(61 183)**	**3 065.5%**	**304.6%**
Cash/cash equivalents at the year begin:	4 989	4 989	-	-	(201 783)	(4 044.8%)	(286 512)	(5 743.2%)	(334 073)	(6 696.6%)	-	-	(210 818)	-	58.5%
Cash/cash equivalents at the year end:	**12 605**	**35 467**	**(201 783)**	**(1 600.8%)**	**(286 512)**	**(2 272.9%)**	**(334 073)**	**(941.9%)**	**(581 623)**	**(1 639.9%)**	**(581 623)**	**(1 639.9%)**	**(272 001)**	**(5 452.4%)**	**113.8%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	2 578	4.6%	531	.9%	527	.9%	52 614	93.5%	56 250	19.9%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	241	1.9%	212	1.7%	209	1.7%	11 802	94.7%	12 464	4.4%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	638	1.2%	583	1.1%	565	1.0%	52 308	96.7%	54 094	19.1%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	587	1.1%	528	1.0%	522	1.0%	50 665	96.9%	52 301	18.5%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	6	-	17	-	33	-	93 118	99.9%	93 174	32.9%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(2 945)	(19.9%)	172	1.2%	172	1.2%	17 382	117.6%	14 781	5.2%	-	-	-	-
Total By Income Source	**1 105**	**.4%**	**2 042**	**.7%**	**2 028**	**.7%**	**277 889**	**98.2%**	**283 064**	**100.0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	(271)	(9.3%)	60	2.1%	46	1.6%	3 074	105.7%	2 909	1.0%	-	-	-	-
Commercial	(1 211)	(8.9%)	59	.4%	59	.4%	14 755	108.0%	13 662	4.8%	-	-	-	-
Households	2 486	1.0%	1 860	.7%	1 859	.7%	251 992	97.6%	258 197	91.2%	-	-	-	-
Other	101	1.2%	63	.8%	63	.8%	8 068	97.3%	8 295	2.9%	-	-	-	-
Total By Customer Group	**1 105**	**.4%**	**2 042**	**.7%**	**2 028**	**.7%**	**277 889**	**98.2%**	**283 064**	**100.0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	22 166	4.5%	16 219	3.3%	20 427	4.1%	433 638	88.1%	492 450	60.6%
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	3 285	100.0%	-	-	-	-	-	-	3 285	.4%
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	3 284	3.5%	2 782	3.0%	2 791	3.0%	83 806	90.4%	92 662	11.4%
Loan repayments	-	-	-	-	-	-	159 139	100.0%	159 139	19.6%
Trade Creditors	817	1.9%	901	2.1%	1 551	3.6%	40 222	92.5%	43 492	5.3%
Auditor-General	-	-	112	.5%	-	-	21 168	99.5%	21 281	2.6%
Other	184	22.5%	1	.1%	-	-	633	77.4%	818	.1%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**29 737**	**3.7%**	**20 015**	**2.5%**	**24 770**	**3.0%**	**738 605**	**90.8%**	**813 126**	**100.0%**

Contact Details

Municipal Manager	Mr Tshiamo Letlhogile	053 928 2202
Chief Financial Officer	Mr Nkosana Maduna	053 928 2209

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MAMUSA (NW393)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Operating Revenue and Expenditure															
Operating Revenue	**250 531**	**250 531**	**(66 379)**	**(26.5%)**	**(1 228 814)**	**(490.5%)**	**(68 742)**	**(27.4%)**	**(2 313)**	**(.9%)**	**(1 366 248)**	**(545.3%)**	**-**	**34.4%**	**(100.0%)**
Exchange Revenue															
Service charges - Electricity	45 559	45 559	(73 533)	(161.4%)	(1 071 800)	(2 352.5%)	(55 140)	(121.0%)	(17 887)	(39.3%)	(1 218 360)	(2 674.2%)	-	40.9%	(100.0%)
Service charges - Water	8 305	8 305	562	6.8%	(200 883)	(2 418.9%)	1 903	22.9%	1 573	18.9%	(196 846)	(2 370.3%)	-	45.2%	(100.0%)
Service charges - Waste Water Management	19 420	19 420	1 929	9.9%	3 861	19.9%	(50 395)	(259.5%)	4 030	20.8%	(40 574)	(208.9%)	-	48.5%	(100.0%)
Service charges - Waste Management	12 207	12 207	1 181	9.7%	2 362	19.3%	3 552	29.1%	2 837	23.2%	9 932	81.4%	-	45.2%	(100.0%)
Sale of Goods and Rendering of Services	924	924	44	4.7%	209	22.7%	317	34.3%	115	12.5%	686	74.2%	-	48.4%	(100.0%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	24 358	24 358	2 250	9.2%	5 401	22.2%	7 834	32.2%	5 038	20.7%	20 523	84.3%	-	50.5%	(100.0%)
Interest earned from Current and Non Current Assets	85	85	-	-	2	2.0%	66	77.0%	1 018	1 191.5%	1 086	1 270.5%	-	18.7%	(100.0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	854	854	20	2.4%	18	2.1%	37	4.3%	892	104.4%	966	113.1%	-	42.0%	(100.0%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	33 818	33 818	1	-	26	.1%	(450)	(1.3%)	830	2.5%	407	1.2%	-	1.2%	(100.0%)
Non-Exchange Revenue															
Property rates	17 798	17 798	716	4.0%	(149)	(.8%)	2 071	11.6%	221	1.2%	2 860	16.1%	-	14.3%	(100.0%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	77	77	13	16.6%	55	71.7%	119	155.4%	97	126.1%	284	369.8%	-	1.3%	(100.0%)
Licences or permits	1 014	1 014	96	9.5%	117	11.5%	158	15.6%	67	6.6%	438	43.2%	-	42.7%	(100.0%)
Transfer and subsidies - Operational	82 604	82 604	-	-	31 279	37.9%	20 146	24.4%	(1 772)	(2.1%)	49 653	60.1%	-	39.5%	(100.0%)
Interest Receivables	3 506	3 506	343	9.8%	687	19.6%	1 039	29.6%	629	18.0%	2 698	76.9%	-	51.0%	(100.0%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**272 605**	**272 605**	**-**	**-**	**71 338**	**26.2%**	**96 058**	**35.2%**	**32 309**	**11.9%**	**199 706**	**73.3%**	**-**	**48.1%**	**(100.0%)**
Employee related costs	95 151	95 151	-	-	45 879	48.2%	18 957	19.9%	19 327	20.3%	84 163	88.5%	-	71.4%	(100.0%)
Remuneration of councillors	6 578	6 578	-	-	2 269	34.5%	2 948	44.8%	1 342	20.4%	6 559	99.7%	-	41.2%	(100.0%)
Bulk purchases - electricity	63 111	63 111	-	-	9 956	15.8%	15 438	24.5%	4 735	7.5%	30 129	47.7%	-	42.9%	(100.0%)
Inventory consumed	3 778	3 778	-	-	593	15.7%	2 317	61.3%	173	4.6%	3 083	81.6%	-	44.4%	(100.0%)
Debt impairment	26 710	26 710	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	12 748	12 748	-	-	-	-	17 400	136.5%	1 970	15.5%	19 370	151.9%	-	-	(100.0%)
Interest,Dividends and Rent on Land	10 209	10 209	-	-	3 654	35.8%	7 674	75.2%	2 627	25.7%	13 954	136.7%	-	117.3%	(100.0%)
Contracted services	32 408	32 408	-	-	7 951	24.5%	14 079	43.4%	2 246	6.9%	24 276	74.9%	-	45.0%	(100.0%)
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	(366)	-	9 989	-	(3 424)	-	6 200	-	-	-	(100.0%)
Operational Cost and Other Cost	21 913	21 913	-	-	1 403	6.4%	7 255	33.1%	3 314	15.1%	11 973	54.6%	-	47.6%	(100.0%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(22 074)**	**(22 074)**	**(66 379)**		**(1 300 152)**		**(164 800)**		**(34 622)**		**(1 565 953)**		**-**		
Transfers and subsidies - capital (monetary allocations)	22 598	22 598	-	-	2 554	11.3%	1 480	6.6%	-	-	4 035	17.9%	-	7.9%	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**524**	**524**	**(66 379)**		**(1 297 598)**		**(163 320)**		**(34 622)**		**(1 561 919)**		**-**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**524**	**524**	**(66 379)**		**(1 297 598)**		**(163 320)**		**(34 622)**		**(1 561 919)**		**-**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**524**	**524**	**(66 379)**		**(1 297 598)**		**(163 320)**		**(34 622)**		**(1 561 919)**		**-**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**524**	**524**	**(66 379)**		**(1 297 598)**		**(163 320)**		**(34 622)**		**(1 561 919)**		**-**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Capital Revenue and Expenditure															
Source of Finance	**19 573**	**19 573**	**-**	**-**	**1 477**	**7.5%**	**10 511**	**53.7%**	**(2 397)**	**(12.2%)**	**9 591**	**49.0%**	**-**	**15.6%**	**(100.0%)**
National Government	18 473	18 473	-	-	1 477	8.0%	9 701	52.5%	(2 917)	(15.8%)	8 260	44.7%	-	14.3%	(100.0%)
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**18 473**	**18 473**	**-**	**-**	**1 477**	**8.0%**	**9 701**	**52.5%**	**(2 917)**	**(15.8%)**	**8 260**	**44.7%**	**-**	**14.3%**	**(100.0%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	1 100	1 100	-	-	-	-	811	73.7%	520	47.2%	1 330	120.9%	-	21.8%	(100.0%)
Capital Expenditure Functional	**23 698**	**23 698**	**-**	**-**	**2 128**	**9.0%**	**10 743**	**45.3%**	**5 634**	**23.8%**	**18 504**	**78.1%**	**-**	**11.1%**	**(100.0%)**
Municipal governance and administration	**1 100**	**1 100**	**-**	**-**	**-**	**-**	**811**	**73.7%**	**520**	**47.2%**	**1 330**	**120.9%**	**-**	**20.3%**	**(100.0%)**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	1 100	1 100	-	-	-	-	811	73.7%	520	47.2%	1 330	120.9%	-	20.3%	(100.0%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**-**	**-**	**-**	**-**	**651**	**-**	**3 157**	**-**	**2 530**	**-**	**6 337**	**-**	**-**	**5.7%**	**(100.0%)**
Community and Social Services	-	-	-	-	199	-	-	-	-	-	199	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	3 157	-	2 530	-	5 686	-	-	6.2%	(100.0%)
Public Safety	-	-	-	-	452	-	-	-	-	-	452	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**18 473**	**18 473**	**-**	**-**	**1 477**	**8.0%**	**316**	**1.7%**	**1 280**	**6.9%**	**3 074**	**16.6%**	**-**	**11.8%**	**(100.0%)**
Planning and Development	6 129	6 129	-	-	-	-	-	-	-	-	-	-	-	385.2%	-
Road Transport	12 344	12 344	-	-	1 477	12.0%	316	2.6%	1 280	10.4%	3 074	24.9%	-	8.3%	(100.0%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**4 125**	**4 125**	**-**	**-**	**-**	**-**	**6 459**	**156.6%**	**1 304**	**31.6%**	**7 763**	**188.2%**	**-**	**7.5%**	**(100.0%)**
Energy sources	4 125	4 125	-	-	-	-	6 459	156.6%	1 304	31.6%	7 763	188.2%	-	7.5%	(100.0%)
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Cash Flow from Operating Activities															
Receipts	**270 589**	**270 589**	**3 683**	**1.4%**	**54 064**	**20.0%**	**49 291**	**18.2%**	**18 544**	**6.9%**	**125 582**	**46.4%**	**-**	**28.8%**	**(100.0%)**
Property rates	11 569	11 569	228	2.0%	816	7.1%	657	5.7%	2 915	25.2%	4 617	39.9%	-	40.5%	(100.0%)
Service charges	118 087	118 087	2 272	1.9%	8 893	7.5%	18 404	15.6%	14 761	12.5%	44 329	37.5%	-	24.5%	(100.0%)
Other revenue	35 646	35 646	1 154	3.2%	5 103	14.3%	783	2.2%	(372)	(1.0%)	6 667	18.7%	-	21.3%	(100.0%)
Transfers and Subsidies - Operational	82 604	82 604	-	-	31 549	38.2%	19 967	24.2%	934	1.1%	52 450	63.5%	-	45.4%	(100.0%)
Transfers and Subsidies - Capital	22 598	22 598	-	-	7 538	33.4%	9 355	41.4%	-	-	16 893	74.8%	-	-	-
Interest	85	85	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	29	-	166	-	125	-	306	-	626	-	-	-	(100.0%)
Payments	**(243 357)**	**(243 357)**	**-**	**-**	**(13 557)**	**5.6%**	**(27 379)**	**11.3%**	**(2 909)**	**1.2%**	**(43 844)**	**18.0%**	**-**	**9.6%**	**(100.0%)**
Suppliers and employees	(233 148)	(233 148)	-	-	(13 557)	5.8%	(27 379)	11.7%	(2 909)	1.2%	(43 844)	18.8%	-	9.9%	(100.0%)

Finance charges	(10 209)	(10 209)	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**27 232**	**27 232**	**3 683**	**13.5%**	**40 507**	**148.7%**	**21 912**	**80.5%**	**15 636**	**57.4%**	**81 738**	**300.2%**	**-**	**128.1%**	**(100.0%)**
Cash Flow from Investing Activities															
Receipts	**26**	**26**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**665.0%**	**-**
Proceeds on disposal of PPE	26	26	-	-	-	-	-	-	-	-	-	-	-	665.0%	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(23 698)**	**(23 698)**	**-**	**-**	**(3 144)**	**13.3%**	**(12 115)**	**51.1%**	**(3 772)**	**15.9%**	**(19 030)**	**80.3%**	**-**	**16.3%**	**(100.0%)**
Capital assets	(23 698)	(23 698)	-	-	(3 144)	13.3%	(12 115)	51.1%	(3 772)	15.9%	(19 030)	80.3%	-	16.3%	(100.0%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(23 672)**	**(23 672)**	**-**	**-**	**(3 144)**	**13.3%**	**(12 115)**	**51.2%**	**(3 772)**	**15.9%**	**(19 030)**	**80.4%**	**-**	**15.7%**	**(100.0%)**
Cash Flow from Financing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**3 560**	**3 560**	**3 683**	**103.5%**	**37 363**	**1 049.5%**	**9 797**	**275.2%**	**11 864**	**333.3%**	**62 708**	**1 761.4%**	**-**	**1 063.3%**	**(100.0%)**
Cash/cash equivalents at the year begin:	(441)	(441)	-	-	3 683	(835.5%)	41 046	(9 312.2%)	50 844	(11 534.8%)	-	-	53 152	-	(4.3%)
Cash/cash equivalents at the year end:	**3 119**	**3 119**	**3 683**	**118.1%**	**41 046**	**1 315.9%**	**50 844**	**1 630.0%**	**62 708**	**2 010.3%**	**62 708**	**2 010.3%**	**53 152**	**1 119.1%**	**18.0%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	(17 114)	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	(48 366)	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	2 521	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	(3 500)	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	(1 908)	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	(127 460)	-	-	-
Total By Income Source	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(195 827)**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	(2 757)	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	(146 462)	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	(46 608)	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(195 827)**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	-	-	-	-
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Contact Details

Municipal Manager	Mr Rantsho Gincane	053 963 1331
Chief Financial Officer	Mr Sello Mokwepa (Acting)	053 963 1331

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: GREATER TAUNG (NW394)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Operating Revenue and Expenditure															
Operating Revenue	**372 122**	**372 122**	**140 600**	**37.8%**	**98 982**	**26.6%**	**75 396**	**20.3%**	**10 995**	**3.0%**	**325 973**	**87.6%**	**17 437**	**92.9%**	**(36.9%)**
Exchange Revenue															
Service charges - Electricity	5 072	5 072	1 060	20.9%	972	19.2%	1 006	19.8%	964	19.0%	4 003	78.9%	979	56.5%	(1.5%)
Service charges - Water	1 683	1 683	226	13.4%	233	13.8%	216	12.8%	79	4.7%	753	44.8%	161	47.5%	(51.2%)
Service charges - Waste Water Management	3 544	3 544	780	22.0%	875	24.7%	868	24.5%	836	23.6%	3 358	94.8%	744	67.0%	12.3%
Service charges - Waste Management	6 056	6 056	1 314	21.7%	1 317	21.7%	1 315	21.7%	1 313	21.7%	5 259	86.8%	1 242	74.0%	5.7%
Sale of Goods and Rendering of Services	6 512	6 512	302	4.6%	68	1.1%	81	1.2%	286	4.4%	737	11.3%	62	49.6%	358.4%
Agency services	418	418	-	-	-	-	93	22.3%	35	8.3%	128	30.6%	134	33.6%	(74.2%)
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	3 021	3 021	672	22.2%	693	22.9%	714	23.6%	586	19.4%	2 665	88.2%	679	82.6%	(13.8%)
Interest earned from Current and Non Current Assets	8 000	8 000	1 947	24.3%	1 327	16.6%	1 234	15.4%	1 338	16.7%	5 847	73.1%	3 450	72.8%	(61.2%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	383	383	110	28.6%	140	36.5%	70	18.4%	36	9.4%	356	92.9%	89	145.9%	(59.9%)
Licences or permits	1 308	1 308	19	1.5%	2	.2%	4	.3%	45	3.4%	70	5.4%	-	-	(100.0%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	28 825	28 825	290	1.0%	149	.5%	130	.4%	2 236	7.8%	2 805	9.7%	387	98.4%	477.6%
Non-Exchange Revenue															
Property rates	39 048	39 048	23 857	61.1%	2 401	6.1%	1 953	5.0%	2 200	5.6%	30 410	77.9%	1 783	52.3%	23.4%
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	265 257	265 257	109 728	41.4%	90 473	34.1%	67 367	25.4%	692	.3%	268 261	101.1%	7 387	102.2%	(90.6%)
Interest Receivables	2 995	2 995	294	9.8%	331	11.0%	346	11.5%	350	11.7%	1 320	44.1%	338	42.2%	3.3%
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**371 044**	**370 628**	**89 519**	**24.1%**	**83 084**	**22.4%**	**124 660**	**33.6%**	**100 135**	**27.0%**	**397 397**	**107.2%**	**98 177**	**94.2%**	**2.0%**
Employee related costs	148 435	148 435	36 656	24.7%	37 953	25.6%	40 195	27.1%	35 020	23.6%	149 825	100.9%	38 485	97.3%	(9.0%)
Remuneration of councillors	26 091	26 091	5 675	21.7%	5 642	21.6%	6 271	24.0%	5 867	22.5%	23 455	89.9%	5 772	96.1%	1.6%
Bulk purchases - electricity	6 000	6 000	1 194	19.9%	1 697	28.3%	1 219	20.3%	1 706	28.4%	5 815	96.9%	1 293	82.2%	31.9%
Inventory consumed	11 640	9 690	852	7.3%	1 459	12.5%	1 607	16.6%	2 628	27.1%	6 546	67.6%	4 243	84.1%	(38.1%)
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	20 274	20 274	(89)	(.4%)	-	-	36 491	180.0%	12 100	59.7%	48 502	239.2%	9 760	107.5%	24.0%
Interest,Dividends and Rent on Land	417	417	37	8.9%	31	7.3%	35	8.4%	129	30.9%	232	55.5%	11	22.7%	1 113.8%
Contracted services	64 320	70 611	16 113	25.1%	14 958	23.3%	20 434	28.9%	20 542	29.1%	72 047	102.0%	19 076	89.8%	7.7%
Transfers and subsidies	700	700	-	-	-	-	60	8.6%	305	43.6%	365	52.1%	-	102.4%	(100.0%)
Irrecoverable debts written off	6 000	6 000	8 991	149.8%	148	2.5%	2 324	38.7%	561	9.3%	12 023	200.4%	1 669	-	(66.4%)
Operational Cost and Other Cost	87 167	82 410	20 089	23.0%	21 197	24.3%	16 023	19.4%	21 154	25.7%	78 464	95.2%	17 844	89.4%	18.5%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	123	-	123	-	26	-	373.0%
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**1 078**	**1 494**	**51 081**		**15 898**		**(49 263)**		**(89 140)**		**(71 424)**		**(80 740)**		
Transfers and subsidies - capital (monetary allocations)	60 666	60 666	28 574	47.1%	31 849	52.5%	8 381	13.8%	7 134	11.8%	75 938	125.2%	20 641	97.1%	(65.4%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**61 744**	**62 160**	**79 655**		**47 747**		**(40 882)**		**(82 006)**		**4 513**		**(60 099)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**61 744**	**62 160**	**79 655**		**47 747**		**(40 882)**		**(82 006)**		**4 513**		**(60 099)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**61 744**	**62 160**	**79 655**		**47 747**		**(40 882)**		**(82 006)**		**4 513**		**(60 099)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**61 744**	**62 160**	**79 655**		**47 747**		**(40 882)**		**(82 006)**		**4 513**		**(60 099)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Capital Revenue and Expenditure															
Source of Finance	**81 016**	**61 666**	**23 809**	**29.4%**	**31 126**	**38.4%**	**1 561**	**2.5%**	**13 970**	**22.7%**	**70 465**	**114.3%**	**42 368**	**114.7%**	**(67.0%)**
National Government	60 666	60 666	23 808	39.2%	30 609	50.5%	1 366	2.3%	13 576	22.4%	69 360	114.3%	38 359	115.7%	(64.6%)
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	33	50.8%	(100.0%)
Transfers recognised - capital	**60 666**	**60 666**	**23 808**	**39.2%**	**30 609**	**50.5%**	**1 366**	**2.3%**	**13 576**	**22.4%**	**69 360**	**114.3%**	**38 392**	**115.7%**	**(64.6%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	20 350	1 000	1	-	516	2.5%	195	19.5%	393	39.3%	1 106	110.6%	3 975	104.9%	(90.1%)
Capital Expenditure Functional	**81 016**	**63 851**	**23 809**	**29.4%**	**31 471**	**38.8%**	**2 025**	**3.2%**	**14 421**	**22.6%**	**71 725**	**112.3%**	**42 368**	**114.7%**	**(66.0%)**
Municipal governance and administration	**15 050**	**1 000**	**1**	**-**	**516**	**3.4%**	**195**	**19.5%**	**393**	**39.3%**	**1 106**	**110.6%**	**3 980**	**92.5%**	**(90.1%)**
Executive and Council	200	-	-	-	-	-	-	-	-	-	-	-	147	769.3%	(100.0%)
Finance and administration	14 850	1 000	1	-	516	3.5%	195	19.5%	393	39.3%	1 106	110.6%	3 833	66.2%	(89.7%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**8 681**	**8 681**	**4 013**	**46.2%**	**4 958**	**57.1%**	**873**	**10.1%**	**(602)**	**(6.9%)**	**9 244**	**106.5%**	**7 550**	**83.7%**	**(108.0%)**
Community and Social Services	5 000	5 000	1 733	34.7%	2 378	47.6%	873	17.5%	2 713	54.3%	7 698	154.0%	7 188	87.4%	(62.3%)
Sport And Recreation	3 681	3 681	2 280	61.9%	2 580	70.1%	-	-	(3 315)	(90.0%)	1 546	42.0%	363	79.9%	(1 013.3%)
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**40 313**	**35 013**	**11 970**	**29.7%**	**19 639**	**48.7%**	**493**	**1.4%**	**17 689**	**50.5%**	**49 791**	**142.2%**	**26 045**	**146.5%**	**(32.1%)**
Planning and Development	700	-	-	-	-	-	-	-	-	-	-	-	(4)	-	(100.0%)
Road Transport	39 613	35 013	11 970	30.2%	19 639	49.6%	493	1.4%	17 689	50.5%	49 791	142.2%	26 050	146.5%	(32.1%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**16 972**	**19 157**	**7 825**	**46.1%**	**6 357**	**37.5%**	**463**	**2.4%**	**(3 060)**	**(16.0%)**	**11 585**	**60.5%**	**4 792**	**91.3%**	**(163.9%)**
Energy sources	-	2 185	-	-	345	-	463	21.2%	5 126	234.6%	5 935	271.6%	1 916	67.4%	167.6%
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	16 972	16 972	7 825	46.1%	6 012	35.4%	-	-	(8 186)	(48.2%)	5 651	33.3%	2 876	112.2%	(384.6%)
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	76.9%	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Cash Flow from Operating Activities															
Receipts	**144 307**	**211 396**	**158 071**	**109.5%**	**130 978**	**90.8%**	**100 153**	**47.4%**	**7 999**	**3.8%**	**397 202**	**187.9%**	**12 860**	**94.7%**	**(37.8%)**
Property rates	25 520	25 479	2 638	10.3%	18 640	73.0%	1 996	7.8%	2 036	8.0%	25 310	99.3%	2 076	20.4%	(1.9%)
Service charges	6 287	9 287	3 434	54.6%	2 957	47.0%	2 521	27.1%	3 181	34.2%	12 093	130.2%	2 363	83.2%	34.6%
Other revenue	34 298	34 298	840	2.4%	979	2.9%	605	1.8%	652	1.9%	3 076	9.0%	(3 373)	45.7%	(119.3%)
Transfers and Subsidies - Operational	130 908	134 372	111 694	85.3%	90 266	69.0%	64 660	48.1%	565	.4%	267 184	198.8%	8 061	107.0%	(93.0%)
Transfers and Subsidies - Capital	(60 706)	(40)	37 243	(61.3%)	16 488	(27.2%)	28 865	(72 162.5%)	-	-	82 596	(206 490.0%)	-	103.9%	-
Interest	8 000	8 000	2 222	27.8%	1 648	20.6%	1 505	18.8%	1 567	19.6%	6 943	86.8%	3 733	80.3%	(58.0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(344 770)**	**(344 355)**	**(49 018)**	**14.2%**	**(41 724)**	**12.1%**	**(27 789)**	**8.1%**	**19 740**	**(5.7%)**	**(98 791)**	**28.7%**	**(37 651)**	**56.1%**	**(152.4%)**
Suppliers and employees	(344 770)	(344 355)	(49 018)	14.2%	(41 724)	12.1%	(27 789)	8.1%	19 740	(5.7%)	(98 791)	28.7%	(37 651)	56.1%	(152.4%)

Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(200 463)**	**(132 959)**	**109 054**	**(54.4%)**	**89 254**	**(44.5%)**	**72 364**	**(54.4%)**	**27 739**	**(20.9%)**	**298 411**	**(224.4%)**	**(24 791)**	**293.9%**	**(211.9%)**
Cash Flow from Investing Activities															
Receipts	**2 000**	**2 000**	**251**	**12.6%**	**101**	**5.0%**	**104**	**5.2%**	**302**	**15.1%**	**757**	**37.9%**	**359**	**-**	**(15.9%)**
Proceeds on disposal of PPE	2 000	2 000	251	12.6%	101	5.0%	104	5.2%	302	15.1%	757	37.9%	359	-	(15.9%)
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**(29 020)**	**-**	**(35 690)**	**-**	**(181)**	**-**	**(7 517)**	**-**	**(72 408)**	**-**	**(19 932)**	**86.7%**	**(62.3%)**
Capital assets	-	-	(29 020)	-	(35 690)	-	(181)	-	(7 517)	-	(72 408)	-	(19 932)	86.7%	(62.3%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**2 000**	**2 000**	**(28 769)**	**(1 438.4%)**	**(35 590)**	**(1 779.5%)**	**(77)**	**(3.8%)**	**(7 216)**	**(360.8%)**	**(71 651)**	**(3 582.5%)**	**(19 573)**	**77.3%**	**(63.1%)**
Cash Flow from Financing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(198 463)**	**(130 959)**	**80 285**	**(40.5%)**	**53 664**	**(27.0%)**	**72 287**	**(55.2%)**	**20 523**	**(15.7%)**	**226 760**	**(173.2%)**	**(44 363)**	**(1 427.9%)**	**(146.3%)**
Cash/cash equivalents at the year begin:	20 260	122 260	39 050	192.7%	116 444	574.7%	170 109	139.1%	242 396	198.3%	39 050	31.9%	202 178	106.9%	19.9%
Cash/cash equivalents at the year end:	**(178 203)**	**(8 698)**	**116 444**	**(65.3%)**	**170 109**	**(95.5%)**	**242 396**	**(2 786.7%)**	**262 920**	**(3 022.6%)**	**262 920**	**(3 022.6%)**	**157 814**	**1 485.0%**	**66.6%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	95	1.7%	69	1.2%	100	1.8%	5 429	95.4%	5 692	4.4%	24	.4%	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	133	5.1%	103	4.0%	86	3.3%	2 294	87.7%	2 617	2.0%	185	7.1%	-	-
Receivables from Non-exchange Transactions - Property Rates	739	1.2%	374	.6%	327	.5%	61 972	97.7%	63 412	49.0%	(9 218)	(14.5%)	-	-
Receivables from Exchange Transactions - Waste Water Management	319	2.4%	246	1.8%	212	1.6%	12 676	94.2%	13 453	10.4%	(198)	(1.5%)	-	-
Receivables from Exchange Transactions - Waste Management	514	3.4%	431	2.8%	408	2.7%	13 865	91.1%	15 219	11.8%	(909)	(6.0%)	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	390	1.5%	354	1.3%	349	1.3%	25 392	95.9%	26 484	20.5%	3 388	12.8%	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	27	1.1%	35	1.5%	6	.2%	2 337	97.2%	2 405	1.9%	(748)	(31.1%)	-	-
Total By Income Source	**2 216**	**1.7%**	**1 612**	**1.2%**	**1 488**	**1.2%**	**123 966**	**95.9%**	**129 282**	**100.0%**	**(7 476)**	**(5.8%)**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	518	2.9%	503	2.8%	479	2.7%	16 368	91.6%	17 868	13.8%	1 108	6.2%	-	-
Commercial	628	1.3%	195	.4%	153	.3%	48 168	98.0%	49 144	38.0%	(10 004)	(20.4%)	-	-
Households	1 071	1.7%	913	1.5%	856	1.4%	59 430	95.4%	62 269	48.2%	1 421	2.3%	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**2 216**	**1.7%**	**1 612**	**1.2%**	**1 488**	**1.2%**	**123 966**	**95.9%**	**129 282**	**100.0%**	**(7 476)**	**(5.8%)**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	573	100.0%	-	-	-	-	-	-	573	2.2%
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	25 703	99.9%	-	-	16	.1%	-	-	25 719	97.8%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**26 276**	**99.9%**	**-**	**-**	**16**	**.1%**	**-**	**-**	**26 291**	**100.0%**

Contact Details

Municipal Manager	Mr Motlhaletsimang Makuapane	053 994 9400
Chief Financial Officer	Ms Neo Dibelane	053 994 9400

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: LEKWA-TEEMANE (NW396)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		Q4 of 2024/25 to Q4 of 2025/26
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Operating Revenue and Expenditure															
Operating Revenue	**471 702**	**438 211**	**110 496**	**23.4%**	**78 997**	**16.7%**	**94 976**	**21.7%**	**84 023**	**19.2%**	**368 492**	**84.1%**	**77 130**	**74.7%**	**8.9%**
Exchange Revenue															
Service charges - Electricity	136 454	116 681	29 014	21.3%	27 920	20.5%	28 286	24.2%	31 144	26.7%	116 365	99.7%	28 079	89.1%	10.9%
Service charges - Water	27 574	18 433	4 314	15.6%	4 902	17.8%	3 824	20.7%	3 622	19.7%	16 663	90.4%	4 429	68.3%	(18.2%)
Service charges - Waste Water Management	17 761	19 107	4 775	26.9%	4 778	26.9%	4 789	25.1%	4 812	25.2%	19 155	100.3%	4 558	127.0%	5.6%
Service charges - Waste Management	13 904	15 707	3 925	28.2%	3 928	28.3%	3 939	25.1%	3 959	25.2%	15 751	100.3%	3 741	134.4%	5.8%
Sale of Goods and Rendering of Services	712	669	151	21.2%	180	25.3%	108	16.2%	916	137.0%	1 355	202.6%	237	115.2%	286.6%
Agency services	4 499	6 500	-	-	(97)	(2.2%)	-	-	2 058	31.7%	1 961	30.2%	-	89.3%	(100.0%)
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	56 705	56 705	18 506	32.6%	19 435	34.3%	19 718	34.8%	20 457	36.1%	78 117	137.8%	17 809	64.1%	14.9%
Interest earned from Current and Non Current Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	18	28	3	14.4%	8	45.1%	3	11.8%	1	3.1%	15	52.3%	4	152.1%	(76.0%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	107	668	0	.5%	0	.4%	14	2.1%	0	-	15	2.3%	0	13.3%	(76.1%)
Non-Exchange Revenue															
Property rates	54 064	43 315	10 283	19.0%	9 794	18.1%	8 640	19.9%	8 787	20.3%	37 505	86.6%	9 479	69.5%	(7.3%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	5 737	6 229	1 726	30.1%	1 072	18.7%	1 610	25.9%	540	8.7%	4 948	79.4%	1 811	1 988.9%	(70.2%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	75 577	75 577	31 125	41.2%	291	.4%	17 461	23.1%	769	1.0%	49 646	65.7%	296	97.3%	159.4%
Interest Receivables	22 173	22 173	6 672	30.1%	6 785	30.6%	6 582	29.7%	6 958	31.4%	26 998	121.8%	6 686	59.6%	4.1%
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	56 419	56 419	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**403 386**	**463 643**	**82 695**	**20.5%**	**78 395**	**19.4%**	**53 560**	**11.6%**	**79 162**	**17.1%**	**293 813**	**63.4%**	**106 651**	**85.7%**	**(25.8%)**
Employee related costs	107 815	108 365	24 897	23.1%	25 300	23.5%	24 496	22.6%	24 003	22.2%	98 696	91.1%	23 076	99.5%	4.0%
Remuneration of councillors	8 182	8 182	1 825	22.3%	1 781	21.8%	1 980	24.2%	1 848	22.6%	7 435	90.9%	1 162	90.0%	59.0%
Bulk purchases - electricity	74 356	97 671	30 039	40.4%	22 536	30.3%	973	1.0%	27 226	27.9%	80 775	82.7%	19 826	90.5%	37.3%
Inventory consumed	1 263	560	752	59.5%	825	65.3%	1 249	223.0%	788	140.7%	3 614	645.4%	11 014	867.5%	(92.8%)
Debt impairment	124 878	124 878	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	33 024	33 024	-	-	-	-	12 807	38.8%	9 498	28.8%	22 305	67.5%	-	-	(100.0%)
Interest,Dividends and Rent on Land	2 300	23 924	6 733	292.7%	8 565	372.4%	227	.9%	3 531	14.8%	19 055	79.6%	30 698	2 264.0%	(88.5%)
Contracted services	34 930	29 257	4 310	12.3%	10 667	30.5%	6 022	20.6%	6 147	21.0%	27 146	92.8%	11 120	110.7%	(44.7%)
Transfers and subsidies	1 000	1 617	282	28.2%	165	16.5%	269	16.6%	254	15.7%	970	60.0%	866	276.4%	(70.7%)
Irrecoverable debts written off	-	150	661	-	735	-	1 878	1 252.3%	893	595.6%	4 168	2 778.9%	190	-	369.8%
Operational Cost and Other Cost	15 637	36 014	13 196	84.4%	7 820	50.0%	3 659	10.2%	4 974	13.8%	29 649	82.3%	8 698	127.8%	(42.8%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**68 316**	**(25 432)**	**27 801**		**602**		**41 416**		**4 861**		**74 679**		**(29 521)**		
Transfers and subsidies - capital (monetary allocations)	20 993	20 993	4 701	22.4%	11 114	52.9%	-	-	7 891	37.6%	23 705	112.9%	7 675	67.3%	2.8%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**89 309**	**(4 439)**	**32 501**		**11 716**		**41 416**		**12 751**		**98 385**		**(21 846)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**89 309**	**(4 439)**	**32 501**		**11 716**		**41 416**		**12 751**		**98 385**		**(21 846)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**89 309**	**(4 439)**	**32 501**		**11 716**		**41 416**		**12 751**		**98 385**		**(21 846)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**89 309**	**(4 439)**	**32 501**		**11 716**		**41 416**		**12 751**		**98 385**		**(21 846)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		Q4 of 2024/25 to Q4 of 2025/26
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Capital Revenue and Expenditure															
Source of Finance	**21 093**	**23 193**	**4 293**	**20.4%**	**10 213**	**48.4%**	**7 130**	**30.7%**	**9 015**	**38.9%**	**30 652**	**132.2%**	**12 776**	**74.1%**	**(29.4%)**
National Government	20 483	20 483	3 843	18.8%	9 848	48.1%	6 310	30.8%	8 405	41.0%	28 406	138.7%	12 180	71.8%	(31.0%)
Provincial Government	510	510	-	-	-	-	-	-	-	-	-	-	-	8.7%	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Ag	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**20 993**	**20 993**	**3 843**	**18.3%**	**9 848**	**46.9%**	**6 310**	**30.1%**	**8 405**	**40.0%**	**28 406**	**135.3%**	**12 180**	**71.3%**	**(31.0%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	100	2 200	450	450.1%	365	365.5%	820	37.3%	610	27.7%	2 246	102.1%	596	134.4%	2.3%
Capital Expenditure Functional	**21 093**	**23 193**	**4 293**	**20.4%**	**10 213**	**48.4%**	**7 130**	**30.7%**	**9 015**	**38.9%**	**30 652**	**132.2%**	**12 776**	**74.3%**	**(29.4%)**
Municipal governance and administration	**-**	**-**	**57**	**-**	**111**	**-**	**636**	**-**	**321**	**-**	**1 126**	**-**	**596**	**-**	**(46.1%)**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	-	-	57	-	111	-	636	-	321	-	1 126	-	596	-	(46.1%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**5 882**	**5 982**	**1 639**	**27.9%**	**1 531**	**26.0%**	**98**	**1.6%**	**2 127**	**35.5%**	**5 395**	**90.2%**	**3 783**	**20.5%**	**(43.8%)**
Community and Social Services	3 446	3 446	-	-	9	.3%	-	-	1 345	39.0%	1 354	39.3%	-	1.6%	(100.0%)
Sport And Recreation	2 336	2 336	1 639	70.2%	1 523	65.2%	98	4.2%	654	28.0%	3 914	167.6%	3 783	23.4%	(82.7%)
Public Safety	100	200	-	-	-	-	-	-	127	63.5%	127	63.5%	-	-	(100.0%)
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**11 210**	**11 210**	**2 204**	**19.7%**	**6 698**	**59.7%**	**3 601**	**32.1%**	**6 405**	**57.1%**	**18 908**	**168.7%**	**3 248**	**292.9%**	**97.2%**
Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road Transport	11 210	11 210	2 204	19.7%	6 698	59.7%	3 601	32.1%	6 405	57.1%	18 908	168.7%	3 248	292.9%	97.2%
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**4 000**	**6 000**	**393**	**9.8%**	**1 873**	**46.8%**	**2 795**	**46.6%**	**162**	**2.7%**	**5 222**	**87.0%**	**5 149**	**76.8%**	**(96.9%)**
Energy sources	4 000	6 000	393	9.8%	1 873	46.8%	2 795	46.6%	162	2.7%	5 222	87.0%	5 149	76.6%	(96.9%)
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		Q4 of 2024/25 to Q4 of 2025/26
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Cash Flow from Operating Activities															
Receipts	**277 954**	**229 431**	**149 193**	**53.7%**	**96 678**	**34.8%**	**73 043**	**31.8%**	**56 589**	**24.7%**	**375 502**	**163.7%**	**66 501**	**99.6%**	**(14.9%)**
Property rates	32 439	32 325	3 894	12.0%	5 261	16.2%	4 409	13.6%	3 921	12.1%	17 485	54.1%	468	34.7%	738.0%
Service charges	137 743	86 457	18 819	13.7%	17 665	12.8%	21 523	24.9%	16 752	19.4%	74 760	86.5%	190	32.8%	8 713.6%
Other revenue	11 202	14 079	72 886	650.6%	46 722	417.1%	2 752	19.5%	8 440	59.9%	130 800	929.0%	40 930	5 552.3%	(79.4%)
Transfers and Subsidies - Operational	75 577	75 577	27 797	36.8%	-	-	17 461	23.1%	-	-	45 258	59.9%	-	35.0%	-
Transfers and Subsidies - Capital	20 993	20 993	-	-	-	-	-	-	-	-	-	-	-	5.0%	-
Interest	-	-	25 798	-	27 029	-	26 897	-	27 476	-	107 200	-	24 913	-	10.3%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(262 959)**	**(212 249)**	**(47 454)**	**18.0%**	**(25 384)**	**9.7%**	**(31 742)**	**15.0%**	**(34 896)**	**16.4%**	**(139 476)**	**65.7%**	**(39 462)**	**23.5%**	**(11.6%)**
Suppliers and employees	(259 659)	(212 877)	(47 454)	18.3%	(25 384)	9.8%	(31 742)	14.9%	(34 896)	16.4%	(139 476)	65.5%	(39 462)	23.9%	(11.6%)

Finance charges	(2 300)	2 245	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	(1 000)	(1 617)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**14 995**	**17 182**	**101 739**	**678.5%**	**71 294**	**475.4%**	**41 301**	**240.4%**	**21 693**	**126.3%**	**236 026**	**1 373.7%**	**27 040**	**478.3%**	**(19.8%)**
Cash Flow from Investing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(21 108)**	**(26 671)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	(21 108)	(26 671)	-	-	-	-	-	-	-	-	-	-	-	-	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(21 108)**	**(26 671)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Cash Flow from Financing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(6 112)**	**(9 490)**	**101 739**	**(1 664.5%)**	**71 294**	**(1 166.4%)**	**41 301**	**(435.2%)**	**21 693**	**(228.6%)**	**236 026**	**(2 487.2%)**	**27 040**	**2 555.9%**	**(19.8%)**
Cash/cash equivalents at the year begin:	8 970	8 970	-	-	125 787	1 402.3%	197 081	2 197.2%	238 382	2 657.6%	-	-	229 080	154.1%	4.1%
Cash/cash equivalents at the year end:	**2 857**	**(520)**	**101 739**	**3 560.4%**	**197 081**	**6 897.0%**	**238 382**	**(45 857.7%)**	**260 074**	**(50 030.7%)**	**260 074**	**(50 030.7%)**	**256 120**	**1 215.0%**	**1.5%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	3 131	1.7%	(179)	(.1%)	1 813	1.0%	174 295	97.3%	179 061	11.9%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	17 052	5.9%	(10)	-	5 278	1.8%	268 234	92.3%	290 554	19.4%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	5 804	4.4%	(2)	-	2 383	1.8%	123 217	93.8%	131 402	8.8%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	5 219	3.1%	-	-	3 244	1.9%	157 942	94.9%	166 404	11.1%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	4 305	3.3%	(0)	-	2 677	2.1%	122 739	94.6%	129 720	8.7%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	57	100.0%	57	-	-	-	-	-
Interest on Arrear Debtor Accounts	18 359	3.1%	-	-	9 021	1.5%	574 465	95.5%	601 845	40.1%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	(2)	8.5%	(8)	41.1%	(10)	50.5%	(20)	-	-	-	-	-
Total By Income Source	**53 870**	**3.6%**	**(193)**	**-**	**24 408**	**1.6%**	**1 420 938**	**94.8%**	**1 499 023**	**100.0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	4 926	4.9%	(38)	-	2 276	2.3%	93 576	92.9%	100 740	6.7%	-	-	-	-
Commercial	18 151	4.9%	(12)	-	6 084	1.6%	348 226	93.5%	372 450	24.8%	-	-	-	-
Households	27 540	2.8%	(121)	-	14 886	1.5%	947 253	95.7%	989 558	66.0%	-	-	-	-
Other	3 252	9.0%	(22)	(.1%)	1 162	3.2%	31 883	87.9%	36 275	2.4%	-	-	-	-
Total By Customer Group	**53 870**	**3.6%**	**(193)**	**-**	**24 408**	**1.6%**	**1 420 938**	**94.8%**	**1 499 023**	**100.0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	(200)	-	33 188	7.4%	416 540	92.7%	449 528	95.5%
Bulk Water	-	-	-	-	-	-	0	100.0%	0	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	413	31.2%	(274)	(20.7%)	1 185	89.5%	1 323	.3%
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	7	.2%	259	7.2%	(263)	(7.4%)	3 572	99.9%	3 576	.8%
Auditor-General	-	-	(600)	(15.6%)	(600)	(15.6%)	5 036	131.3%	3 836	.8%
Other	291	2.3%	(884)	(7.1%)	(3 407)	(27.4%)	16 444	132.1%	12 444	2.6%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**298**	**.1%**	**(1 012)**	**(.2%)**	**28 643**	**6.1%**	**442 777**	**94.1%**	**470 706**	**100.0%**

Contact Details

Municipal Manager	Ms Zingisa Kgatlha	053 285 0850
Chief Financial Officer	Mr Thapelo Moseki	053 285 0850

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: KAGISANO-MOLOPO (NW397)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Operating Revenue and Expenditure															
Operating Revenue	**198 730**	**208 265**	**68 788**	**34.6%**	**56 416**	**28.4%**	**63 316**	**30.4%**	**2 643**	**1.3%**	**191 162**	**91.8%**	**10 410**	**50.4%**	**(74.6%)**
Exchange Revenue															
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	-	-	-	-	-	7	-	-	-	7	-	2	-	(100.0%)
Sale of Goods and Rendering of Services	155	155	24	15.7%	29	18.5%	14	9.3%	109	70.2%	176	113.7%	55	116.0%	98.3%
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	124	124	-	-	-	-	(283)	(229.0%)	(181)	(146.3%)	(464)	(375.3%)	-	-	(100.0%)
Interest earned from Current and Non Current Assets	60	1 200	131	218.4%	12	20.8%	35	2.9%	143	11.9%	321	26.8%	95	21.4%	50.4%
Dividends	-	-	-	-	-	-	197	-	-	-	197	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	1 235	1 235	1 630	131.9%	346	28.0%	321	26.0%	429	34.7%	2 726	220.6%	230	58.0%	86.4%
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	112	500	136	121.7%	334	297.7%	-	-	-	-	470	94.0%	(44)	250.3%	(100.0%)
Non-Exchange Revenue															
Property rates	13 836	22 906	-	-	-	-	22 906	100.0%	-	-	22 906	100.0%	10 543	94.0%	(100.0%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	168 609	167 547	66 866	39.7%	55 694	33.0%	40 120	23.9%	2 144	1.3%	164 824	98.4%	(475)	52.6%	(551.0%)
Interest Receivables	14 600	14 600	-	-	-	-	-	-	-	-	-	-	5	.8%	(100.0%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**206 794**	**193 543**	**37 966**	**18.4%**	**43 269**	**20.9%**	**33 745**	**17.4%**	**10 108**	**5.2%**	**125 088**	**64.6%**	**16 767**	**43.3%**	**(39.7%)**
Employee related costs	79 611	73 641	16 033	20.1%	18 711	23.5%	12 672	17.2%	15 621	21.2%	63 038	85.6%	14 281	75.0%	9.4%
Remuneration of councillors	15 436	13 163	3 292	21.3%	3 752	24.3%	3 368	25.6%	3 433	26.1%	13 846	105.2%	3 308	97.6%	3.8%
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt impairment	9 103	9 103	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	27 934	26 867	-	-	-	-	11 452	42.6%	1 223	4.6%	12 676	47.2%	-	-	(100.0%)
Interest,Dividends and Rent on Land	250	250	-	-	-	-	(85)	(33.9%)	0	.2%	(84)	(33.8%)	273	114.4%	(99.8%)
Contracted services	38 382	36 004	8 140	21.2%	15 135	39.4%	9 625	26.7%	11 843	32.9%	44 743	124.3%	5 475	51.9%	116.3%
Transfers and subsidies	-	-	-	-	140	-	43	-	142	-	325	-	90	1.1%	57.7%
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	36 077	34 515	10 501	29.1%	5 530	15.3%	(3 332)	(9.7%)	(22 155)	(64.2%)	(9 456)	(27.4%)	(6 660)	14.1%	232.7%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(8 063)**	**14 722**	**30 822**		**13 146**		**29 571**		**(7 465)**		**66 074**		**(6 357)**		
Transfers and subsidies - capital (monetary allocations)	37 704	40 204	-	-	24 517	65.0%	7 480	18.6%	42 031	104.5%	74 028	184.1%	4 000	12.1%	950.8%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**29 641**	**54 927**	**30 822**		**37 663**		**37 052**		**34 566**		**140 102**		**(2 357)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**29 641**	**54 927**	**30 822**		**37 663**		**37 052**		**34 566**		**140 102**		**(2 357)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**29 641**	**54 927**	**30 822**		**37 663**		**37 052**		**34 566**		**140 102**		**(2 357)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**29 641**	**54 927**	**30 822**		**37 663**		**37 052**		**34 566**		**140 102**		**(2 357)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Capital Revenue and Expenditure															
Source of Finance	**37 954**	**40 454**	**4 131**	**10.9%**	**8 061**	**21.2%**	**1 016**	**2.5%**	**7 879**	**19.5%**	**21 088**	**52.1%**	**3 097**	**26.0%**	**154.4%**
National Government	37 704	40 204	4 131	11.0%	8 061	21.4%	1 016	2.5%	7 660	19.1%	20 869	51.9%	3 097	35.3%	147.4%
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**37 704**	**40 204**	**4 131**	**11.0%**	**8 061**	**21.4%**	**1 016**	**2.5%**	**7 660**	**19.1%**	**20 869**	**51.9%**	**3 097**	**35.3%**	**147.4%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	250	250	-	-	-	-	-	-	219	87.5%	219	87.5%	-	3.0%	(100.0%)
Capital Expenditure Functional	**37 954**	**40 454**	**4 131**	**10.9%**	**8 061**	**21.2%**	**1 016**	**2.5%**	**7 879**	**19.5%**	**21 088**	**52.1%**	**3 097**	**28.6%**	**154.4%**
Municipal governance and administration	**250**	**250**	**-**	**-**	**-**	**-**	**-**	**-**	**219**	**87.5%**	**219**	**87.5%**	**-**	**8.5%**	**(100.0%)**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	250	250	-	-	-	-	-	-	219	87.5%	219	87.5%	-	8.5%	(100.0%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**37 704**	**40 204**	**4 131**	**11.0%**	**8 061**	**21.4%**	**1 016**	**2.5%**	**7 660**	**19.1%**	**20 869**	**51.9%**	**3 097**	**27.5%**	**147.4%**
Planning and Development	37 704	40 204	4 131	11.0%	8 061	21.4%	1 016	2.5%	7 660	19.1%	20 869	51.9%	3 097	27.5%	147.4%
Road Transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Cash Flow from Operating Activities															
Receipts	**232 485**	**233 411**	**71 659**	**30.8%**	**80 796**	**34.8%**	**45 548**	**19.5%**	**89 826**	**38.5%**	**287 829**	**123.3%**	**2 988**	**1.3%**	**2 906.3%**
Property rates	8 134	12 158	0	-	428	5.3%	6 553	53.9%	281	2.3%	7 261	59.7%	(35)	-	(891.2%)
Service charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue	10 679	12 302	(170)	(1.6%)	4 773	44.7%	4 244	34.5%	2 230	18.1%	11 076	90.0%	-	-	(100.0%)
Transfers and Subsidies - Operational	168 609	167 547	71 828	42.6%	56 987	33.8%	27 208	16.2%	88 515	52.8%	244 539	146.0%	3 000	1.8%	2 850.3%
Transfers and Subsidies - Capital	37 704	40 204	-	-	18 608	49.4%	7 544	18.8%	-	-	26 152	65.0%	-	-	-
Interest	7 360	1 200	-	-	-	-	0	-	(1 200)	(100.0%)	(1 200)	(100.0%)	23	2.8%	(5 284.5%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(173 709)**	**(159 022)**	**(42 458)**	**24.4%**	**(1 510)**	**.9%**	**(11 060)**	**7.0%**	**(19 027)**	**12.0%**	**(74 056)**	**46.6%**	**12 257**	**9.2%**	**(255.2%)**
Suppliers and employees	(173 459)	(158 772)	(42 458)	24.5%	(1 510)	.9%	(4 719)	3.0%	(8 113)	5.1%	(56 800)	35.8%	12 257	(5.9%)	(166.2%)

Finance charges	(250)	(250)	-	-	-	-	-	-	1	(.4%)	1	(.4%)	-	-	(100.0%)
Transfers and Subsidies	-	-	-	-	-	-	(6 341)	-	(10 915)	-	(17 256)	-	-	330.7%	(100.0%)
Net Cash from/(used) Operating Activities	**58 776**	**74 389**	**29 201**	**49.7%**	**79 286**	**134.9%**	**34 488**	**46.4%**	**70 799**	**95.2%**	**213 773**	**287.4%**	**15 245**	**(27.0%)**	**364.4%**
Cash Flow from Investing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**12 500**	**-**	**43 386**	**-**	**55 886**	**-**	**-**	**-**	**(100.0%)**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	12 500	-	43 386	-	55 886	-	-	-	(100.0%)
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(37 954)**	**(40 454)**	**-**	**-**	**1 818**	**(4.8%)**	**(2 516)**	**6.2%**	**1 146**	**(2.8%)**	**447**	**(1.1%)**	**-**	**-**	**(100.0%)**
Capital assets	(37 954)	(40 454)	-	-	1 818	(4.8%)	(2 516)	6.2%	1 146	(2.8%)	447	(1.1%)	-	-	(100.0%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(37 954)**	**(40 454)**	**-**	**-**	**1 818**	**(4.8%)**	**9 984**	**(24.7%)**	**44 532**	**(110.1%)**	**56 333**	**(139.3%)**	**-**	**-**	**(100.0%)**
Cash Flow from Financing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**20 822**	**33 935**	**29 201**	**140.2%**	**81 103**	**389.5%**	**44 472**	**131.1%**	**115 331**	**339.9%**	**270 106**	**796.0%**	**15 245**	**(196.6%)**	**656.5%**
Cash/cash equivalents at the year begin:	1 120	10 948	1 806	161.3%	31 007	2 768.5%	112 110	1 024.0%	93 364	852.8%	1 806	16.5%	(29 466)	-	(416.9%)
Cash/cash equivalents at the year end:	**21 942**	**44 883**	**31 007**	**141.3%**	**112 110**	**511.0%**	**155 630**	**346.7%**	**160 245**	**357.0%**	**160 245**	**357.0%**	**1 469**	**14.1%**	**10 807.5%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	(8 856)	(12.0%)	(118)	(.2%)	7 680	10.4%	75 038	101.8%	73 743	98.3%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	95	7.4%	-	-	3	.2%	1 186	92.3%	1 284	1.7%	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	**(8 761)**	**(11.7%)**	**(118)**	**(.2%)**	**7 683**	**10.2%**	**76 224**	**101.6%**	**75 028**	**100.0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	(8 856)	(12.0%)	(118)	(.2%)	7 680	10.4%	75 038	101.8%	73 743	98.3%	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	95	7.4%	-	-	3	.2%	1 186	92.3%	1 284	1.7%	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**(8 761)**	**(11.7%)**	**(118)**	**(.2%)**	**7 683**	**10.2%**	**76 224**	**101.6%**	**75 028**	**100.0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	3 726	24.8%	(330)	(2.2%)	11 651	77.4%	15 047	100.0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**3 726**	**24.8%**	**(330)**	**(2.2%)**	**11 651**	**77.4%**	**15 047**	**100.0%**

Contact Details

Municipal Manager	Mr Olebile Ntsimane	053 998 4455
Chief Financial Officer	Ms Keaoleboga Sekgome	053 998 4455

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: DR RUTH SEGOMOTSI MOMPATI (DC39)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**581 329**	**581 447**	**227 303**	**39.1%**	**187 246**	**32.2%**	**145 416**	**25.0%**	**10 215**	**1.8%**	**570 180**	**98.1%**	**9 072**	**99.7%**	**12.6%**
Exchange Revenue															
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	55	155	9	16.7%	25	45.0%	144	92.5%	40	26.0%	218	140.4%	238	140.7%	(83.1%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	26 472	26 472	2 743	10.4%	5 166	19.5%	7 060	26.7%	8 095	30.6%	23 064	87.1%	4 090	67.6%	97.9%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	1 631	1 631	446	27.4%	446	27.4%	446	27.4%	446	27.4%	1 785	109.4%	311	95.4%	43.5%
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	200	218	49	24.7%	153	76.2%	205	94.0%	-	-	407	186.6%	87	145.2%	(100.0%)
Non-Exchange Revenue															
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	552 971	552 971	224 056	40.5%	181 456	32.8%	137 561	24.9%	1 634	.3%	544 707	98.5%	4 346	101.0%	(62.4%)
Interest Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**617 765**	**626 001**	**76 246**	**12.3%**	**91 266**	**14.8%**	**90 935**	**14.5%**	**91 221**	**14.6%**	**349 667**	**55.9%**	**84 038**	**54.7%**	**8.5%**
Employee related costs	223 840	215 199	42 557	19.0%	51 599	23.1%	45 845	21.3%	43 571	20.2%	183 571	85.3%	40 195	88.7%	8.4%
Remuneration of councillors	8 441	9 382	2 677	31.7%	2 361	28.0%	2 346	25.0%	2 295	24.5%	9 679	103.2%	3 315	142.8%	(30.8%)
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed	-	-	0	-	488	-	-	-	24	-	512	-	0	46.7%	16 314.4%
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	103 482	103 482	182	.2%	-	-	-	-	-	-	182	.2%	-	.2%	-
Interest,Dividends and Rent on Land	-	6 189	-	-	-	-	-	-	-	-	-	-	5	-	(100.0%)
Contracted services	190 235	195 425	12 026	6.3%	19 055	10.0%	34 898	17.9%	29 067	14.9%	95 047	48.6%	22 532	42.2%	29.0%
Transfers and subsidies	31 450	31 450	7 680	24.4%	6 291	20.0%	736	2.3%	1 806	5.7%	16 513	52.5%	6 093	91.7%	(70.4%)
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	60 316	64 875	11 124	18.4%	11 471	19.0%	7 109	11.0%	14 460	22.3%	44 163	68.1%	11 898	59.3%	21.5%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(36 436)**	**(44 554)**	**151 058**		**95 980**		**54 482**		**(81 006)**		**220 513**		**(74 966)**		
Transfers and subsidies - capital (monetary allocations)	737 767	737 767	207 110	28.1%	173 945	23.6%	112 459	15.2%	233 197	31.6%	726 711	98.5%	231 684	102.1%	.7%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**701 331**	**693 213**	**358 168**		**269 926**		**166 941**		**152 190**		**947 225**		**156 718**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**701 331**	**693 213**	**358 168**		**269 926**		**166 941**		**152 190**		**947 225**		**156 718**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**701 331**	**693 213**	**358 168**		**269 926**		**166 941**		**152 190**		**947 225**		**156 718**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**701 331**	**693 213**	**358 168**		**269 926**		**166 941**		**152 190**		**947 225**		**156 718**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**708 380**	**695 170**	**113 269**	**16.0%**	**119 723**	**16.9%**	**31 511**	**4.5%**	**101 519**	**14.6%**	**366 021**	**52.7%**	**77 943**	**37.7%**	**30.2%**
National Government	691 380	691 180	99 640	14.4%	110 223	15.9%	28 984	4.2%	85 783	12.4%	324 629	47.0%	69 840	35.1%	22.8%
Provincial Government	-	-	-	-	58	-	278	-	-	-	336	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**691 380**	**691 180**	**99 640**	**14.4%**	**110 281**	**16.0%**	**29 262**	**4.2%**	**85 783**	**12.4%**	**324 965**	**47.0%**	**69 840**	**35.1%**	**22.8%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	17 000	3 990	13 630	80.2%	9 442	55.5%	2 249	56.4%	15 736	394.4%	41 056	1 029.0%	8 103	79.2%	94.2%
Capital Expenditure Functional	**708 380**	**695 170**	**113 269**	**16.0%**	**119 723**	**16.9%**	**31 511**	**4.5%**	**101 519**	**14.6%**	**366 021**	**52.7%**	**77 943**	**37.7%**	**30.2%**
Municipal governance and administration	**5 250**	**1 440**	**58**	**1.1%**	**87**	**1.7%**	**322**	**22.4%**	**252**	**17.5%**	**719**	**50.0%**	**29**	**5.5%**	**765.1%**
Executive and Council	2 980	470	29	1.0%	-	-	-	-	242	51.5%	271	57.7%	-	4.7%	(100.0%)
Finance and administration	1 970	670	29	1.5%	87	4.4%	322	48.1%	10	1.5%	448	66.9%	29	6.0%	(66.0%)
Internal audit	300	300	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**10 400**	**1 000**	**4**	**-**	**-**	**-**	**59**	**5.9%**	**-**	**-**	**63**	**6.3%**	**-**	**5.7%**	**-**
Community and Social Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	10 400	1 000	4	-	-	-	59	5.9%	-	-	63	6.3%	-	5.7%	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**1 420**	**1 420**	**-**	**-**	**1**	**-**	**-**	**-**	**106**	**7.5%**	**107**	**7.5%**	**1**	**10.8%**	**10 242.0%**
Planning and Development	1 130	1 130	-	-	1	-	-	-	106	9.4%	107	9.4%	-	13.1%	(100.0%)
Road Transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Protection	290	290	-	-	-	-	-	-	-	-	-	-	1	.4%	(100.0%)
Trading Services	**691 310**	**691 310**	**113 207**	**16.4%**	**119 635**	**17.3%**	**31 130**	**4.5%**	**101 161**	**14.6%**	**365 132**	**52.8%**	**77 913**	**39.8%**	**29.8%**
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Management	553 655	553 655	70 206	12.7%	86 096	15.6%	14 312	2.6%	71 556	12.9%	242 170	43.7%	62 431	39.4%	14.6%
Waste Water Management	125 563	125 563	43 001	34.2%	33 539	26.7%	16 818	13.4%	29 604	23.6%	122 963	97.9%	15 482	42.5%	91.2%
Waste Management	12 093	12 093	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**1 319 369**	**1 298 985**	**150 349**	**11.4%**	**38 690**	**2.9%**	**5 192**	**.4%**	**3 173**	**.2%**	**197 404**	**15.2%**	**20 709**	**28.2%**	**(84.7%)**
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue	2 160	2 278	24 147	1 118.0%	624	28.9%	193	8.5%	-	-	24 963	1 095.9%	636	991.8%	(100.0%)
Transfers and Subsidies - Operational	552 971	532 469	148 350	26.8%	(75)	-	-	-	-	-	148 276	27.8%	-	28.4%	-
Transfers and Subsidies - Capital	737 767	737 767	(24 891)	(3.4%)	32 974	4.5%	2 482	.3%	3 173	.4%	13 738	1.9%	15 983	22.7%	(80.1%)
Interest	26 472	26 472	2 743	10.4%	5 166	19.5%	2 518	9.5%	-	-	10 427	39.4%	4 090	67.6%	(100.0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(687 670)**	**(696 514)**	**3**	**-**	**52**	**-**	**(3)**	**-**	**174**	**-**	**226**	**-**	**127**	**1.6%**	**37.0%**
Suppliers and employees	(656 220)	(658 875)	3	-	52	-	(3)	-	174	-	226	-	127	1.7%	37.0%

Finance charges	-	(6 189)	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	(31 450)	(31 450)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**631 699**	**602 471**	**150 353**	**23.8%**	**38 741**	**6.1%**	**5 190**	**.9%**	**3 347**	**.6%**	**197 631**	**32.8%**	**20 836**	**39.6%**	**(83.9%)**
Cash Flow from Investing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(814 637)**	**(799 446)**	-	-	**5**	-	-	-	-	-	**5**	-	-	-	-
Capital assets	(814 637)	(799 446)	-	-	5	-	-	-	-	-	5	-	-	-	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(814 637)**	**(799 446)**	-	-	**5**	-	-	-	-	-	**5**	-	-	-	-
Cash Flow from Financing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in cash held	**(182 938)**	**(196 975)**	**150 353**	**(82.2%)**	**38 746**	**(21.2%)**	**5 190**	**(2.6%)**	**3 347**	**(1.7%)**	**197 636**	**(100.3%)**	**20 836**	**533.1%**	**(83.9%)**
Cash/cash equivalents at the year begin:	194 341	194 341	-	-	150 353	77.4%	189 099	97.3%	194 288	100.0%	-	-	504 319	-	(61.5%)
Cash/cash equivalents at the year end:	**11 402**	**(2 634)**	**150 353**	**1 318.6%**	**189 099**	**1 658.4%**	**194 288**	**(7 376.0%)**	**197 636**	**(7 503.1%)**	**197 636**	**(7 503.1%)**	**525 155**	**141.7%**	**(62.4%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	20 772	100.0%	20 772	100.0%	-	-	-	-
Total By Income Source	-	-	-	-	-	-	**20 772**	**100.0%**	**20 772**	**100.0%**	-	-	-	-
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	9 398	100.0%	9 398	45.2%	-	-	-	-
Commercial	-	-	-	-	-	-	6 940	100.0%	6 940	33.4%	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	4 434	100.0%	4 434	21.3%	-	-	-	-
Total By Customer Group	-	-	-	-	-	-	**20 772**	**100.0%**	**20 772**	**100.0%**	-	-	-	-

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	(31 436)	(24.6%)	(3 712)	(2.9%)	23 464	18.3%	139 711	109.1%	128 027	72.8%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	-	-	-	-
Auditor-General	-	-	-	-	(6)	(4.7%)	135	104.7%	129	.1%
Other	(81 667)	(170.8%)	28 984	60.6%	13 936	29.1%	86 559	181.0%	47 813	27.2%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**(113 103)**	**(64.3%)**	**25 272**	**14.4%**	**37 394**	**21.3%**	**226 405**	**128.7%**	**175 969**	**100.0%**

Contact Details

Municipal Manager	Mr Itumeleng Jonas	053 928 6400
Chief Financial Officer	Mr Letlhogonolo Chacha	079 498 4969

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: CITY OF MATLOSANA (NW403)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**4 571 805**	**4 571 352**	**1 329 151**	**29.1%**	**1 204 200**	**26.3%**	**1 245 632**	**27.2%**	**615 312**	**13.5%**	**4 394 295**	**96.1%**	**590 081**	**92.9%**	**4.3%**
Exchange Revenue															
Service charges - Electricity	1 220 696	1 220 696	319 974	26.2%	301 297	24.7%	344 178	28.2%	132 696	10.9%	1 098 145	90.0%	164 328	93.6%	(19.2%)
Service charges - Water	883 876	883 876	219 633	24.8%	221 264	25.0%	275 295	31.1%	144 024	16.3%	860 216	97.3%	134 673	91.7%	6.9%
Service charges - Waste Water Management	184 570	184 570	37 921	20.5%	37 882	20.5%	38 100	20.6%	25 427	13.8%	139 330	75.5%	24 458	75.4%	4.0%
Service charges - Waste Management	229 597	229 597	50 558	22.0%	50 311	21.9%	50 297	21.9%	33 465	14.6%	184 631	80.4%	32 564	83.2%	2.8%
Sale of Goods and Rendering of Services	10 307	10 383	2 472	24.0%	2 584	25.1%	2 646	25.5%	1 471	14.2%	9 173	88.3%	1 542	102.7%	(4.6%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	669 331	669 331	190 138	28.4%	196 077	29.3%	192 662	28.8%	151 908	22.7%	730 784	109.2%	122 138	91.6%	24.4%
Interest earned from Current and Non Current Assets	11 138	11 138	2 587	23.2%	2 670	24.0%	5 148	46.2%	1 740	15.6%	12 144	109.0%	1 494	92.9%	16.4%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	9 890	9 890	1 777	18.0%	1 697	17.2%	2 000	20.2%	1 695	17.1%	7 168	72.5%	932	70.5%	81.7%
Licences or permits	7 769	7 769	2 048	26.4%	2 052	26.4%	2 123	27.3%	1 265	16.3%	7 488	96.4%	1 028	91.7%	23.0%
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	300	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	54 224	54 224	6 895	12.7%	9 347	17.2%	12 200	22.5%	6 679	12.3%	35 122	64.8%	5 946	80.3%	12.3%
Non-Exchange Revenue															
Property rates	522 318	522 318	187 467	35.9%	131 220	25.1%	129 120	24.7%	88 376	16.9%	536 183	102.7%	80 694	98.3%	9.5%
Surcharges and Taxes	157	157	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	12 249	12 559	3 991	32.6%	4 157	33.9%	3 170	25.2%	1 158	9.2%	12 475	99.3%	6 677	164.5%	(82.7%)
Licences or permits	850	850	-	-	0	-	-	-	-	-	0	-	-	-	-
Transfer and subsidies - Operational	700 077	698 938	284 547	40.6%	224 655	32.1%	172 985	24.7%	8 988	1.3%	691 175	98.9%	1 839	96.9%	388.6%
Interest Receivables	54 756	54 756	19 144	35.0%	18 988	34.7%	15 687	28.6%	16 422	30.0%	70 240	128.3%	11 765	106.8%	39.6%
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	20	-	-	-	20	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**5 083 260**	**5 076 063**	**678 735**	**13.4%**	**1 003 548**	**19.7%**	**1 766 783**	**34.8%**	**199 925**	**3.9%**	**3 648 990**	**71.9%**	**739 544**	**75.1%**	**(73.0%)**
Employee related costs	853 770	853 837	195 240	22.9%	200 991	23.5%	206 510	24.2%	131 986	15.5%	734 727	86.1%	128 868	86.8%	2.4%
Remuneration of councillors	48 505	48 505	9 932	20.5%	9 964	20.5%	9 960	20.5%	7 886	16.3%	37 741	77.8%	7 268	80.2%	8.5%
Bulk purchases - electricity	1 042 475	1 042 475	217 337	20.8%	352 114	33.8%	228 614	21.9%	92 430	8.9%	890 495	85.4%	163 329	92.4%	(43.4%)
Inventory consumed	731 789	680 679	100 876	13.8%	207 977	28.4%	150 831	22.2%	(102 261)	(15.0%)	357 424	52.5%	91 704	91.7%	(211.5%)
Debt impairment	-	1 330 878	-	-	-	-	998 158	75.0%	-	-	998 158	75.0%	171 720	-	(100.0%)
Depreciation, Amortisation and Impairment	401 098	393 261	73 461	18.3%	73 461	18.3%	73 461	18.7%	-	-	220 383	56.0%	81 874	74.8%	(100.0%)
Interest,Dividends and Rent on Land	10 591	10 591	31	.3%	3	-	-	-	-	-	35	.3%	37	67.7%	(100.0%)
Contracted services	399 736	436 987	45 069	11.3%	105 495	26.4%	56 978	13.0%	44 439	10.2%	251 981	57.7%	63 432	65.2%	(29.9%)
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	1 330 878	-	2 056	.2%	2 305	.2%	955	-	661	-	5 976	-	1 326	.2%	(50.2%)
Operational Cost and Other Cost	264 419	278 849	34 732	13.1%	51 238	19.4%	41 316	14.8%	24 783	8.9%	152 069	54.5%	29 985	58.9%	(17.3%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(511 454)**	**(504 711)**	**650 417**		**200 652**		**(521 151)**		**415 388**		**745 306**		**(149 463)**		
Transfers and subsidies - capital (monetary allocations)	217 985	239 985	2 745	1.3%	13 247	6.1%	45 807	19.1%	12 075	5.0%	73 873	30.8%	14 417	51.9%	(16.2%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(293 469)**	**(264 726)**	**653 161**		**213 899**		**(475 344)**		**427 463**		**819 179**		**(135 046)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(293 469)**	**(264 726)**	**653 161**		**213 899**		**(475 344)**		**427 463**		**819 179**		**(135 046)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(293 469)**	**(264 726)**	**653 161**		**213 899**		**(475 344)**		**427 463**		**819 179**		**(135 046)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(293 469)**	**(264 726)**	**653 161**		**213 899**		**(475 344)**		**427 463**		**819 179**		**(135 046)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**265 985**	**290 843**	**9 059**	**3.4%**	**39 143**	**14.7%**	**44 380**	**15.3%**	**12 297**	**4.2%**	**104 879**	**36.1%**	**19 370**	**50.9%**	**(36.5%)**
National Government	217 985	220 843	5 135	2.4%	37 719	17.3%	40 771	18.5%	8 430	3.8%	92 056	41.7%	9 774	56.2%	(13.7%)
Provincial Government	-	22 000	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**217 985**	**242 843**	**5 135**	**2.4%**	**37 719**	**17.3%**	**40 771**	**16.8%**	**8 430**	**3.5%**	**92 056**	**37.9%**	**9 774**	**56.2%**	**(13.7%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	48 000	48 000	3 923	8.2%	1 424	3.0%	3 609	7.5%	3 867	8.1%	12 824	26.7%	9 596	31.1%	(59.7%)
Capital Expenditure Functional	**265 985**	**290 843**	**9 059**	**3.4%**	**39 143**	**14.7%**	**44 380**	**15.3%**	**12 297**	**4.2%**	**104 879**	**36.1%**	**19 370**	**50.9%**	**(36.5%)**
Municipal governance and administration	**36 500**	**36 500**	**3 923**	**10.7%**	**1 424**	**3.9%**	**3 609**	**9.9%**	**3 867**	**10.6%**	**12 824**	**35.1%**	**4 062**	**14.9%**	**(4.8%)**
Executive and Council	33 500	33 500	3 618	10.8%	848	2.5%	3 425	10.2%	3 844	11.5%	11 736	35.0%	3 963	14.5%	(3.0%)
Finance and administration	3 000	3 000	305	10.2%	576	19.2%	184	6.1%	23	.8%	1 088	36.3%	99	18.6%	(77.1%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**20 850**	**5 562**	**-**	**-**	**-**	**-**	**925**	**16.6%**	**-**	**-**	**925**	**16.6%**	**80**	**27.6%**	**(100.0%)**
Community and Social Services	1 000	244	-	-	-	-	212	87.0%	-	-	212	87.0%	-	-	-
Sport And Recreation	19 850	5 317	-	-	-	-	712	13.4%	-	-	712	13.4%	80	27.6%	(100.0%)
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**11 000**	**67 525**	**-**	**-**	**7 933**	**72.1%**	**7 903**	**11.7%**	**3 733**	**5.5%**	**19 569**	**29.0%**	**3 137**	**55.8%**	**19.0%**
Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road Transport	11 000	67 525	-	-	7 933	72.1%	7 903	11.7%	3 733	5.5%	19 569	29.0%	3 137	55.8%	19.0%
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**197 636**	**181 256**	**5 135**	**2.6%**	**29 786**	**15.1%**	**31 944**	**17.6%**	**4 697**	**2.6%**	**71 562**	**39.5%**	**12 091**	**57.7%**	**(61.2%)**
Energy sources	33 110	33 394	-	-	2 631	7.9%	7 330	21.9%	160	.5%	10 120	30.3%	5 104	31.1%	(96.9%)
Water Management	52 518	74 381	2 239	4.3%	6 533	12.4%	5 907	7.9%	8 053	10.8%	22 733	30.6%	1 386	67.8%	481.1%
Waste Water Management	65 434	62 696	2 896	4.4%	13 482	20.6%	6 071	9.7%	1 279	2.0%	23 728	37.8%	4 601	53.2%	(72.2%)
Waste Management	46 573	10 785	-	-	7 141	15.3%	12 635	117.2%	(4 795)	(44.5%)	14 981	138.9%	1 001	73.8%	(579.2%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**77.4%**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**3 351 272**	**3 351 272**	**1 786 103**	**53.3%**	**1 037 149**	**30.9%**	**1 772 582**	**52.9%**	**629 116**	**18.8%**	**5 224 950**	**155.9%**	**248 694**	**143.6%**	**153.0%**
Property rates	365 623	365 623	110 788	30.3%	146 841	40.2%	111 229	30.4%	76 216	20.8%	445 074	121.7%	66 395	116.1%	14.8%
Service charges	1 770 510	1 770 510	347 951	19.7%	364 271	20.6%	352 886	19.9%	226 636	12.8%	1 291 743	73.0%	223 989	91.9%	1.2%
Other revenue	85 139	85 139	916 557	1 076.5%	293 792	345.1%	1 103 223	1 295.8%	278 178	326.7%	2 591 751	3 044.1%	(45 146)	758.8%	(716.2%)
Transfers and Subsidies - Operational	694 663	694 663	289 468	41.7%	223 080	32.1%	173 570	25.0%	7 045	1.0%	693 163	99.8%	-	96.9%	(100.0%)
Transfers and Subsidies - Capital	223 399	223 399	115 544	51.7%	-	-	24 357	10.9%	36 601	16.4%	176 502	79.0%	-	93.5%	(100.0%)
Interest	211 938	211 938	5 795	2.7%	9 165	4.3%	7 317	3.5%	4 440	2.1%	26 717	12.6%	3 456	13.9%	28.5%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(3 351 284)**	**(3 351 284)**	**(642 945)**	**19.2%**	**(703 949)**	**21.0%**	**(1 066 738)**	**31.8%**	**(332 118)**	**9.9%**	**(2 745 751)**	**81.9%**	**(458 814)**	**70.6%**	**(27.6%)**
Suppliers and employees	(3 351 284)	(3 351 284)	(642 945)	19.2%	(703 949)	21.0%	(1 066 738)	31.8%	(332 118)	9.9%	(2 745 751)	81.9%	(458 814)	70.6%	(27.6%)

Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(12)**	**(12)**	**1 143 158**	**(9 347 928.1%)**	**333 200**	**(2 724 669.0%)**	**705 843**	**(5 771 880.3%)**	**296 998**	**(2 428 634.8%)**	**2 479 199**	**(20 273 112.2%)**	**(210 120)**	**(881.6%)**	**(241.3%)**
Cash Flow from Investing Activities															
Receipts	**10 856**	**10 856**	**1 180**	**10.9%**	**3 710**	**34.2%**	**2 190**	**20.2%**	**35**	**.3%**	**7 115**	**65.5%**	**-**	**-**	**(100.0%)**
Proceeds on disposal of PPE	10 856	10 856	1 180	10.9%	3 710	34.2%	2 190	20.2%	35	.3%	7 115	65.5%	-	-	(100.0%)
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(265 985)**	**(265 985)**	**(9 059)**	**3.4%**	**(39 143)**	**14.7%**	**(44 380)**	**16.7%**	**(12 297)**	**4.6%**	**(104 879)**	**39.4%**	**(19 370)**	**50.9%**	**(36.5%)**
Capital assets	(265 985)	(265 985)	(9 059)	3.4%	(39 143)	14.7%	(44 380)	16.7%	(12 297)	4.6%	(104 879)	39.4%	(19 370)	50.9%	(36.5%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(255 129)**	**(255 129)**	**(7 879)**	**3.1%**	**(35 433)**	**13.9%**	**(42 190)**	**16.5%**	**(12 263)**	**4.8%**	**(97 765)**	**38.3%**	**(19 370)**	**50.9%**	**(36.7%)**
Cash Flow from Financing Activities															
Receipts	**2 525**	**2 525**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	2 525	2 525	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(1 200)**	**(1 200)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	(1 200)	(1 200)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**1 325**	**1 325**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(253 817)**	**(253 817)**	**1 135 279**	**(447.3%)**	**297 767**	**(117.3%)**	**663 653**	**(261.5%)**	**284 735**	**(112.2%)**	**2 381 434**	**(938.2%)**	**(229 491)**	**(401.3%)**	**(224.1%)**
Cash/cash equivalents at the year begin:	214 255	214 255	43 645	20.4%	1 292 038	603.0%	1 589 805	742.0%	2 253 458	1 051.8%	43 645	20.4%	2 255 447	69.4%	(.1%)
Cash/cash equivalents at the year end:	**(39 562)**	**(39 562)**	**1 292 038**	**(3 265.9%)**	**1 589 805**	**(4 018.5%)**	**2 253 458**	**(5 696.0%)**	**2 538 193**	**(6 415.7%)**	**2 538 193**	**(6 415.7%)**	**2 025 956**	**(552.3%)**	**25.3%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	124 160	2.9%	77 659	1.8%	78 951	1.9%	3 957 782	93.4%	4 238 552	34.3%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	95 935	9.9%	34 499	3.6%	30 227	3.1%	808 644	83.4%	969 305	7.8%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	41 342	6.2%	16 102	2.4%	13 714	2.0%	599 546	89.4%	670 703	5.4%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	11 557	2.3%	7 077	1.4%	6 501	1.3%	485 388	95.1%	510 522	4.1%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	18 975	1.8%	14 152	1.4%	13 356	1.3%	996 291	95.5%	1 042 773	8.4%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	83 035	1.9%	79 456	1.8%	92 137	2.1%	4 172 332	94.2%	4 426 960	35.8%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	46 346	9.3%	7 097	1.4%	9 550	1.9%	436 704	87.4%	499 698	4.0%	-	-	-	-
Total By Income Source	**421 349**	**3.4%**	**236 042**	**1.9%**	**244 435**	**2.0%**	**11 456 687**	**92.7%**	**12 358 513**	**100.0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	39 917	15.9%	8 445	3.4%	10 040	4.0%	192 478	76.7%	250 880	2.0%	-	-	-	-
Commercial	99 828	10.2%	28 485	2.9%	29 619	3.0%	820 323	83.9%	978 255	7.9%	-	-	-	-
Households	281 603	2.5%	199 112	1.8%	204 777	1.8%	10 443 886	93.8%	11 129 379	90.1%	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**421 349**	**3.4%**	**236 042**	**1.9%**	**244 435**	**2.0%**	**11 456 687**	**92.7%**	**12 358 513**	**100.0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	346 760	11.3%	127 228	4.2%	-	-	2 583 616	84.5%	3 057 604	47.3%
Bulk Water	108 858	3.5%	57 795	1.8%	80 498	2.6%	2 881 014	92.1%	3 128 165	48.4%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	88 077	31.6%	76 522	27.5%	3 632	1.3%	110 270	39.6%	278 500	4.3%
Auditor-General	46	4.4%	8	.8%	41	3.9%	957	91.0%	1 053	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**543 741**	**8.4%**	**261 553**	**4.0%**	**84 170**	**1.3%**	**5 575 858**	**86.2%**	**6 465 322**	**100.0%**

Contact Details

Municipal Manager	Ms Lesego Seametso	018 487 8009
Chief Financial Officer	Mrs Tsaone Sekgala	018 487 8040

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MAQUASSI HILLS (NW404)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Operating Revenue and Expenditure															
Operating Revenue	**698 955**	**698 955**	**203 657**	**29.1%**	**137 618**	**19.7%**	**166 783**	**23.9%**	**117 471**	**16.8%**	**625 528**	**89.5%**	**130 683**	**99.9%**	**(10.1%)**
Exchange Revenue															
Service charges - Electricity	83 860	83 860	20 344	24.3%	16 901	20.2%	20 647	24.6%	20 063	23.9%	77 955	93.0%	13 348	89.1%	50.3%
Service charges - Water	67 320	67 320	15 952	23.7%	16 704	24.8%	16 508	24.5%	20 004	29.7%	69 168	102.7%	12 428	92.6%	61.0%
Service charges - Waste Water Management	43 809	43 809	10 297	23.5%	9 600	21.9%	9 598	21.9%	9 580	21.9%	39 075	89.2%	7 551	90.0%	26.9%
Service charges - Waste Management	21 824	21 824	5 053	23.2%	4 717	21.6%	4 728	21.7%	4 724	21.6%	19 221	88.1%	3 664	89.6%	28.9%
Sale of Goods and Rendering of Services	132	132	148	112.0%	96	72.7%	62	46.6%	106	80.6%	412	311.9%	210	12.2%	(49.2%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	31 043	-	32 092	-	32 277	-	33 815	-	129 227	-	40 201	100.2%	(15.9%)
Interest earned from Current and Non Current Assets	800	800	-	-	-	-	49	6.1%	92	11.5%	141	17.7%	68	8.5%	36.2%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	1 076	-	988	-	988	-	988	-	4 040	-	950	-	4.0%
Rental from Fixed Assets	350	350	77	21.9%	86	24.7%	77	22.1%	71	20.3%	311	88.9%	68	87.9%	3.8%
Licences or permits	7 110	7 110	8	.1%	20	.3%	12	.2%	32	.4%	72	1.0%	10	.4%	230.7%
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	144	144	44	30.8%	64	44.7%	68	47.5%	242	167.8%	419	290.9%	75	223.5%	221.2%
Non-Exchange Revenue															
Property rates	82 925	82 925	14 927	18.0%	16 948	20.4%	16 855	20.3%	19 808	23.9%	68 538	82.7%	38 928	84.1%	(49.1%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	5 500	5 500	34	.6%	17	.3%	-	-	-	-	51	.9%	-	1.3%	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	197 877	197 877	99 462	50.3%	33 064	16.7%	58 437	29.5%	-	-	190 963	96.5%	114	114.1%	(100.0%)
Interest Receivables	187 302	187 302	5 192	2.8%	6 320	3.4%	6 478	3.5%	7 945	4.2%	25 935	13.8%	13 067	-	(39.2%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**744 156**	**744 156**	**57 476**	**7.7%**	**103 798**	**13.9%**	**91 468**	**12.3%**	**158 928**	**21.4%**	**411 670**	**55.3%**	**435 241**	**103.3%**	**(63.5%)**
Employee related costs	137 639	137 639	31 249	22.7%	29 593	21.5%	25 604	18.6%	30 862	22.4%	117 309	85.2%	31 517	88.3%	(2.1%)
Remuneration of councillors	11 576	11 576	2 431	21.0%	2 576	22.3%	3 352	29.0%	2 677	23.1%	11 037	95.3%	2 462	97.0%	8.7%
Bulk purchases - electricity	71 604	71 604	-	-	22 932	32.0%	14 196	19.8%	19 027	26.6%	56 156	78.4%	2 464	99.8%	672.2%
Inventory consumed	84 691	84 691	15 365	18.1%	22 544	26.6%	22 616	26.7%	48 851	57.7%	109 377	129.1%	74 689	96.5%	(34.6%)
Debt impairment	286 056	286 056	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	51 627	51 627	526	1.0%	-	-	-	-	12 459	24.1%	12 984	25.2%	-	-	(100.0%)
Interest,Dividends and Rent on Land	5 807	5 807	-	-	3 469	59.7%	673	11.6%	4 210	72.5%	8 352	143.8%	1 732	65.8%	143.1%
Contracted services	54 951	54 951	2 597	4.7%	16 707	30.4%	9 957	18.1%	30 581	55.7%	59 842	108.9%	15 803	75.3%	93.5%
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	893	-	642	-	1 042	-	1 289	-	3 866	-	299 535	-	(99.6%)
Operational Cost and Other Cost	40 204	40 204	4 414	11.0%	5 334	13.3%	14 028	34.9%	8 972	22.3%	32 748	81.5%	7 039	38.0%	27.5%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(45 201)**	**(45 201)**	**146 181**		**33 819**		**75 315**		**(41 457)**		**213 858**		**(304 558)**		
Transfers and subsidies - capital (monetary allocations)	85 991	85 991	40 000	46.5%	-	-	-	-	-	-	40 000	46.5%	-	99.7%	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**40 790**	**40 790**	**186 181**		**33 819**		**75 315**		**(41 457)**		**253 858**		**(304 558)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**40 790**	**40 790**	**186 181**		**33 819**		**75 315**		**(41 457)**		**253 858**		**(304 558)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**40 790**	**40 790**	**186 181**		**33 819**		**75 315**		**(41 457)**		**253 858**		**(304 558)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**40 790**	**40 790**	**186 181**		**33 819**		**75 315**		**(41 457)**		**253 858**		**(304 558)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Capital Revenue and Expenditure															
Source of Finance	**101 472**	**101 472**	**12 756**	**12.6%**	**21 235**	**20.9%**	**24 134**	**23.8%**	**44 500**	**43.9%**	**102 624**	**101.1%**	**11 926**	**73.0%**	**273.1%**
National Government	97 662	97 662	12 236	12.5%	20 510	21.0%	23 961	24.5%	44 445	45.5%	101 152	103.6%	11 654	77.3%	281.4%
Provincial Government	50	50	-	-	-	-	-	-	-	-	-	-	98	98.9%	(100.0%)
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	60	60	-	-	-	-	-	-	54	90.4%	54	90.4%	-	-	(100.0%)
Transfers recognised - capital	**97 772**	**97 772**	**12 236**	**12.5%**	**20 510**	**21.0%**	**23 961**	**24.5%**	**44 500**	**45.5%**	**101 207**	**103.5%**	**11 752**	**77.3%**	**278.7%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	3 700	3 700	519	14.0%	725	19.6%	173	4.7%	-	-	1 417	38.3%	174	12.5%	(100.0%)
Capital Expenditure Functional	**101 472**	**101 472**	**12 756**	**12.6%**	**21 235**	**20.9%**	**24 134**	**23.8%**	**44 500**	**43.9%**	**102 624**	**101.1%**	**11 926**	**73.0%**	**273.1%**
Municipal governance and administration	**1 500**	**1 500**	**215**	**14.3%**	**81**	**5.4%**	**173**	**11.5%**	**-**	**-**	**469**	**31.3%**	**899**	**36.5%**	**(100.0%)**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	114	71.4%	(100.0%)
Finance and administration	1 500	1 500	215	14.3%	81	5.4%	173	11.5%	-	-	469	31.3%	786	34.0%	(100.0%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**110**	**110**	**-**	**-**	**-**	**-**	**-**	**-**	**54**	**49.3%**	**54**	**49.3%**	**98**	**61.7%**	**(44.9%)**
Community and Social Services	110	110	-	-	-	-	-	-	54	49.3%	54	49.3%	98	98.9%	(44.9%)
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**19 100**	**19 100**	**1 631**	**8.5%**	**4 661**	**24.4%**	**9 442**	**49.4%**	**9 787**	**51.2%**	**25 521**	**133.6%**	**4 169**	**92.6%**	**134.7%**
Planning and Development	3 500	3 500	-	-	574	16.4%	688	19.6%	888	25.4%	2 149	61.4%	434	54.2%	104.8%
Road Transport	15 600	15 600	1 631	10.5%	4 087	26.2%	8 754	56.1%	8 899	57.0%	23 371	149.8%	3 736	93.7%	138.2%
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**80 762**	**80 762**	**10 909**	**13.5%**	**16 493**	**20.4%**	**14 519**	**18.0%**	**34 659**	**42.9%**	**76 580**	**94.8%**	**6 759**	**60.8%**	**412.8%**
Energy sources	4 000	4 000	-	-	2 899	72.5%	-	-	-	-	2 899	72.5%	-	.8%	-
Water Management	35 493	35 493	2 170	6.1%	3 259	9.2%	607	1.7%	11 313	31.9%	17 350	48.9%	6 759	65.2%	67.4%
Waste Water Management	41 269	41 269	8 739	21.2%	10 335	25.0%	13 912	33.7%	23 346	56.6%	56 332	136.5%	-	-	(100.0%)
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Cash Flow from Operating Activities															
Receipts	**-**	**-**	**172 990**	**-**	**95 433**	**-**	**136 097**	**-**	**300 547**	**-**	**705 068**	**-**	**550 064**	**295.7%**	**(45.4%)**
Property rates	-	-	5 493	-	6 182	-	5 278	-	5 663	-	22 616	-	5 940	-	(4.7%)
Service charges	-	-	24 057	-	22 038	-	25 785	-	27 654	-	99 535	-	20 226	-	36.7%
Other revenue	-	-	63 324	-	33 159	-	45 944	-	266 149	-	408 577	-	523 898	607.6%	(49.2%)
Transfers and Subsidies - Operational	-	-	79 155	-	33 064	-	58 224	-	-	-	170 443	-	-	99.8%	-
Transfers and Subsidies - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	961	-	989	-	866	-	1 082	-	3 897	-	-	-	(100.0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(11 722)**	**(11 722)**	**(16 295)**	**139.0%**	**(24 795)**	**211.5%**	**(65 133)**	**555.7%**	**(313 144)**	**2 671.5%**	**(419 367)**	**3 577.7%**	**(311 685)**	**947.9%**	**.5%**
Suppliers and employees	(11 722)	(11 722)	(16 295)	139.0%	(24 795)	211.5%	(65 133)	555.7%	(313 144)	2 671.5%	(419 367)	3 577.7%	(311 685)	947.9%	.5%

Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(11 722)**	**(11 722)**	**156 695**	**(1 336.8%)**	**70 638**	**(602.6%)**	**70 964**	**(605.4%)**	**(12 596)**	**107.5%**	**285 700**	**(2 437.3%)**	**238 379**	**200.5%**	**(105.3%)**
Cash Flow from Investing Activities															
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(101 472)**	**(101 472)**	**(12 756)**	**12.6%**	**(21 235)**	**20.9%**	**(24 134)**	**23.8%**	**(44 500)**	**43.9%**	**(102 624)**	**101.1%**	**(11 926)**	**73.1%**	**273.1%**
Capital assets	(101 472)	(101 472)	(12 756)	12.6%	(21 235)	20.9%	(24 134)	23.8%	(44 500)	43.9%	(102 624)	101.1%	(11 926)	73.1%	273.1%
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(101 472)**	**(101 472)**	**(12 756)**	**12.6%**	**(21 235)**	**20.9%**	**(24 134)**	**23.8%**	**(44 500)**	**43.9%**	**(102 624)**	**101.1%**	**(11 926)**	**73.1%**	**273.1%**
Cash Flow from Financing Activities															
Receipts	**(114 671)**	**(114 671)**	**68**	**(.1%)**	**120**	**(.1%)**	**33**	**-**	**49**	**-**	**270**	**(.2%)**	**-**	**-**	**(100.0%)**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	(114 671)	(114 671)	68	(.1%)	120	(.1%)	33	-	49	-	270	(.2%)	-	-	(100.0%)
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**(114 671)**	**(114 671)**	**68**	**(.1%)**	**120**	**(.1%)**	**33**	**-**	**49**	**-**	**270**	**(.2%)**	**-**	**-**	**(100.0%)**
Net Increase/(Decrease) in cash held	**(227 865)**	**(227 865)**	**144 007**	**(63.2%)**	**49 523**	**(21.7%)**	**46 863**	**(20.6%)**	**(57 047)**	**25.0%**	**183 346**	**(80.5%)**	**226 453**	**240.7%**	**(125.2%)**
Cash/cash equivalents at the year begin:	-	-	22 570	-	162 715	-	212 238	-	259 103	-	22 570	-	279 447	-	(7.3%)
Cash/cash equivalents at the year end:	**(227 865)**	**(227 865)**	**162 715**	**(71.4%)**	**212 238**	**(93.1%)**	**259 101**	**(113.7%)**	**202 056**	**(88.7%)**	**202 056**	**(88.7%)**	**505 904**	**242.3%**	**(60.1%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	12 109	1.5%	5 641	.7%	6 103	.8%	787 741	97.1%	811 594	28.4%	884 010	108.9%	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	6 858	6.5%	1 968	1.9%	1 525	1.4%	94 958	90.2%	105 310	3.7%	119 259	113.2%	-	-
Receivables from Non-exchange Transactions - Property Rates	5 309	1.9%	4 393	1.6%	4 197	1.5%	263 856	95.0%	277 755	9.7%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	3 595	.9%	3 337	.8%	3 253	.8%	401 579	97.5%	411 764	14.4%	445 095	108.1%	-	-
Receivables from Exchange Transactions - Waste Management	1 775	.8%	1 656	.8%	1 620	.8%	205 375	97.6%	210 427	7.4%	228 016	108.4%	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	23 897	2.3%	3 071	.3%	13 026	1.3%	983 811	96.1%	1 023 805	35.8%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	471	2.9%	444	2.8%	489	3.0%	14 667	91.3%	16 070	.6%	12 237	76.1%	-	-
Total By Income Source	**54 013**	**1.9%**	**20 511**	**.7%**	**30 214**	**1.1%**	**2 751 987**	**96.3%**	**2 856 725**	**100.0%**	**1 688 617**	**59.1%**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	1 464	6.9%	923	4.4%	771	3.7%	17 976	85.1%	21 133	.7%	12 816	60.6%	-	-
Commercial	5 183	3.7%	1 936	1.4%	2 082	1.5%	129 783	93.4%	138 984	4.9%	110 705	79.7%	-	-
Households	47 366	1.8%	17 652	.7%	27 361	1.0%	2 604 229	96.6%	2 696 608	94.4%	1 565 096	58.0%	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**54 013**	**1.9%**	**20 511**	**.7%**	**30 214**	**1.1%**	**2 751 987**	**96.3%**	**2 856 725**	**100.0%**	**1 688 617**	**59.1%**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	23 079	8.8%	-	-	11 822	4.5%	228 231	86.7%	263 131	25.5%
Bulk Water	21 612	8.3%	-	-	15	-	237 990	91.7%	259 616	25.1%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	3 055	8.6%	596	1.7%	1 821	5.1%	30 242	84.7%	35 713	3.5%
Auditor-General	138	3.2%	-	-	-	-	4 139	96.8%	4 277	.4%
Other	240 382	51.0%	3 145	.7%	1 939	.4%	225 557	47.9%	471 023	45.6%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**288 266**	**27.9%**	**3 741**	**.4%**	**15 596**	**1.5%**	**726 158**	**70.2%**	**1 033 760**	**100.0%**

Contact Details

Municipal Manager	Mrs Nokuthula Mbonani	018 596 1074
Chief Financial Officer	Mrs Nokuthula Mbonani	018 596 1074

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: J B MARKS (NW405)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Operating Revenue and Expenditure															
Operating Revenue	**2 330 863**	**2 579 034**	**742 085**	**31.8%**	**457 901**	**19.6%**	**960 550**	**37.2%**	**527 921**	**20.5%**	**2 688 458**	**104.2%**	**420 612**	**95.3%**	**25.5%**
Exchange Revenue															
Service charges - Electricity	1 090 384	1 234 494	352 998	32.4%	238 814	21.9%	154 512	12.5%	253 036	20.5%	999 360	81.0%	202 008	88.0%	25.3%
Service charges - Water	138 771	158 097	39 962	28.8%	47 321	34.1%	16 560	10.5%	101 475	64.2%	205 318	129.9%	57 511	108.3%	76.4%
Service charges - Waste Water Management	108 819	136 995	30 107	27.7%	36 831	33.8%	13 661	10.0%	27 003	19.7%	107 603	78.5%	15 458	87.9%	74.7%
Service charges - Waste Management	68 420	79 896	17 249	25.2%	17 249	25.2%	17 145	21.5%	17 961	22.5%	69 604	87.1%	16 255	99.4%	10.5%
Sale of Goods and Rendering of Services	4 368	5 044	1 074	24.6%	926	21.2%	1 446	28.7%	1 684	33.4%	5 131	101.7%	1 694	140.0%	(.6%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	96 194	129 350	23 273	24.2%	20 279	21.1%	416 104	321.7%	27 284	21.1%	486 940	376.5%	17 554	96.6%	55.4%
Interest earned from Current and Non Current Assets	16 941	20 159	5 526	32.6%	4 392	25.9%	4 004	19.9%	6 296	31.2%	20 218	100.3%	5 037	105.9%	25.0%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	3 786	4 480	831	22.0%	1 065	28.1%	1 025	22.9%	887	19.8%	3 807	85.0%	909	101.1%	(2.4%)
Licences or permits	9	9	-	-	-	-	-	-	-	-	-	-	3	133.4%	(100.0%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	41	74	1	2.0%	28	68.1%	(16)	(21.8%)	26	35.1%	38	51.8%	(31)	(926.2%)	(184.6%)
Non-Exchange Revenue															
Property rates	299 273	305 133	76 910	25.7%	78 067	26.1%	69 310	22.7%	80 808	26.5%	305 095	100.0%	92 381	106.7%	(12.5%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	15 963	10 964	-	-	1	-	0	-	1	-	2	-	103	75.1%	(98.9%)
Licences or permits	15 557	16 176	4 324	27.8%	3 174	20.4%	3 707	22.9%	3 822	23.6%	15 026	92.9%	4 952	116.8%	(22.8%)
Transfer and subsidies - Operational	445 267	447 485	182 770	41.0%	3 207	.7%	256 356	57.3%	315	.1%	442 647	98.9%	-	100.1%	(100.0%)
Interest Receivables	27 070	30 678	7 060	26.1%	6 548	24.2%	6 737	22.0%	7 324	23.9%	27 669	90.2%	6 777	101.6%	8.1%
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	(24.8%)	-
Operating Expenditure	**2 481 714**	**2 630 714**	**538 395**	**21.7%**	**562 264**	**22.7%**	**(42 737)**	**(1.6%)**	**693 718**	**26.4%**	**1 751 639**	**66.6%**	**491 468**	**84.5%**	**41.2%**
Employee related costs	642 582	660 149	155 697	24.2%	158 977	24.7%	150 621	22.8%	158 141	24.0%	623 436	94.4%	144 206	99.3%	9.7%
Remuneration of councillors	37 880	37 880	5 239	13.8%	7 913	20.9%	7 937	21.0%	9 081	24.0%	30 170	79.6%	7 484	96.0%	21.3%
Bulk purchases - electricity	1 065 828	1 106 828	273 978	25.7%	278 464	26.1%	246 141	22.2%	259 738	23.5%	1 058 322	95.6%	221 385	98.4%	17.3%
Inventory consumed	46 668	55 046	11 026	23.6%	8 799	18.9%	17 542	31.9%	25 860	47.0%	63 227	114.9%	13 711	108.3%	88.6%
Debt impairment	99 019	99 019	-	-	-	-	(571 099)	(576.8%)	343	.3%	(570 756)	(576.4%)	-	-	(100.0%)
Depreciation, Amortisation and Impairment	192 717	192 717	-	-	-	-	-	-	129 500	67.2%	129 500	67.2%	-	-	(100.0%)
Interest,Dividends and Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	286 495	343 800	58 178	20.3%	81 670	28.5%	85 297	24.8%	85 373	24.8%	310 518	90.3%	81 395	92.3%	4.9%
Transfers and subsidies	650	715	118	18.1%	159	24.5%	109	15.2%	54	7.5%	439	61.5%	282	48.4%	(80.9%)
Irrecoverable debts written off	20 000	20 000	-	-	55	.3%	-	-	-	-	55	.3%	-	-	-
Operational Cost and Other Cost	89 875	114 560	34 159	38.0%	26 227	29.2%	20 715	18.1%	24 974	21.8%	106 075	92.6%	22 318	109.9%	11.9%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	653	-	653	-	687	-	(4.9%)
Surplus/(Deficit)	**(150 851)**	**(51 680)**	**203 690**		**(104 363)**		**1 003 288**		**(165 797)**		**936 819**		**(70 856)**		
Transfers and subsidies - capital (monetary allocations)	210 364	232 630	-	-	68 243	32.4%	54 046	23.2%	32 624	14.0%	154 913	66.6%	-	39.4%	(100.0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**59 513**	**180 950**	**203 690**		**(36 120)**		**1 057 334**		**(133 173)**		**1 091 732**		**(70 856)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**59 513**	**180 950**	**203 690**		**(36 120)**		**1 057 334**		**(133 173)**		**1 091 732**		**(70 856)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**59 513**	**180 950**	**203 690**		**(36 120)**		**1 057 334**		**(133 173)**		**1 091 732**		**(70 856)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**59 513**	**180 950**	**203 690**		**(36 120)**		**1 057 334**		**(133 173)**		**1 091 732**		**(70 856)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Capital Revenue and Expenditure															
Source of Finance	**234 198**	**294 641**	**25 230**	**10.8%**	**63 150**	**27.0%**	**48 646**	**16.5%**	**63 853**	**21.7%**	**200 879**	**68.2%**	**80 758**	**83.8%**	**(20.9%)**
National Government	206 288	259 249	31 622	15.3%	61 497	29.8%	43 928	16.9%	59 288	22.9%	196 335	75.7%	71 911	97.5%	(17.6%)
Provincial Government	1 200	1 200	-	-	-	-	1 038	86.5%	-	-	1 038	86.5%	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**207 488**	**260 449**	**31 622**	**15.2%**	**61 497**	**29.6%**	**44 966**	**17.3%**	**59 288**	**22.8%**	**197 373**	**75.8%**	**71 911**	**97.5%**	**(17.6%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	26 710	34 191	(6 392)	(23.9%)	1 653	6.2%	3 680	10.8%	4 565	13.4%	3 507	10.3%	8 847	34.5%	(48.4%)
Capital Expenditure Functional	**234 198**	**294 641**	**25 230**	**10.8%**	**63 150**	**27.0%**	**48 646**	**16.5%**	**63 853**	**21.7%**	**200 879**	**68.2%**	**80 758**	**83.8%**	**(20.9%)**
Municipal governance and administration	**4 640**	**4 908**	**(2 528)**	**(54.5%)**	**130**	**2.8%**	**1 430**	**29.1%**	**823**	**16.8%**	**(145)**	**(3.0%)**	**331**	**12.0%**	**148.5%**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	4 640	4 908	(2 528)	(54.5%)	130	2.8%	1 430	29.1%	823	16.8%	(145)	(3.0%)	331	12.0%	148.5%
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**30 999**	**32 186**	**4 298**	**13.9%**	**2 735**	**8.8%**	**1 734**	**5.4%**	**5 451**	**16.9%**	**14 217**	**44.2%**	**52**	**84.4%**	**10 370.2%**
Community and Social Services	1 200	1 200	-	-	-	-	1 038	86.5%	1 117	93.1%	2 154	179.5%	-	-	(100.0%)
Sport And Recreation	22 799	25 986	4 292	18.8%	2 733	12.0%	644	2.5%	3 486	13.4%	11 156	42.9%	(101)	82.4%	(3 561.4%)
Public Safety	7 000	5 000	6	.1%	1	-	52	1.0%	848	17.0%	907	18.1%	153	156.7%	455.1%
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**16 220**	**31 754**	**3 211**	**19.8%**	**1 488**	**9.2%**	**3 378**	**10.6%**	**12 692**	**40.0%**	**20 769**	**65.4%**	**1 760**	**41.6%**	**621.1%**
Planning and Development	10 100	11 634	1 991	19.7%	-	-	28	.2%	8 729	75.0%	10 748	92.4%	1 318	55.3%	562.3%
Road Transport	6 000	20 000	1 221	20.3%	1 488	24.8%	3 330	16.6%	3 880	19.4%	9 919	49.6%	442	34.2%	777.5%
Environmental Protection	120	120	-	-	-	-	20	16.7%	82	68.5%	102	85.1%	-	-	(100.0%)
Trading Services	**182 339**	**225 793**	**20 250**	**11.1%**	**58 797**	**32.2%**	**42 104**	**18.6%**	**44 888**	**19.9%**	**166 038**	**73.5%**	**78 615**	**87.2%**	**(42.9%)**
Energy sources	10 000	25 123	2 758	27.6%	3 060	30.6%	4 825	19.2%	45	.2%	10 689	42.5%	3 016	53.5%	(98.5%)
Water Management	62 490	121 404	13 218	21.2%	36 065	57.7%	26 622	21.9%	18 551	15.3%	94 456	77.8%	50 406	89.1%	(63.2%)
Waste Water Management	109 849	79 266	4 274	3.9%	19 672	17.9%	10 657	13.4%	26 291	33.2%	60 894	76.8%	19 720	97.2%	33.3%
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	5 473	90.3%	(100.0%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26												2024/25		Q4 of 2024/25 to Q4 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Cash Flow from Operating Activities															
Receipts	**2 342 543**	**2 585 327**	**611 824**	**26.1%**	**423 548**	**18.1%**	**370 641**	**14.3%**	**189 458**	**7.3%**	**1 595 471**	**61.7%**	**554 457**	**151.1%**	**(65.8%)**
Property rates	291 782	298 115	80 509	27.6%	80 509	27.6%	65 342	21.9%	56 382	18.9%	282 742	94.8%	63 505	88.2%	(11.2%)
Service charges	1 232 137	1 410 317	390 772	31.7%	364 822	29.6%	327 137	23.2%	312 212	22.1%	1 394 943	98.9%	296 989	117.1%	5.1%
Other revenue	39 729	36 752	(141 023)	(355.0%)	(92 293)	(232.3%)	(382 634)	(1 041.1%)	(194 462)	(529.1%)	(810 411)	(2 205.1%)	96 099	7 853.3%	(302.4%)
Transfers and Subsidies - Operational	445 267	447 485	186 425	41.9%	-	-	257 842	57.6%	348	.1%	444 615	99.4%	8 129	109.3%	(95.7%)
Transfers and Subsidies - Capital	210 364	232 630	84 969	40.4%	59 422	28.2%	93 888	40.4%	4 799	2.1%	243 077	104.5%	80 329	100.2%	(94.0%)
Interest	123 264	160 028	9 252	7.5%	10 560	8.6%	8 619	5.4%	9 810	6.1%	38 242	23.9%	8 528	16.4%	15.0%
Dividends	-	-	921	-	528	-	446	-	368	-	2 263	-	879	118 720.2%	(58.1%)
Payments	**(2 168 780)**	**(2 317 651)**	**(723 220)**	**33.3%**	**(581 601)**	**26.8%**	**(508 708)**	**21.9%**	**(420 407)**	**18.1%**	**(2 233 935)**	**96.4%**	**(404 731)**	**116.2%**	**3.9%**
Suppliers and employees	(2 169 280)	(2 318 216)	(723 220)	33.3%	(581 601)	26.8%	(508 708)	21.9%	(420 407)	18.1%	(2 233 935)	96.4%	(404 731)	116.2%	3.9%

Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	500	565	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**173 763**	**267 676**	**(111 396)**	**(64.1%)**	**(158 052)**	**(91.0%)**	**(138 067)**	**(51.6%)**	**(230 949)**	**(86.3%)**	**(638 464)**	**(238.5%)**	**149 726**	**304.8%**	**(254.2%)**
Cash Flow from Investing Activities															
Receipts	**(6)**	**(6)**	**(2 088)**	**36 255.1%**	**(2 147)**	**37 279.9%**	**(2 141)**	**37 184.1%**	**(3 010)**	**52 280.5%**	**(9 386)**	**162 999.6%**	**(2 076)**	**794 448.1%**	**45.0%**
Proceeds on disposal of PPE	(6)	(6)	75	(1 310.6%)	66	(1 145.8%)	72	(1 257.3%)	38	(664.0%)	252	(4 377.8%)	23	2 365.5%	66.5%
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	(2 163)	-	(2 213)	-	(2 213)	-	(3 049)	-	(9 638)	-	(2 099)	-	45.2%
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(234 198)**	**(294 641)**	**(48 618)**	**20.8%**	**(63 155)**	**27.0%**	**(57 860)**	**19.6%**	**(65 254)**	**22.1%**	**(234 887)**	**79.7%**	**(81 862)**	**94.4%**	**(20.3%)**
Capital assets	(234 198)	(294 641)	(48 618)	20.8%	(63 155)	27.0%	(57 860)	19.6%	(65 254)	22.1%	(234 887)	79.7%	(81 862)	94.4%	(20.3%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(234 204)**	**(294 646)**	**(50 706)**	**21.7%**	**(65 302)**	**27.9%**	**(60 001)**	**20.4%**	**(68 264)**	**23.2%**	**(244 273)**	**82.9%**	**(83 938)**	**62.9%**	**(18.7%)**
Cash Flow from Financing Activities															
Receipts	**-**	**-**	**2 266**	**-**	**3 168**	**-**	**1 479**	**-**	**1 050**	**-**	**7 963**	**-**	**353**	**-**	**197.5%**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	2 266	-	3 168	-	1 479	-	1 050	-	7 963	-	353	-	197.5%
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**2 266**	**-**	**3 168**	**-**	**1 479**	**-**	**1 050**	**-**	**7 963**	**-**	**353**	**-**	**197.5%**
Net Increase/(Decrease) in cash held	**(60 441)**	**(26 970)**	**(159 836)**	**264.4%**	**(220 186)**	**364.3%**	**(196 589)**	**728.9%**	**(298 164)**	**1 105.5%**	**(874 774)**	**3 243.5%**	**66 141**	**766.1%**	**(550.8%)**
Cash/cash equivalents at the year begin:	158 679	126 369	76 088	48.0%	(33 467)	(21.1%)	(253 686)	(200.8%)	(450 275)	(356.3%)	76 088	60.2%	948 756	124.1%	(147.5%)
Cash/cash equivalents at the year end:	**98 238**	**99 399**	**(33 467)**	**(34.1%)**	**(253 686)**	**(258.2%)**	**(450 275)**	**(453.0%)**	**(748 439)**	**(753.0%)**	**(748 439)**	**(753.0%)**	**1 014 928**	**604.7%**	**(173.7%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	(110)	-	24 783	8.4%	70 984	24.2%	197 702	67.4%	293 358	15.9%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	67 633	17.1%	32 819	8.3%	17 219	4.4%	277 315	70.2%	394 986	21.5%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	670	.3%	11 013	4.6%	8 927	3.8%	216 459	91.3%	237 069	12.9%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	5 430	2.9%	5 779	3.1%	5 444	2.9%	171 660	91.2%	188 314	10.2%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	4 848	2.9%	3 905	2.3%	3 157	1.9%	155 387	92.9%	167 297	9.1%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	90	10.3%	74	8.5%	65	7.5%	643	73.7%	872	-	-	-	-	-
Interest on Arrear Debtor Accounts	12 208	2.2%	12 242	2.2%	11 653	2.1%	518 034	93.5%	554 137	30.1%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(27 395)	(821.7%)	355	10.6%	293	8.8%	30 081	902.3%	3 334	.2%	-	-	-	-
Total By Income Source	**63 374**	**3.4%**	**90 970**	**4.9%**	**117 742**	**6.4%**	**1 567 281**	**85.2%**	**1 839 367**	**100.0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	8 500	5.3%	14 474	9.1%	13 323	8.3%	123 503	77.3%	159 800	8.7%	-	-	-	-
Commercial	35 747	6.7%	28 339	5.3%	15 621	2.9%	451 524	85.0%	531 230	28.9%	-	-	-	-
Households	18 699	1.7%	47 219	4.2%	88 230	7.8%	975 221	86.4%	1 129 369	61.4%	-	-	-	-
Other	428	2.3%	938	4.9%	568	3.0%	17 034	89.8%	18 968	1.0%	-	-	-	-
Total By Customer Group	**63 374**	**3.4%**	**90 970**	**4.9%**	**117 742**	**6.4%**	**1 567 281**	**85.2%**	**1 839 367**	**100.0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	890	.1%	182 008	19.3%	76 650	8.1%	685 256	72.5%	944 804	92.7%
Bulk Water	321	.7%	-	-	-	-	46 367	99.3%	46 688	4.6%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	7 493	91.6%	-	-	-	-	690	8.4%	8 183	.8%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	14 649	77.2%	14	.1%	22	.1%	4 298	22.6%	18 983	1.9%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**23 352**	**2.3%**	**182 022**	**17.9%**	**76 672**	**7.5%**	**736 612**	**72.3%**	**1 018 658**	**100.0%**

Contact Details

Municipal Manager	Mr Kgomotso Kumbe	018 299 5003
Chief Financial Officer	Mr Kgomotso Kumbe	018 299 5003

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: DR KENNETH KAUNDA (DC40)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**248 471**	**244 391**	**95 483**	**38.4%**	**78 313**	**31.5%**	**61 433**	**25.1%**	**8 809**	**3.6%**	**244 038**	**99.9%**	**7 612**	**94.1%**	**15.7%**
Exchange Revenue															
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	120	1 277	-	-	-	-	-	-	-	-	-	-	(1)	49.5%	(100.0%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	9 500	5 140	1 027	10.8%	1 394	14.7%	1 552	30.2%	1 102	21.4%	5 074	98.7%	1 267	(55.8%)	(13.0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	250	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	30	30	-	-	4	13.4%	4	13.1%	-	-	8	26.5%	-	95.2%	-
Non-Exchange Revenue															
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	924	-	-	-	-	-	-	924	100.0%	924	100.0%	-	-	(100.0%)
Licences or permits	1 300	1 000	232	17.8%	221	17.0%	255	25.5%	234	23.4%	942	94.2%	143	184.1%	63.3%
Transfer and subsidies - Operational	45 176	43 926	14 185	31.4%	12 663	28.0%	11 598	26.4%	5 439	12.4%	43 885	99.9%	6 112	100.7%	(11.0%)
Interest Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy	192 095	192 095	80 040	41.7%	64 031	33.3%	48 024	25.0%	-	-	192 095	100.0%	141	100.0%	(100.0%)
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	1 109	-	1 109	-	(51)	-	(2 293.9%)
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**247 430**	**240 401**	**51 000**	**20.6%**	**56 825**	**23.0%**	**49 040**	**20.4%**	**79 354**	**33.0%**	**236 219**	**98.3%**	**73 282**	**106.6%**	**8.3%**
Employee related costs	144 713	144 713	36 702	25.4%	30 888	21.3%	34 622	23.9%	35 353	24.4%	137 564	95.1%	38 191	111.9%	(7.4%)
Remuneration of councillors	13 588	13 588	3 001	22.1%	2 816	20.7%	3 005	22.1%	3 634	26.7%	12 456	91.7%	3 091	111.7%	17.6%
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed	4 200	2 320	515	12.3%	509	12.1%	324	14.0%	725	31.2%	2 073	89.3%	614	71.1%	18.0%
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	7 184	8 330	260	3.6%	369	5.1%	1 341	16.1%	4 425	53.1%	6 395	76.8%	5 510	76.7%	(19.7%)
Interest,Dividends and Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	43 795	44 616	6 785	15.5%	13 166	30.1%	6 334	14.2%	16 499	37.0%	42 784	95.9%	16 281	103.1%	1.3%
Transfers and subsidies	4 250	3 917	90	2.1%	171	4.0%	716	18.3%	2 931	74.8%	3 908	99.8%	436	99.7%	572.3%
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	29 701	22 917	3 647	12.3%	8 906	30.0%	2 699	11.8%	5 585	24.4%	20 836	90.9%	9 159	93.1%	(39.0%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	10 203	-	10 203	-	-	-	(100.0%)
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**1 041**	**3 990**	**44 483**		**21 488**		**12 393**		**(70 545)**		**7 819**		**(65 670)**		
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**1 041**	**3 990**	**44 483**		**21 488**		**12 393**		**(70 545)**		**7 819**		**(65 670)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**1 041**	**3 990**	**44 483**		**21 488**		**12 393**		**(70 545)**		**7 819**		**(65 670)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**1 041**	**3 990**	**44 483**		**21 488**		**12 393**		**(70 545)**		**7 819**		**(65 670)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**1 041**	**3 990**	**44 483**		**21 488**		**12 393**		**(70 545)**		**7 819**		**(65 670)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**13 850**	**8 398**	**1 126**	**8.1%**	**2 611**	**18.9%**	**1 545**	**18.4%**	**2 989**	**35.6%**	**8 271**	**98.5%**	**7 365**	**92.8%**	**(59.4%)**
National Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	13 850	8 398	1 126	8.1%	2 611	18.9%	1 545	18.4%	2 989	35.6%	8 271	98.5%	7 365	92.8%	(59.4%)
Capital Expenditure Functional	**13 850**	**8 398**	**1 126**	**8.1%**	**2 611**	**18.9%**	**1 545**	**18.4%**	**2 989**	**35.6%**	**8 271**	**98.5%**	**7 365**	**92.8%**	**(59.4%)**
Municipal governance and administration	**6 350**	**6 698**	**1 157**	**18.2%**	**1 906**	**30.0%**	**1 545**	**23.1%**	**1 994**	**29.8%**	**6 602**	**98.6%**	**2 592**	**87.6%**	**(23.1%)**
Executive and Council	200	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	6 150	6 698	1 162	18.9%	1 906	31.0%	1 545	23.1%	1 994	29.8%	6 607	98.6%	2 592	87.6%	(23.1%)
Internal audit	-	-	(5)	-	-	-	-	-	-	-	(5)	-	-	-	-
Community and Public Safety	**2 800**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4 773**	**100.0%**	**(100.0%)**
Community and Social Services	2 800	-	-	-	-	-	-	-	-	-	-	-	4 773	100.0%	(100.0%)
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**4 700**	**1 700**	**(31)**	**(.7%)**	**706**	**15.0%**	**-**	**-**	**994**	**58.5%**	**1 669**	**98.2%**	**-**	**-**	**(100.0%)**
Planning and Development	4 700	1 700	(31)	(.7%)	706	15.0%	-	-	994	58.5%	1 669	98.2%	-	-	(100.0%)
Road Transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**248 471**	**250 576**	**33 744**	**13.6%**	**89 061**	**35.8%**	**(38 953)**	**(15.5%)**	**26 016**	**10.4%**	**109 868**	**43.8%**	**30 000**	**(3.9%)**	**(13.3%)**
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue	193 795	201 510	87	-	64 286	33.2%	53 653	26.6%	2 068	1.0%	120 094	59.6%	-	-	(100.0%)
Transfers and Subsidies - Operational	45 176	43 926	3 657	8.1%	(5 225)	(11.6%)	(2 607)	(5.9%)	(6 053)	(13.8%)	(10 227)	(23.3%)	-	-	(100.0%)
Transfers and Subsidies - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest	9 500	5 140	30 000	315.8%	30 000	315.8%	(90 000)	(1 751.0%)	30 000	583.7%	-	-	30 000	(93.6%)	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(240 247)**	**(232 071)**	**(2 639)**	**1.1%**	**22 685**	**(9.4%)**	**(18 289)**	**7.9%**	**6 621**	**(2.9%)**	**8 379**	**(3.6%)**	**16 275**	**(20.6%)**	**(59.3%)**
Suppliers and employees	(235 997)	(228 154)	(2 639)	1.1%	22 685	(9.6%)	(18 289)	8.0%	6 621	(2.9%)	8 379	(3.7%)	16 275	(20.7%)	(59.3%)

Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	(4 250)	(3 917)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**8 224**	**18 505**	**31 105**	**378.2%**	**111 747**	**1 358.7%**	**(57 242)**	**(309.3%)**	**32 637**	**176.4%**	**118 246**	**639.0%**	**46 275**	**7 396.8%**	**(29.5%)**
Cash Flow from Investing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(13 850)**	**(8 398)**	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital assets	(13 850)	(8 398)	-	-	-	-	-	-	-	-	-	-	-	-	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(13 850)**	**(8 398)**	-	-	-	-	-	-	-	-	-	-	-	-	-
Cash Flow from Financing Activities															
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in cash held	**(5 626)**	**10 107**	**31 105**	**(552.9%)**	**111 747**	**(1 986.3%)**	**(57 242)**	**(566.3%)**	**32 637**	**322.9%**	**118 246**	**1 169.9%**	**46 275**	**(2 429.1%)**	**(29.5%)**
Cash/cash equivalents at the year begin:	20 962	43 434	4 929	23.5%	36 037	171.9%	147 784	340.3%	90 542	208.5%	4 929	11.3%	(5 863)	-	(1 644.3%)
Cash/cash equivalents at the year end:	**15 336**	**53 541**	**36 037**	**235.0%**	**147 784**	**963.7%**	**90 542**	**169.1%**	**123 179**	**230.1%**	**123 179**	**230.1%**	**40 412**	**98.5%**	**204.8%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	9 629	96.8%	318	3.2%	9 947	100.0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	**9 629**	**96.8%**	**318**	**3.2%**	**9 947**	**100.0%**

Contact Details

Municipal Manager	Mr M Ratlhogo	018 473 8015
Chief Financial Officer	Ms JM Brown	

Source Local Government Database

1. All figures in this report are unaudited.

AGGREGRATED INFORMATION FOR NORTH WEST
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 4TH QUARTER ENDED 30 JUNE 2026 (PRELIMINARY RESULTS)

Part1: Operating Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Operating Revenue and Expenditure															
Operating Revenue	**27 358 564**	**27 772 221**	**7 736 172**	**28.3%**	**4 665 607**	**17.1%**	**6 083 834**	**21.9%**	**3 897 815**	**14.0%**	**22 383 428**	**80.6%**	**4 196 276**	**88.8%**	**(7.1%)**
Exchange Revenue															
Service charges - Electricity	6 549 954	6 666 353	1 606 802	24.5%	222 338	3.4%	1 193 298	17.9%	1 334 859	20.0%	4 357 297	65.4%	1 254 511	81.7%	6.4%
Service charges - Water	2 602 864	2 684 753	638 563	24.5%	398 356	15.3%	529 428	19.7%	623 863	23.2%	2 190 211	81.6%	462 223	90.8%	35.0%
Service charges - Waste Water Management	1 111 317	1 209 745	192 511	17.3%	190 892	17.2%	109 259	9.0%	186 117	15.4%	678 779	56.1%	150 097	66.9%	24.0%
Service charges - Waste Management	791 858	821 217	183 467	23.2%	175 221	22.1%	189 844	23.1%	173 393	21.1%	721 925	87.9%	137 617	92.0%	26.0%
Sale of Goods and Rendering of Services	81 339	86 786	15 016	18.5%	12 576	15.5%	22 518	25.9%	25 227	29.1%	75 337	86.8%	28 258	130.3%	(10.7%)
Agency services	168 903	176 503	11 751	7.0%	20 297	12.0%	43 092	24.4%	62 565	35.4%	137 705	78.0%	56 166	118.3%	11.4%
Interest - Deemed Interest	-	-	-	-	-	-	271	-	344	-	615	-	-	-	(100.0%)
Interest earned from Receivables	1 651 387	1 963 743	477 142	28.9%	531 641	32.2%	843 760	43.0%	521 909	26.6%	2 374 452	120.9%	434 518	105.5%	20.1%
Interest earned from Current and Non Current Assets	318 322	317 351	42 711	13.4%	41 349	13.0%	59 396	18.7%	63 621	20.0%	207 078	65.3%	81 932	93.0%	(22.3%)
Dividends	29	32	-	-	-	-	197	615.4%	-	-	197	615.4%	24	103.5%	(100.0%)
Rent on Land	780	795	1 091	139.8%	996	127.6%	1 000	125.7%	996	125.2%	4 082	513.3%	958	510.0%	4.0%
Rental from Fixed Assets	56 141	59 299	15 901	28.3%	8 439	15.0%	10 749	18.1%	13 953	23.5%	49 043	82.7%	11 795	106.5%	18.3%
Licences or permits	71 020	68 473	6 575	9.3%	8 188	11.5%	10 873	15.9%	5 106	7.5%	30 742	44.9%	7 747	40.3%	(34.1%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	42	72	-	-	-	-	-	-	-	-	-	-	-	49.7%	-
Development Charges	906	1 301	101	11.1%	7	.8%	387	29.7%	136	10.5%	631	48.5%	59	76.4%	132.6%
Operational Revenue	192 498	187 289	7 386	3.8%	14 954	7.8%	16 246	8.7%	21 002	11.2%	59 588	31.8%	18 501	55.9%	13.5%
Non-Exchange Revenue															
Property rates	2 916 555	3 063 258	736 796	25.3%	652 838	22.4%	634 374	20.7%	582 391	19.0%	2 606 399	85.1%	661 031	94.1%	(11.9%)
Surcharges and Taxes	157	163	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	93 200	91 578	10 188	10.9%	13 272	14.2%	17 224	18.8%	7 989	8.7%	48 673	53.1%	42 634	223.6%	(81.3%)
Licences or permits	31 386	33 479	6 633	21.1%	5 832	18.6%	6 083	18.2%	5 942	17.7%	24 491	73.2%	6 662	93.1%	(10.8%)
Transfer and subsidies - Operational	9 380 456	9 383 485	3 584 108	38.2%	2 175 299	23.2%	2 239 242	23.9%	141 247	1.5%	8 139 895	86.7%	727 887	92.4%	(80.6%)
Interest Receivables	693 556	696 435	115 300	16.6%	118 447	17.1%	107 488	15.4%	124 895	17.9%	466 130	66.9%	111 762	89.2%	11.8%
Fuel Levy	192 095	192 095	80 040	41.7%	64 031	33.3%	48 024	25.0%	-	-	192 095	100.0%	141	100.0%	(100.0%)
Operational Revenue	-	2 543	4 046	-	645	-	(2 708)	(106.5%)	636	25.0%	2 619	103.0%	(0)	-	(168 468.0%)
Gains on Disposal of Fixed and Intangible Assets	-	7 471	44	-	9 938	-	253	3.4%	1 109	14.9%	11 344	151.8%	570	(78.5%)	94.6%
Other Gains	453 799	57 899	-	-	-	-	3 537	6.1%	513	.9%	4 050	7.0%	1 185	.5%	(56.7%)
Discontinued Operations	0	101	-	-	51	50 594.0%	-	-	-	-	51	50.0%	-	99.5%	-
Operating Expenditure	**27 985 393**	**28 629 658**	**4 344 920**	**15.5%**	**5 799 362**	**20.7%**	**6 332 803**	**22.1%**	**6 784 013**	**23.7%**	**23 261 098**	**81.2%**	**5 010 799**	**75.0%**	**35.4%**
Employee related costs	7 084 599	7 128 775	1 295 041	18.3%	1 520 552	21.5%	2 082 521	29.2%	1 621 376	22.7%	6 519 490	91.5%	1 463 218	89.5%	10.8%
Remuneration of councillors	503 314	505 969	82 955	16.5%	101 114	20.1%	142 568	28.2%	118 395	23.4%	445 032	88.0%	100 662	89.7%	17.6%
Bulk purchases - electricity	6 172 889	6 231 354	1 331 155	21.6%	1 511 313	24.5%	1 055 871	16.9%	1 593 221	25.6%	5 491 560	88.1%	989 722	81.6%	61.0%
Inventory consumed	2 088 061	2 029 238	283 212	13.6%	604 527	29.0%	286 262	14.1%	432 401	21.3%	1 606 401	79.2%	429 627	81.6%	.6%
Debt impairment	2 729 978	3 972 887	107 432	3.9%	158 652	5.8%	1 136 198	28.6%	257 298	6.5%	1 659 580	41.8%	(549 689)	33.7%	(146.8%)
Depreciation, Amortisation and Impairment	2 401 592	2 397 407	240 757	10.0%	284 175	11.8%	375 683	15.7%	529 970	22.1%	1 430 585	59.7%	266 344	41.4%	99.0%
Interest,Dividends and Rent on Land	191 014	293 975	37 782	19.8%	75 858	39.7%	45 677	15.5%	208 121	70.8%	367 438	125.0%	87 817	108.4%	137.0%
Contracted services	3 600 366	3 884 244	600 109	16.7%	1 031 504	28.6%	783 217	20.2%	1 009 529	26.0%	3 424 359	88.2%	1 283 558	84.1%	(21.3%)
Transfers and subsidies	97 276	94 162	16 264	16.7%	11 364	11.7%	2 201	2.3%	10 269	10.9%	40 098	42.6%	7 819	49.7%	31.3%
Irrecoverable debts written off	1 366 858	216 520	21 427	1.6%	3 382	.2%	40 251	18.6%	471 952	218.0%	537 012	248.0%	425 928	40.9%	10.8%
Operational Cost and Other Cost	1 749 406	1 869 078	329 087	18.8%	497 551	28.4%	377 494	20.2%	519 956	27.8%	1 724 087	92.2%	502 585	87.5%	3.5%
Disposal of Fixed and Intangible Assets	-	5 880	-	-	0	-	422	7.2%	10 814	183.9%	11 236	191.1%	26	-	41 431.7%
Other Losses	40	170	(301)	(753.0%)	(629)	(1 573.5%)	4 440	2 611.7%	710	417.8%	4 219	2 482.1%	3 182	13 633.3%	(77.7%)
Surplus/(Deficit)	**(626 828)**	**(857 437)**	**3 391 252**		**(1 133 755)**		**(248 969)**		**(2 886 198)**		**(877 670)**		**(814 523)**		
Transfers and subsidies - capital (monetary allocations)	3 272 200	3 428 428	533 228	16.3%	777 922	23.8%	470 865	13.7%	999 736	29.2%	2 781 752	81.1%	583 233	67.9%	71.4%
Transfers and subsidies - capital (in-kind)	-	14 000	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**2 645 372**	**2 584 991**	**3 924 480**		**(355 833)**		**221 896**		**(1 886 462)**		**1 904 082**		**(231 291)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**2 645 372**	**2 584 991**	**3 924 480**		**(355 833)**		**221 896**		**(1 886 462)**		**1 904 082**		**(231 291)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**2 645 372**	**2 584 991**	**3 924 480**		**(355 833)**		**221 896**		**(1 886 462)**		**1 904 082**		**(231 291)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**2 645 372**	**2 584 991**	**3 924 480**		**(355 833)**		**221 896**		**(1 886 462)**		**1 904 082**		**(231 291)**		
				-		-		-		-		-		0	0

Part 2: Capital Revenue and Expenditure

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Capital Revenue and Expenditure															
Source of Finance	**3 551 494**	**3 841 963**	**689 837**	**19.4%**	**790 163**	**22.2%**	**392 236**	**10.2%**	**702 740**	**18.3%**	**2 574 978**	**67.0%**	**823 681**	**(204.3%)**	**(14.7%)**
National Government	3 179 828	3 346 785	487 344	15.3%	736 436	23.2%	339 326	10.1%	753 554	22.5%	2 316 660	69.2%	679 189	28.5%	10.9%
Provincial Government	2 409	24 985	73	3.0%	70	2.9%	1 815	7.3%	332	1.3%	2 291	9.2%	715	11.7%	(53.5%)
District Municipality	-	-	-	-	-	-	(217)	-	217	-	-	-	1 269	77.3%	(82.9%)
Transfers and subsidies - capital (monetary alloc)(Departm Age	90	90	-	-	-	-	2	2.6%	70	78.2%	73	80.8%	78	(326.8%)	(9.8%)
Transfers recognised - capital	**3 182 326**	**3 371 860**	**487 418**	**15.3%**	**736 506**	**23.1%**	**340 927**	**10.1%**	**754 173**	**22.4%**	**2 319 023**	**68.8%**	**681 251**	**29.2%**	**10.7%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	369 168	470 103	202 420	54.8%	53 658	14.5%	51 309	10.9%	(51 433)	(10.9%)	255 954	54.4%	142 430	(1 029.6%)	(136.1%)
Capital Expenditure Functional	**3 555 619**	**3 867 773**	**689 837**	**19.4%**	**791 159**	**22.3%**	**394 380**	**10.2%**	**711 253**	**18.4%**	**2 586 630**	**66.9%**	**823 681**	**(203.5%)**	**(13.6%)**
Municipal governance and administration	**133 345**	**127 702**	**137 790**	**103.3%**	**14 928**	**11.2%**	**13 942**	**10.9%**	**(111 393)**	**(87.2%)**	**55 267**	**43.3%**	**49 880**	**(2 693.9%)**	**(323.3%)**
Executive and Council	43 032	39 469	4 026	9.4%	1 043	2.4%	3 463	8.8%	3 189	8.1%	11 721	29.7%	7 106	(22 521.9%)	(55.1%)
Finance and administration	89 881	87 722	133 769	148.8%	13 885	15.4%	10 479	11.9%	(114 582)	(130.6%)	43 551	49.6%	42 745	(9.6%)	(368.1%)
Internal audit	431	511	(5)	(1.1%)	-	-	-	-	-	-	(5)	(.9%)	29	35.4%	(100.0%)
Community and Public Safety	**209 041**	**176 636**	**21 786**	**10.4%**	**72 395**	**34.6%**	**25 471**	**14.4%**	**(18 052)**	**(10.2%)**	**101 600**	**57.5%**	**48 548**	**23.1%**	**(137.2%)**
Community and Social Services	89 110	61 751	4 796	5.4%	8 487	9.5%	9 811	15.9%	23 042	37.3%	46 137	74.7%	35 768	27.8%	(35.6%)
Sport And Recreation	78 164	84 617	12 319	15.8%	63 290	81.0%	15 494	18.3%	(42 959)	(50.8%)	48 144	56.9%	4 667	47.3%	(1 020.5%)
Public Safety	40 967	29 757	4 022	9.8%	618	1.5%	382	1.3%	1 649	5.5%	6 671	22.4%	6 844	(6.8%)	(75.9%)
Housing	500	511	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	300	-	648	216.1%	-	-	(217)	-	217	-	648	-	1 269	71.2%	(82.9%)
Economic and Environmental Services	**1 025 516**	**1 236 930**	**219 301**	**21.4%**	**267 681**	**26.1%**	**125 234**	**10.1%**	**369 704**	**29.9%**	**981 919**	**79.4%**	**308 112**	**36.1%**	**20.0%**
Planning and Development	623 182	597 920	117 297	18.8%	132 267	21.2%	43 873	7.3%	132 842	22.2%	426 279	71.3%	160 598	.8%	(17.3%)
Road Transport	401 924	638 600	102 004	25.4%	135 413	33.7%	81 341	12.7%	236 780	37.1%	555 538	87.0%	147 513	74.8%	60.5%
Environmental Protection	410	410	-	-	-	-	20	4.9%	82	20.0%	102	24.9%	1	(14.7%)	7 917.2%
Trading Services	**2 187 717**	**2 326 505**	**310 960**	**14.2%**	**436 156**	**19.9%**	**229 734**	**9.9%**	**470 994**	**20.2%**	**1 447 843**	**62.2%**	**417 141**	**6.8%**	**12.9%**
Energy sources	310 423	371 446	28 234	9.1%	28 439	9.2%	29 427	7.9%	77 903	21.0%	164 004	44.2%	50 241	68.8%	55.1%
Water Management	1 233 511	1 378 575	166 875	13.5%	255 248	20.7%	125 050	9.1%	263 915	19.1%	811 089	58.8%	290 561	9.6%	(9.2%)
Waste Water Management	554 236	549 484	115 825	20.9%	145 342	26.2%	62 622	11.4%	133 398	24.3%	457 187	83.2%	67 951	(45.7%)	96.3%
Waste Management	89 546	27 000	25	-	7 127	8.0%	12 635	46.8%	(4 222)	(15.6%)	15 564	57.6%	8 388	81.4%	(150.3%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**77.4%**	**-**

Part 3: Cash Receipts and Payments

	2025/26												2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Year to Date		Fourth Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	4th Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q4 of 2024/25 to Q4 of 2025/26
Cash Flow from Operating Activities															
Receipts	**24 701 069**	**25 574 151**	**5 062 095**	**20.5%**	**4 699 413**	**19.0%**	**7 241 651**	**28.3%**	**5 387 259**	**21.1%**	**22 390 418**	**87.6%**	**5 685 688**	**117.0%**	**(5.2%)**
Property rates	2 152 125	2 349 842	334 927	15.6%	376 688	17.5%	319 359	13.6%	276 555	11.8%	1 307 530	55.6%	266 096	57.0%	3.9%
Service charges	8 310 675	8 760 617	1 030 025	12.4%	1 168 832	14.1%	1 031 647	11.8%	891 167	10.2%	4 121 671	47.0%	769 359	46.5%	15.8%
Other revenue	1 260 911	1 313 815	810 763	64.3%	659 225	52.3%	3 468 563	264.0%	3 676 007	279.8%	8 614 558	655.7%	3 983 342	962.5%	(7.7%)
Transfers and Subsidies - Operational	9 050 491	9 044 985	2 317 957	25.6%	1 970 846	21.8%	1 953 877	21.6%	447 337	4.9%	6 690 016	74.0%	437 487	82.2%	2.3%
Transfers and Subsidies - Capital	3 099 099	3 222 007	486 137	15.7%	437 414	14.1%	496 647	15.4%	8 058	.3%	1 428 256	44.3%	131 311	46.1%	(93.9%)
Interest	827 739	882 854	81 337	9.8%	85 714	10.4%	(29 012)	(3.3%)	87 460	9.9%	225 499	25.5%	97 190	26.6%	(10.0%)
Dividends	29	32	949	3 321.7%	694	2 429.9%	571	1 783.8%	674	2 107.0%	2 889	9 027.3%	903	14 112.9%	(25.4%)
Payments	**(21 068 068)**	**(21 653 124)**	**(2 877 372)**	**13.7%**	**(2 732 825)**	**13.0%**	**(2 798 151)**	**12.9%**	**(2 444 507)**	**11.3%**	**(10 852 855)**	**50.1%**	**(2 200 306)**	**40.5%**	**11.1%**
Suppliers and employees	(20 904 066)	(21 452 396)	(2 877 372)	13.8%	(2 732 825)	13.1%	(2 791 810)	13.0%	(2 433 593)	11.3%	(10 835 600)	50.5%	(2 200 306)	40.6%	10.6%

Finance charges	(81 835)	(118 530)	-	-	-	-	-	-	1	-	1	-	-	.1%	(100.0%)
Transfers and Subsidies	(82 167)	(82 198)	-	-	-	-	(6 341)	7.7%	(10 915)	13.3%	(17 256)	21.0%	-	52.3%	(100.0%)
Net Cash from/(used) Operating Activities	**3 633 001**	**3 921 027**	**2 184 723**	**60.1%**	**1 966 588**	**54.1%**	**4 443 501**	**113.3%**	**2 942 751**	**75.1%**	**11 537 563**	**294.2%**	**3 485 382**	**510.3%**	**(15.6%)**
Cash Flow from Investing Activities															
Receipts	**17 135**	**20 411**	**(1 613)**	**(9.4%)**	**4 709**	**27.5%**	**8 775**	**43.0%**	**40 036**	**196.2%**	**51 907**	**254.3%**	**(1 139)**	**(71 793.2%)**	**(3 613.9%)**
Proceeds on disposal of PPE	17 377	20 464	1 560	9.0%	7 629	43.9%	2 619	12.8%	375	1.8%	12 183	59.5%	834	128 086.9%	(55.1%)
Decrease (increase) in non-current receivables	(89)	-	(1 010)	1 137.2%	(589)	662.9%	(4 086)	-	(650)	-	(6 336)	-	216	336.6%	(401.1%)
Decrease (increase) in non-current investments	(153)	(54)	(2 163)	1 409.8%	(2 331)	1 519.3%	10 242	(19 087.2%)	40 312	(75 128.4%)	46 060	(85 840.3%)	(2 189)	(51 595.4%)	(1 941.4%)
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(3 849 146)**	**(4 158 048)**	**(313 544)**	**8.1%**	**(427 717)**	**11.1%**	**(263 136)**	**6.3%**	**(468 614)**	**11.3%**	**(1 473 011)**	**35.4%**	**(451 967)**	**37.2%**	**3.7%**
Capital assets	(3 849 146)	(4 158 048)	(313 544)	8.1%	(427 717)	11.1%	(263 136)	6.3%	(468 614)	11.3%	(1 473 011)	35.4%	(451 967)	37.2%	3.7%
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(3 832 011)**	**(4 137 638)**	**(315 157)**	**8.2%**	**(423 008)**	**11.0%**	**(254 361)**	**6.1%**	**(428 578)**	**10.4%**	**(1 421 104)**	**34.3%**	**(453 106)**	**33.9%**	**(5.4%)**
Cash Flow from Financing Activities															
Receipts	**(103 368)**	**(112 091)**	**2 351**	**(2.3%)**	**3 294**	**(3.2%)**	**1 527**	**(1.4%)**	**1 099**	**(1.0%)**	**8 271**	**(7.4%)**	**(3 160)**	**105.4%**	**(134.8%)**
Short term loans	8 723	-	-	-	-	-	-	-	-	-	-	-	(3 513)	158.3%	(100.0%)
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	(112 091)	(112 091)	2 351	(2.1%)	3 294	(2.9%)	1 527	(1.4%)	1 099	(1.0%)	8 271	(7.4%)	353	-	211.4%
Payments	**(207 497)**	**(198 774)**	**(119)**	**.1%**	**(9 014)**	**4.3%**	**(2 569)**	**1.3%**	**(236)**	**.1%**	**(11 938)**	**6.0%**	**(698)**	**2.3%**	**(66.1%)**
Repayment of borrowing	(207 497)	(198 774)	(119)	.1%	(9 014)	4.3%	(2 569)	1.3%	(236)	.1%	(11 938)	6.0%	(698)	2.3%	(66.1%)
Net Cash from/(used) Financing Activities	**(310 865)**	**(310 865)**	**2 232**	**(.7%)**	**(5 720)**	**1.8%**	**(1 042)**	**.3%**	**862**	**(.3%)**	**(3 667)**	**1.2%**	**(3 857)**	**16.5%**	**(122.4%)**
Net Increase/(Decrease) in cash held	**(509 875)**	**(527 476)**	**1 871 798**	**(367.1%)**	**1 537 861**	**(301.6%)**	**4 188 098**	**(794.0%)**	**2 515 036**	**(476.8%)**	**10 112 793**	**(1 917.2%)**	**3 028 418**	**(5 873.3%)**	**(17.0%)**
Cash/cash equivalents at the year begin:	2 419 369	2 560 365	1 083 742	44.8%	2 675 867	110.6%	4 488 683	175.3%	8 643 564	337.6%	1 083 742	42.3%	16 717 764	8.8%	(48.3%)
Cash/cash equivalents at the year end:	**1 909 494**	**2 032 889**	**2 596 247**	**136.0%**	**4 488 453**	**235.1%**	**8 675 829**	**426.8%**	**11 110 145**	**546.5%**	**11 110 145**	**546.5%**	**19 752 623**	**1 151.9%**	**(43.8%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	334 767	3.0%	152 734	1.4%	258 506	2.3%	10 331 544	93.3%	11 077 551	27.0%	826 166	7.5%	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	451 309	13.9%	119 015	3.7%	115 445	3.6%	2 549 972	78.8%	3 235 741	7.9%	71 078	2.2%	-	-
Receivables from Non-exchange Transactions - Property Rates	190 900	3.6%	89 584	1.7%	107 153	2.0%	4 936 343	92.7%	5 323 981	13.0%	(195 370)	(3.7%)	-	-
Receivables from Exchange Transactions - Waste Water Management	69 378	2.5%	29 696	1.1%	47 046	1.7%	2 678 916	94.8%	2 825 036	6.9%	415 666	14.7%	-	-
Receivables from Exchange Transactions - Waste Management	69 403	2.0%	33 425	1.0%	47 987	1.4%	3 241 655	95.6%	3 392 471	8.3%	217 138	6.4%	-	-
Receivables from Exchange Transactions - Property Rental Debtors	12 062	13.9%	742	.9%	805	.9%	73 270	84.3%	86 879	.2%	-	-	-	-
Interest on Arrear Debtor Accounts	333 939	2.5%	132 485	1.0%	240 095	1.8%	12 576 030	94.7%	13 282 549	32.4%	3 393	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	288	.7%	382	.9%	40 680	98.4%	41 351	.1%	-	-	-	-
Other	7 569	.4%	17 039	1.0%	31 024	1.7%	1 735 550	96.9%	1 791 183	4.4%	(128 663)	(7.2%)	-	-
Total By Income Source	**1 469 328**	**3.6%**	**575 009**	**1.4%**	**848 443**	**2.1%**	**38 163 961**	**93.0%**	**41 056 741**	**100.0%**	**1 209 409**	**2.9%**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	69 934	2.9%	58 800	2.4%	64 992	2.7%	2 257 018	92.1%	2 450 744	6.0%	(157 713)	(6.4%)	-	-
Commercial	442 096	10.2%	130 204	3.0%	124 298	2.9%	3 657 306	84.0%	4 353 905	10.6%	(74 637)	(1.7%)	-	-
Households	847 551	2.6%	355 055	1.1%	603 738	1.9%	30 288 248	94.4%	32 094 592	78.2%	1 434 539	4.5%	-	-
Other	109 748	5.1%	30 949	1.4%	55 414	2.6%	1 961 390	90.9%	2 157 500	5.3%	7 221	.3%	-	-
Total By Customer Group	**1 469 328**	**3.6%**	**575 009**	**1.4%**	**848 443**	**2.1%**	**38 163 961**	**93.0%**	**41 056 741**	**100.0%**	**1 209 409**	**2.9%**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	534 088	6.0%	437 096	4.9%	247 552	2.8%	7 671 865	86.3%	8 890 600	49.8%
Bulk Water	189 207	4.6%	79 866	1.9%	180 011	4.4%	3 671 009	89.1%	4 120 093	23.1%
PAYE deductions	15 017	45.1%	5 049	15.1%	2 627	7.9%	10 637	31.9%	33 330	.2%
VAT (output less input)	-	-	413	31.2%	(274)	(20.7%)	1 185	89.5%	1 323	-
Pensions / Retirement deductions	3 660	3.7%	6 706	6.8%	2 791	2.8%	85 151	86.6%	98 310	.6%
Loan repayments	-	-	-	-	-	-	159 782	100.0%	159 782	.9%
Trade Creditors	680 253	42.7%	128 290	8.1%	71 877	4.5%	711 623	44.7%	1 592 043	8.9%
Auditor-General	193	.5%	(471)	(1.1%)	(330)	(.8%)	42 471	101.5%	41 863	.2%
Other	343 825	11.9%	73 449	2.5%	45 112	1.6%	2 438 478	84.1%	2 900 863	16.3%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**1 766 244**	**9.9%**	**730 397**	**4.1%**	**549 365**	**3.1%**	**14 792 200**	**82.9%**	**17 838 206**	**100.0%**